

12-4-2015

Board of Directors Open Meeting 12/04/2015

UC Hastings Board of Directors

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HASTINGS
COLLEGE
OF THE LAW

**Open Meeting
Board of Directors**

December 4, 2015



NOTICE OF REGULAR MEETING

EVENT: Quarterly Meeting of the University of California
Hastings College of the Law Board of Directors

DATE: Friday, December 4, 2015

PLACE: UC Hastings College of the Law
Alumni Reception Center
200 McAllister Street, 2nd Floor
San Francisco, CA 94102

STARTING TIME: 9:00 a.m.

AGENDA: See Attached

This notice is available at the following University of California, Hastings College of the Law website address: <http://www.uchastings.edu/board>

For further information please contact Elise Traynum, Secretary of the Board of Directors, 198 McAllister Street, San Francisco, CA 94102, (415) 565-4787. You are encouraged to inform Ms. Traynum of your intent to speak during the public comment period 72 hours in advance of the meeting.

The University of California, Hastings College of the Law subscribes to the Americans with Disabilities Act. Please contact the Secretary's Office by 10 a.m. on Monday, November 30, 2015, for accommodations.



**UNIVERSITY OF CALIFORNIA
HASTINGS COLLEGE OF THE LAW**

BOARD OF DIRECTORS

OPEN SESSION AGENDA

December 4, 2015 - 9:00 a.m.
UC Hastings College of the Law
200 McAllister Street
Alumni Reception Center, 2nd Floor
San Francisco, California 94102

1. ROLL CALL

Chair Tom Gede
Vice Chair Chip Robertson
Director Donald Bradley
Director Tina Combs
Director Marci Dragan
Director Claes Lewenhaupt
Director Mary Noel Pepys
Director Sandra Thompson

2. PUBLIC COMMENT PERIOD (Oral)

3. REPORT OF ASUCH PRESIDENT (Written)
Nicholas Lansdown

***4. GENERAL CONSENT CALENDAR**
The following items are presented as the Consent Calendar. Anyone wishing to remove any item from the Consent Calendar for discussion and/or consideration may request that the Chair remove the item from the Consent Calendar. All remaining Consent Calendar items shall be approved by the Board of Directors in a single vote without discussion.

* 4.1 Approval of Minutes: September 11, 2015. (Written)

***5. FINANCE COMMITTEE CONSENT CALENDAR**

The Finance Committee Meeting was held at UC Hastings in the A. Frank Bray Conference Room, San Francisco, California, on Thursday, November 12, 2015, at 10:00 a.m. By unanimous vote, the Finance Committee submits the following Consent Calendar. Anyone wishing to pull any item from the Finance Consent Calendar may request the Chair to remove the item from the Finance Consent Calendar for discussion. All items on the Finance Consent Calendar shall be approved by the Board of Directors in a single vote.

- 5.1 State and Nonstate Budget Changes
 - * 5.1.1 Educational Technology Center – Kane Hall (Written)
 - * 5.1.2 Parapet Repair – McAllister Tower (Written)
- 5.2 State Contracts in Excess of \$50,000
 - * 5.2.1 Hastings Magazine – Diablo Communications & Printing (Written)
 - * 5.2.2 Scholarly Publications – Joe Christensen (Written)
 - * 5.2.3 2016 Commencement – BGCA Management, LLC (Bill Graham) (Written)
 - * 5.2.4 Interpreter Services – Partners in Communication (Written)
 - * 5.2.5 Service Contract - UCSF-UCH Masters in Health Policy and Law (Written)
 - * 5.2.6 MOU Berkeley Resource Center for Online Education & UCSF (Written)
- 5.3 Non-state Contracts in Excess of \$50,000
 - * 5.3.1 Garage Retail – UCSF Hepatitis C Study (Written)
 - * 5.3.2 Parapet Repairs – Alpha Restoration and Waterproofing (Written)
 - * 5.3.3 Hastings Reunion 2016 – Palace Hotel (Written)
- * 5.4 Approval of Agency Statement - Climate Adaptation in the 2016 California Five-Year Infrastructure Plan (Written)

6. REPORT OF THE CHIEF FINANCIAL OFFICER

- * 6.1 Report to the Joint Legislative Budget Committee – Enrollment Funding (Written)
- * 6.2 Budget Planning: Update of Five-Year Budget Models and Tuition Discounting for 2016-17 (Written)
- * 6.3 Approval of Institutional Master Plan for City and County of San Francisco (Written)
- * 6.4 Approval of New Institutional Holiday - Cesar Chavez Day (Subject to Meet & Confer with College Units) (Written)
- * 6.5 Moody’s Investor Service Ratings Report (Written)

The following reports were discussed at the Finance Committee Meeting on November 12, 2015. These are listed below as informational items, and distributed in the agenda packet.

- 6.6 Update on Moss Adams Engagement – HR and Payroll Processing (Written)

- 6.7 Investment Report as of September 30, 2015 (Written)
- 6.8 State Budget Report as of September 30, 2015 (Written)
- 6.9 Auxiliary Enterprises Budget Report as of September 30, 2015 (Written)
- 6.10 Long Range Campus Plan 3.0 Update (Written)
- 6.11 Listing of Checks and Electronic Transfers over \$50,000 (Written)

7. REPORT OF THE EDUCATIONAL POLICY COMMITTEE

- 7.1 Report on Financial Aid Modeling for Class of 2018 (Written)
- 7.2 Update on Academic Administration Program (Oral)
- 7.3 Other informational items, including Academic Programs and Student Services (Oral)

8. REPORT OF THE ADVANCEMENT & COMMUNICATIONS COMMITTEE

- 8.1 Fundraising Year-to-Date Report
 - \$10K and Above Gift Report (Written)
 - Year-to-Date Campaign Report (Written)
- 8.1.1 333 Golden Gate Fundraising Plan & Progress Report (Oral)
- 8.1.2 September Board of Trustees & Governors Meeting Report (Oral)
- 8.1.3 2015 Gala & Reunion Weekend Report (Oral)

9. REPORT OF THE CHANCELLOR & DEAN

- *9.1 Establishment of UC Hastings Marketing Department and Positions (Written)
By Alex Shapiro
- 9.2 Other Informational Items: Academic Programs, Student Services, External Relations and Personnel

10. REPORT OF THE CHAIR

- *10.1 Long Range Campus Plan (TBD)
 - Status Report
 - UCSF-UC Hastings Student Housing Partnership
By Chancellor Sam Hawgood
 - * Approval of Letter of Intent

11. REPORT OF THE GENERAL COUNSEL

- 11.1 Annual Legislative Report
Presented by Michael Belote of California Advocates (Written)
- *11.2 Consideration: MOU between UC Hastings and SFPD and

11.3 Consideration: Standing Order on Board Review of Multi-Year Contracts (Written)

11.4 Board Calendar 2016 (Written)

12. DIRECTOR COMMENTS AND BOARD ANNOUNCEMENTS

This is a time reserved for Directors who wish to briefly comment on Board matters, provide a reference to staff or other resources for factual information, or direct staff to place items on future agenda.

13. THE BOARD WILL GO INTO CLOSED SESSION AT APPROXIMATELY 11:00 A.M.

The Board will adjourn to the closed session to consider the items listed on the Closed Session Agenda. At the conclusion of the Closed Session, the Board will reconvene the Open Meeting prior to adjourning the meeting, to report on any actions taken in Closed Session for which a report is required by law.

***14. ADJOURNMENT**



UNIVERSITY OF CALIFORNIA
HASTINGS COLLEGE OF THE LAW

BOARD OF DIRECTORS

ROLL CALL
Friday December 4, 2015

Meeting Start Time: _____

UC Hastings College of the Law
Alumni Reception Center
200 McAllister Street
San Francisco, CA 94102

Directors present in answer to roll call:

- ☐ Chair Thomas Gede
- ☐ Vice Chair Chip Robertson
- ☐ Director Donald Bradley
- ☐ Director Tina Combs
- ☐ Director Marci Dragun
- ☐ Director Claes Lewenhaupt
- ☐ Director Mary Noel Pepys
- ☐ Director Sandra Thompson

Meeting End Time: _____

Public Comment Period

This item is reserved for members of the public to comment on non-agenda and agenda items.

REPORT ITEM

- 1. REPORT BY:** ASUCH President
- 2. REPORT:** Report Enclosed

ASSOCIATED STUDENTS OF THE UNIVERSITY OF CALIFORNIA, HASTINGS
UC Hastings College of the Law – 200 McAllister Street, San Francisco, California 94102
Board of Directors Meeting – December 2015
Fall Report – Nicholas Lansdown, ASUCH President

Dear Board of Directors,

Below is a recap of the events that ASUCH has coordinated, a summary of the events that we are planning for the spring, and a list of student concerns.

Fall 2015 Events

- Barrister's Ball – Barristers was held at Venue550, located at 150 San Bruno Ave, on Friday, October 23, 2015. The fundraiser netted a \$7,000.00 profit that will be distributed to student organizations through ASUCH's budget and resolution processes. An additional thank you is owed to the hard work of Sara Tobin, our Director of Community Affairs, and her committee for making this event possible.
- Halloween in the Tower – Schools and after-school programs throughout the Tenderloin community brought over 150 kids to the Tower to celebrate Halloween in a safe place. While at the Tower, the kids traversed 23 floors and Hastings Students passed out over 100 pounds of candy to the children! Thank you to our Internal Vice President, Ryan Brodovsky, his committee, and more than 70 Hastings student-volunteers who made the event possible!
- Six-at-Sixes – This fall, our External Vice President, Matthew Huzanieh, and the Professional Development Committee have coordinated over 25 events where students had the opportunity to be mentored by some of our alumni over dinner, drinks, and—during one event—a Golden State Warrior's game.
- Fall Speed Meet & Greet – Almost 100 students and 30 attorneys participated in this event, which involved groups of students rotating through seven tables with professionals who represented all facets of the legal profession, and engaging in 10-minute conversations. The speed-networking portion was followed by a reception. The feedback from students has been overwhelmingly positive, with all saying that they found the event to be a useful foundation for their career planning. Special thank you to the External Vice President, Matthew Huzanieh, the Professional Development Committee, and Student Services for their help in organizing this event.
- UC Hastings Happy Hour (H3) – While mostly coordinated by Student Services, this event was a brainstorming concept between Leeja Patel and myself. H3 was created in order to enrich the student's life and wellbeing as well as create a happy hour atmosphere so that students and faculty can mingle outside of class. This semester there were two H3's and each were an amazing success. Activities included costume contests, pumpkin carving contests, succulent garden making, tote bag making/decorating, and much more.

Spring 2016 Events

- Six-at-Sixes – Several Six-at-Sixes are being planned for next semester and during the winter break.

- Spring Fling – Planning for this event is still in its incipient phase. Sara Tobin, our Director of Community Affairs, has already begun the search for a venue.
- UC Hastings Happy Hour (H3) – These will continue to occur on a monthly basis. The themes are drawn from particular season or events that occur within that month.

Student Concerns

- Rising 3Ls are still worried about the Tower Move-Out date, which is still roughly 3 days.
- The Internet is still a large problem on campus. The Internet remains inconsistent and has impeded more than one student's ability to submit their final classwork on time and has impacted their ability to attend online Career Office events. This is an issue that has been continually addressed by ASUCH and has been brought to the administration's attention numerous times to no avail. The system is dated and while parts have a natural shelf life, there needs to be a redundancy in place to ensure uninterrupted service and, if needed, a quick and efficient repair.

Respectfully submitted,

/s/ Nicholas Lansdown, President of
ASUCH

OPEN BOARD OF DIRECTORS MEETING

ACTION ITEM:

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4.1 Approval of Minutes: September 11, 2015.

(Written)

ACTION ITEM

***5. FINANCE COMMITTEE CONSENT CALENDAR**

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ACTION ITEM

- 1. REPORT BY:** Don Bradley
- 2. SUBJECT:** State and Nonstate Budget Changes - 2015-16
- 3. RECOMMENDATION:**

That the Board of Directors approves the following state and non-state budget changes.

4. BACKGROUND:

The annual budget for the College is considered by the Board of Directors at its September meeting. Requested is authority to amend the 2015-16 budget for the following items:

5.1.1 Educational Technology Center – Kane Hall \$92,400

Requested is a budget change to process change orders for work on the new Educational Technology Center of the fourth floor of Kane Hall. The contract for the work was awarded to Rockridge Construction based after two rounds of public bidding at \$352,872. The project had three contract change orders (26% over the original contract) the most significant for additional HVAC and fire alarm work beyond initial scope. This cost would be funded from the State Plant Fund Reserve.

5.1.2 Parapet Repair – McAllister Tower \$64,000

Requested is a budget change to fund emergency repairs at McAllister Tower, specifically cracked terra cotta on the upper tower portion of the structure caused by water infiltration. This cost would be funded from the building's operating budget.

5. PROPOSED RESOLUTION:

Resolved, that the Board of Directors approves the following state and non-state 2015-16 budget changes:

5.1.1 Educational Technology Center – Kane Hall	\$92,400
	(State Plant Fund Reserve)
5.1.2 Parapet Repair – McAllister Tower	\$64,000
	(McAllister Tower Operations)

ACTION ITEM

- 1. REPORT BY:** Don Bradley
- 2. SUBJECT:** State Contracts in Excess of \$50,000

3. RECOMMENDATIONS:

That the Board of Directors authorizes award of the 2015-16 state contracts described in this report.

Item: 5.2.1

Title: Printing – Hastings Magazine
Vendor Name: Diablo Communications & Printing
Cost: \$250,000
Term of Contract: One Year (Two Issues)

Description:

Contract authority is requested to enter into an agreement with DCP to deliver two issues of the Hastings Magazine. This agreement will be for the spring 2016 and fall 2016 issues. Work includes all copywriting, layout, graphic design, photography, editorial layouts and decisions, in coordination with UC Hastings staff.

Item: 5.2.2

Title: Scholarly Publications Printing
Vendor Name: Joe Christensen Company
Cost: \$110,000
Term of Contract: One year (multiple journals)

Description:

Contract authority is requested to enter into an agreement with Joe Christensen Company for the production, printing and mail house service required by the Scholarly Publications Department. The Department oversees the various journals produced by students during the school year. This agreement will be for 2015-2016, and is scheduled to be competed in spring 2016 for a new multi-year agreement.

Item: 5.2.3

Title: Commencement 2016 / Bill Graham Civic Auditorium
Vendor Name: Another Planet Entertainment
Cost: \$100,000
Term of Contract: One-time Contract

Description:

Contract authority is requested to enter into an agreement with Another Planet Entertainment in order to book the Bill Graham Civic Auditorium for UC Hastings 2016 Commencement. Hastings Student Services is in charge of the event and works directly with the venue. The ceremony is to be held Sunday, May 15, 2016.

Item: 5.2.4

Title: Professional Services – Sign Language Interpretation
Vendor Name: Partners in Communication
Cost: \$60,000
Term of Contract: One year

Description:

Authority is requested to enter into a one-year agreement with Partners in Communication. The Vendor, Partners in Communication, provides sign language interpreter services as required by UC Hastings students. The services are ordered and coordinated through the UC Hastings Disability Resource Program Department. The agreement typically is needed during the school year.

Item: 5.2.5

Title: Service Contract – MSL in Health Policy & Law
Vendor Name: UCSF
Financial Terms: See Below
Term of Contract: Ten Years

Description:

UC Hastings agrees to provide staffing and other resources needed to develop and teach curriculum related to health law in the joint UCSF UC Hastings Masters of Science degree program in Health Policy and Law (HPL). UC Hastings activities include, but are not limited to, development and instruction of online course content, administrative oversight and coordination of course content development and instruction, providing information for program evaluation efforts, participating in program operations and governance committees, developing systems and

providing support for conferral of the joint degree, and coordinating activities with the Berkeley Resource Center for Online Education (BRCOE) and UCSF. Each of UCSF and UC Hastings' roles, responsibilities and duties with regard to the HPL are detailed in the Memorandum of Understanding Regarding the Masters of Science in Health Policy & Law (HPL

UCSF shall be responsible for fulfilling financial obligations to UC Hastings in accordance with, and arising from, the HPL MOU and as outlined in this service agreement. UCSF shall reimburse UC Hastings the amounts by which UC Hastings' program costs exceed UC Hastings' portion of the annual revenue share in any fiscal year during the Term of Agreement, not to exceed \$350,000 for any fiscal year. If, according to the terms of the HPL MOU, program costs requiring reimbursement from BRCOE exceed the \$2,000,000 limit in the first three years or the \$500,000 limit for each year thereafter, reimbursement for program costs shall be divided proportionally with UC Hastings receiving one-third percentage and UCSF receiving two-thirds. UCSF and UC Hastings agree to meet at least once annually for an accounting of costs and reimbursements under this service agreement. UCSF and UC Hastings each agree to mutual exchange of each institution's estimated and actual program costs under the HPL MOU for purposes of satisfying this services agreement.

Item: 5.2.6
Title: Memorandum of Understanding - MSL in Health Policy & Law
Vendor Name: Berkeley Resource Center for Online Education & UCSF
Financial Terms: See Below
Term of Contract: Ten Years

Description:

The Memorandum of Understanding (MOU), based on a program approved by the Board of Directors in December 2013, establishes a collaborative undertaking between UCSF, Berkeley Resource Center for Online Education (BRCOEP), and UC Hastings to develop, implement and sustain an online Masters in Health Policy and Law (HPL) degree program. The program is a collaborative endeavor between the three parties, each contributing expertise and resources as outlined in the MOU.

The parties agree to a revenue share where each partner institution receives a pre-determined share of top-line revenue: 50% for BRCOE, 36.66% for UCSF and 13.34% for UC Hastings. For each fiscal year during the ten year term, BRCOE will pay to UCSF amounts by which the program costs (excluding BRCOEs costs) exceed the revenue share for the fiscal year. UCSF is responsible for managing and distributing UC Hastings share of such funds under separate agreement. BRCOE is responsible for any non-covered program cost to a maximum total obligation not exceed \$2 million cumulative over years 1- 3 of the program, and \$500,000 per year thereafter.

4. PROPOSED RESOLUTIONS:

Resolved, that the Board of Directors authorizes award of the 2015-16 state contracts listed below:

5.2.1	Printing – Hastings Magazine - DCP	\$250,000
5.2.2	Scholarly Publications – Joe Christensen	\$110,000
5.2.3	Commencement 2016 - Another Planet Entertainment	\$100,000
5.2.4	Interpreter Services – Partners in Communications	\$60,000

Be it further resolved, that the Board of Directors ratifies the action of the Board Chair, Finance Chair and Chancellor and Dean in approving the following contracts:

5.2.5	Service Contract – MSL in Health Policy & Law	N/A
5.2.6	MOU - Berkeley Resource Center for Online Education & UCSF	N/A

ACTION ITEM

- 1. REPORT BY:** Don Bradley
- 2. SUBJECT:** Nonstate Contracts in Excess of \$50,000
- 3. RECOMMENDATIONS:**

That the Board of Directors authorizes award of the 2015-16 nonstate contracts described in this report.

Item: 5.3.1

Title: Commercial Lease
Vendor Name: Regents of the University of California
Revenue: \$106,596
Term of Contract: Five Years with 1 Five-year option

Description:

Requested is approval for a lease with the Regents of the University of California for commercial space located at 387 Golden Gate Avenue for the purpose of evaluating research participants for HEP C and HIV. The term of the agreement would be for five years with one five-year option to renew. Base rent of \$42 NNN per square foot for the first year with 3% annual increases. Rent for the option period would be based on Fair Market Rent but in no event less than 3% above the previous year's rent. UC Hastings would provide one month free rent and effectuate tenant improvements at a cost of \$90,000 (or \$35 per square foot).

Item: 5.3.2

Title: Emergency Terra Cotta Repair 100 McAllister
Vendor Name: Alpha Restoration and Waterproofing
Cost: \$65,000
Term of Contract: One-time/work completed

Description:

Approval is requested of a contract in excess of \$50,000. UC Hastings contracted with Alpha Restoration and Waterproofing to perform repair work on a terra cotta parapet damaged from cracking. Original contract was for \$33,670. As the work progressed, the vendor found additional areas requiring urgent repair. The changes increased the price by \$29,770 to \$63,440. The work is mostly done, but the total contract was pushed in excess of \$50,000.

Item: 5.3.3

Title: Hastings Reunion 2016

Vendor Name: Palace Hotel

Cost: \$110,000

Term of Contract: One year

Description:

Contract authority is requested to enter into an agreement with the Palace Hotel in San Francisco as the venue and banquet provider for the 2016 UC Hastings Reunion. The 2016 total amount to the venue was \$107,000, and the 2016 cost is estimated based on the prior year. Details will be negotiated and incorporated into the Beverage/Entertainment Orders (BEOs) and the final agreement.

4. PROPOSED RESOLUTION:

Resolved, that the Board of Directors authorizes award of the 2015-16 nonstate contracts listed below:

5.3.1	Garage Retail – Regents of the University of California	\$106,596 (Revenue)
5.3.2	Parapet Repairs – Alpha Restoration and Waterproofing	\$65,000
5.3.3	UC Hastings Reunion 2016 – Palace Hotel	\$110,000

ACTION ITEM

- 1. REPORT BY:** Don Bradley
- 2. SUBJECT:** Approval of Agency Statement - Climate Adaptation
in the 2016 California Five-Year Infrastructure Plan

3. RECOMMENDATION:

That the Board of Directors approves submittal of the College's Agency Statement to be incorporated into the State of California's Five-Year Infrastructure Plan.

4. BACKGROUND:

The Office of Planning and Research (OPR), is an agency within the Office of the Governor. OPR serves the Governor and his Cabinet as staff for long-range planning and research, and constitutes the comprehensive state planning agency.

OPR has asked UC Hastings to contribute an Agency Statement to the California 2016 – 2021 Infrastructure Plan based upon operationalizing AB 857. This legislation codifies state policy encouraging infill development (i.e., densification); the replacement academic building at 333 Golden Gate is an exemplar of these policy goals.

This Agency Statement outlines the Long Range Campus Plan's commitment to the implementation of Executive Order B-30-15 and Safeguarding California which together underpin initiatives to create an adaptive management program, Sustainable UC Hastings, to assess, monitor and mitigate risks to campus infrastructure from climate change.

Outcomes from participation in the OPR's Infrastructure Plan process and related articulation of UC Hastings climate adaptation objectives will include enhanced partnership opportunities with other programs and agencies at the municipal and state level such as SFPUC (Civic Center Sustainable Utilities District Plan), SF City and County (Civic Center Public Realm) and the University of California ("Bending the Curve" climate response initiative). Further, as the College strives to be a model for wise and respectful stewardship of natural resources, we may also hope to obtain additional financial resources required to fully create the built campus environment envisioned by the Long Range Campus Plan.

5. PROPOSED RESOLUTION:

Resolved, that the Board of Directors approves submittal of the College's Agency Statement to the Governor's Office of Planning and Research.



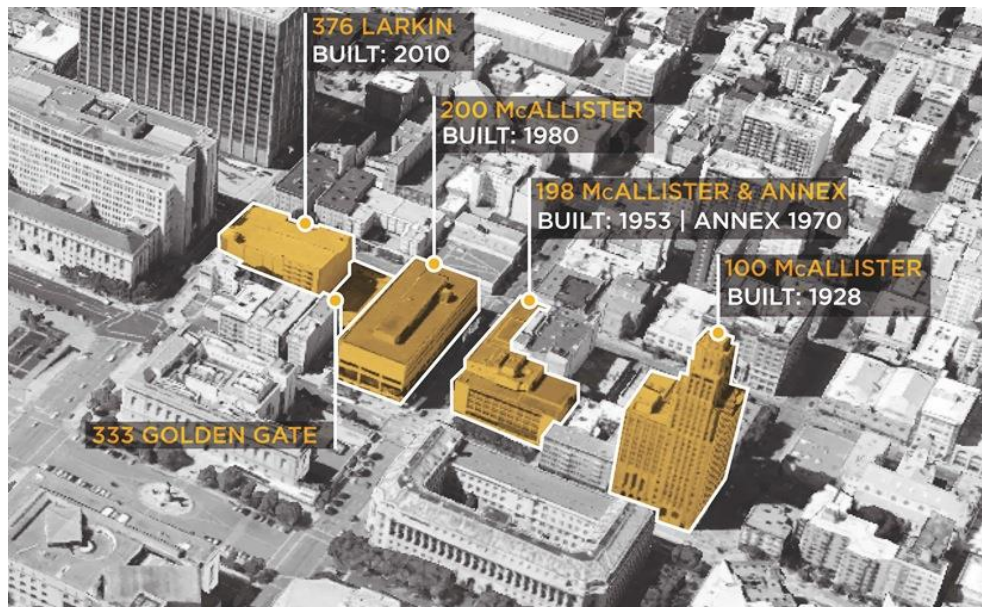
Agency Statement: Climate Adaptation in the 2016 Five-Year Infrastructure Plan October 2015

Summary

UC Hastings will implement Executive Order B-30-15¹ through the consolidation and intensification of multiple environmental initiatives into a comprehensive adaptive management program that both reduces campus contributions to climate change and adapts to its effects.

This coordinated effort includes:

- Identification of mission-critical infrastructure points of vulnerability to climate change and opportunities for mitigation
- Ongoing assessment of campus contributions to climate change and strategies to mitigate adverse impacts
- Implementation of campus-wide infrastructure and capital upgrades, integrating life cycle maintenance and renewal planning as an element of all building projects
- Communication of campus-wide benchmarks, objectives and results through internal departments, neighborhood, regional and other networks including educational and professional forums
- Structured commitment to ongoing modeling, monitoring and iteration of a robust adaptive management system, entitled **Sustainable UC Hastings**





Adaptive Management of Climate Impacts at UC Hastings

UC Hastings College of the Law has been an anchor institution at various locations in the Civic Center – Tenderloin neighborhood since 1879. With close proximity to municipal, state and federal offices and court facilities, UC Hastings faculty, students and alumni have deeply influenced public policy and civic life for generations. This legacy includes hallmark scholarship on water rights and usage, land use and environmental programs and innovations in law related to intellectual property and information technology. These areas complement the College's core commitment to public interest and public service.

Today the College's groundbreaking clinical programs represent a major intellectual and institutional investment in experiential learning. Clinics that serve the legal needs of immigrants, non-profit organizations, the elderly and tenants attract an intensely public service-oriented student population who go on to practice law in public interest and public service fields at a higher rate than any other law school.

However, the campus' physical infrastructure does not adequately reflect its vanguard pedagogy and talent. As the only stand-alone college of law within the UC system, the College has been nimble and frugal in conserving building budgets and maintenance resources. The College has conducted a comprehensive research and planning process, which finds that within the next ten years three-fifths of campus properties, must be replaced or upgraded.² As the building program commences conditions in and around the College render it ripe for institutionalizing a deeper culture of sustainability in response to climate change.³

UC Hastings campus is situated on the densely urban San Francisco peninsula in a maritime Mediterranean climate zone which is characteristically adapted for summer-drought / winter-rain cycles, temperatures with a low seasonal but high daily variability, both mitigated by fog which is deeply dependent upon robust ocean currents. Access to plentiful, high-quality drinking water and availability of hydroelectric power is dependent upon the montane climate of the southern Sierra Mountains surrounding Hetch Hetchy Reservoir. Macroclimate factors and extreme weather place both regions at high risk for extreme desertification, droughts, fires and floods. On the 30-year scale the built environment and dependent populations may suffer interruptions in public transit, access to fresh water, food from the Ocean currents and from the Central Valley. Longer term, on the 50 to 100-year scale, intensifications of these as well as compromised housing stock due to sea level rise are predicted. The current four-year drought substantiates the view that these changes are already in effect.



Specific mission-critical vulnerabilities to current College infrastructure based upon predicted climate changes are identified as:

- Old wooden windows in the 29-story, 252-unit high-rise student housing facility known as McAllister Tower could fail due to wind conditions associated with extreme storms potentially displacing all resident students into the highly impacted Bay Area housing market
- HVAC & electricity failure in the academic building at 198 McAllister could displace 83% of all teaching functions
- Green space required for health may not be viable with extended drought
- Food and fresh water insecurity may exponentially increase all costs of health-required amenities and campus operations overall
- Commutes to campus could be impacted if public transit is compromised due to drought or floods
- Poor air quality from higher temperatures and increased congestion would impact health of campus community and surrounding neighborhoods
- Sea-level rise of 1 -2 meters by 2050 would put pressure on scarce housing stock as shoreline development would be abandoned

Additionally, due to synergies in climate-related impacts the uncertainty is exacerbated and compounds complexity in managing all campus infrastructure. Therefore responsive risk management is predicated upon a holistic, adaptive management approach. **Sustainable UC Hastings** consolidates and builds upon existing efforts both within UC Hastings and in the wider community.

Ongoing efforts include:

- **Environmental Law Concentration and Clinic:** through rigorous academics and real-world work experience, students address the legal and public policy issues affecting the future of our planet
- **West-Northwest Journal of Environmental Law and Policy:** the first regional environmental law journal covering California and the Pacific Northwest; semi-annual issues and annual symposium⁴
- **The Demonstration Gardens:** community-based education in environmental stewardship & green job training, since 2009⁵
- **UC Hastings Facilities efficiencies, water conservation and waste reduction:** trending 5 – 15% each year since 2002, expected to more than double with new construction
- **The McAllister Streetscape Improvement Project** (completed 2015) greening and pedestrian safety improvements conducted in partnership with the SF County Transportation Authority at a cost of \$2.4 million⁶



To address the risks outlined above and meet the challenges inherent in Governor Brown's executive orders Sustainable UC Hastings will convene an internal community-of-practice for knowledge sharing. This team will help inform systems development and decision-making which will serve over the next decade with a significant role in the campus renewal, leveraging technological advances and lower-trending operating costs.

The Sustainable UC Hastings community-of-practice will work together to determine strategies, scope and methods. Systemic tools will include a GIS (geographic information system or geodatabase) to process and communicate information.

Practical outcomes and deliverables of this adaptive management approach will include:

- Ongoing mapping, assessment, monitoring and iteration
- Continued "right-sizing" of campus facilities for changing population
- Enhanced "cool-island" effects from carbon capture, respect for resources and living canopy densification
- Modular approach to technology for more rapid adjustments
- Elevation of understanding and investment in sustainable development with higher returns on investment over the life cycles of buildings and the community

Sustainable UC Hastings will participate in or coordinate additional regional efforts on the 2015-16 horizon:

- Civic Center Sustainable Utilities District Plan 2015, SFPUC⁷
- Civic Center Public Realm Plan 2015 – 2019, SF Planning Department
- San Francisco Green Festival, Nov 2015
- Community forums & workshops in partnership with SF Public Library, Department of Recreation & Parks, San Francisco Public Utilities Commission, Tenderloin Neighborhood Development Corporation, Twitter and others to promote adaptive climate management

UC Hastings College of the Law is poised to leverage its legacy, intellectual capital and trajectory as an institution of social justice to meet the challenges of a changing climate. The College's commitment will be evidenced in meeting or exceeding the emissions reduction and efficiency targets mandated by Governor Brown's executive orders through a community-based adaptive management system that restructures our campus culture upon principles of sustainability and our built campus as an emblem of environmental justice.



-
- ¹ Governor Brown's Executive Order available from:
<https://www.gov.ca.gov/news.php?id=18938#targets#targets#targets%20for%20climate%20change%20adaptation>
- ² Long Range Campus Plan 3.0 available from:
<http://www.uchastings.edu/about/leadership/strategic-plan/lrcp/master-planning-archive/index.php>
- ³ Downtown/Civic Center Climate & Health Resiliency Assessment available from:
<http://www.sfclimatehealth.org/neighborhoods/downtowncivic-center/>
- ⁴ West-Northwest Journals available from:
<http://journals.uchastings.edu/journals/websites/west-northwest/index.php>
- ⁵ Demonstration Gardens @UC Hastings available from:
<http://demonstration-gardens.org>
- ⁶ McAllister Streetscape Greening 2015 available from:
http://www.uchastings.edu/about/leadership/strategic-plan/lrcp/resources/McAllisterStreet_Hastings-Streetscape_PropAA_proposal.pdf#McAllister%20Streetscape%20Greening%202015
- ⁷ Civic Center Sustainable Utilities District Plan 2015 available from:
<http://www.sfwater.org/index.aspx?page=739#Civic%20Center%20Sustainable%20Utilities%20District%20Plan>

6. REPORT OF THE CHIEF FINANCIAL OFFICER

The reports of the CFO include the following action items and an updated report:

- * 6.1 Report to the Joint Legislative Budget Committee – Enrollment Funding (Written)
- * 6.2 Budget Planning: Update of Five-Year Budget Models and Tuition Discounting for 2016-17 (Written)
- * 6.3 Approval of Institutional Master Plan for City and County of San Francisco (Written)
- * 6.4 Approval of New Institutional Holiday - Cesar Chavez Day (Written)
- 6.5 Update on Moody's Investor Service Ratings Report – 11/17/15 (Written)

The following reports were discussed at the Finance Committee Meeting on November 12, 2015. These are listed below as informational items, and distributed in the agenda packet.

- 6.6 Update on Moss Adams Engagement – HR and Payroll Processing (Written)
- 6.7 Investment Report as of September 30, 2015 (Written)
- 6.8 State Budget Report as of September 30, 2015 (Written)
- 6.9 Auxiliary Enterprises Budget Report as of September 30, 2015 (Written)
- 6.10 Long Range Campus Plan 3.0 Update (Written)
- 6.11 Listing of Checks and Electronic Transfers over \$50,000 (Written)

ACTION ITEM

1. **REPORT BY:** David Seward
2. **SUBJECT:** Budget Bill Supplemental Report Language
 - Enrollment Based Funding

This Action Item will be distributed to the Board of Directors at their December 4, 2015 meeting.

ACTION ITEM

1. **REPORT BY:** David Seward
2. **SUBJECT:** Budget Planning: Update of Budget Models and Tuition Discounting for 2016-17

3. RECOMMENDATION:

That the Board of Directors approves a Financial Aid Strategy for the fall 2016 incoming JD class, establishing enrollment target, financial aid discount rate and net tuition revenues for the Class of 2019 (one cohort beginning 2016-17).

4. BACKGROUND

A report to the Board of Director's Educational Policy Committee by Provost & Academic Dean Elizabeth Hillman and Senior Assistant Dean of Enrollment Management June Kitagawa Sakamoto includes various Financial Aid Strategy Scenarios focused on prioritizing the metrics – median LSAT and UGPA – for fall 2016 incoming JD students, the Class of 2019.

Attached are the Office of Enrollment Management's summary of these six scenarios and the resulting projected net operating results for each.

LSAT 159, GPA 3.5 (preserve current LSAT & GPA)

159-M1: 280 FTE, \$5.5M State Grant, \$6.7M Net Tuition Revenue
159-M2: 290 FTE, \$5.7M State Grant, \$7.0M Net Tuition Revenue
159-M3: 300 FTE, \$5.8M State Grant, \$7.2M Net Tuition Revenue

LSAT 160, GPA 3.55 (improve current LSAT +1, GPA +.05)

160-M1: 280 FTE, \$6.2M State Grant, \$6.0M Net Tuition Revenue
160-M2: 290 FTE, \$6.4M State Grant, \$6.2M Net Tuition Revenue
160-M3: 300 FTE, \$6.6M State Grant, \$6.4M Net Tuition Revenue

5. PROPOSED RESOLUTION

Resolved, that the Board of Directors approves a Financial Aid Strategy for the fall 2016 incoming JD class, establishing enrollment target, financial aid discount rate and net tuition revenues for the Class of 2019 (one cohort beginning 2016-17).

UC HASTINGS COLLEGE OF THE LAW
OFFICE OF ENROLLMENT MANAGEMENT
Net Tuition Revenue Scenarios: 159 Goal

These three scenarios forecast net tuition revenue for class sizes of 280, 290, and 300 while maintaining a 159 median LSAT score for the incoming class. Specific targets are as follows:

<i>Class Profile Goals</i>	
LSAT 75th	162
LSAT 50th	159
LSAT 25th	156
GPA 75th	3.67
GPA 50th	3.50
GPA 25th	3.33

159 Goal: Model Assumptions and Notes

1. 2% increase in applications based on higher registrations for the Feb, Jun, and Oct LSAT exams
2. Similar scholarship bands and yield to our 2015 applicant pool
3. 95% of the incoming class receiving scholarship assistance
4. For the class entering in 2015, scholarships ranged from \$10,000 to \$43,000.
5. Our average award for the class entering in 2015 was \$20,191.
6. Our discount rate for the 2015-16 fiscal year is 46%.
7. Our 2015 admit rate was 42%

Scenario 159-M1: Class Size 280

<i>Projected Discount Rate</i>	
Total Class Size	280
Students Receiving Aid	266
Per Student Tuition	\$ 43,486
Gross Tuition Revenue	\$ 12,176,080
Cost of Scholarships	\$ 5,453,000
Net Tuition Revenue	\$ 6,723,080
Average Award	\$ 20,500
Discount Rate	47.14%
Admit Rate	44%

UC HASTINGS COLLEGE OF THE LAW
OFFICE OF ENROLLMENT MANAGEMENT
Net Tuition Revenue Scenarios: 159 Goal

Scenario 159-M2: Class Size 290

<i>Projected Discount Rate</i>	
Total Class Size	290
Students Receiving Aid	276
Per Student Tuition	\$ 43,486
Gross Tuition Revenue	\$ 12,610,940
Cost of Scholarships	\$ 5,658,000
Net Tuition Revenue	\$ 6,952,940
Average Award	\$ 20,500
Discount Rate	47.14%
Admit Rate	45%

Scenario 159-M3: Class Size 300

<i>Projected Discount Rate</i>	
Total Class Size	300
Students Receiving Aid	285
Per Student Tuition	\$ 43,486
Gross Tuition Revenue	\$ 13,045,800
Cost of Scholarships	\$ 5,842,500
Net Tuition Revenue	\$ 7,203,300
Average Award	\$ 20,500
Discount Rate	47.14%
Admit Rate	46%

UC HASTINGS COLLEGE OF THE LAW
OFFICE OF ENROLLMENT MANAGEMENT
Prioritizing Student Metrics: 160 Goal

These three scenarios forecast net tuition revenue for class sizes of 280, 290, and 300 while shooting for a goal of a 160 median LSAT score for the incoming class. Specific targets are as follows:

<i>Class Profile Goals</i>	
LSAT 75th	163
LSAT 50th	160
LSAT 25th	157
GPA 75th	3.70
GPA 50th	3.55
GPA 25th	3.40

160 Goal: Model Assumptions and Notes

1. 2% increase in applications based on higher registrations for the Feb, Jun, and Oct LSAT exams
2. Similar scholarship bands and yield to our 2015 applicant pool
3. 95% of the incoming class receiving scholarship assistance
4. For the class entering in 2015, scholarships ranged from \$10,000 to \$43,000.
5. Our average award for the class entering in 2015 was \$20,191.
6. Our discount rate for the 2015-16 fiscal year is 46%.
7. Our 2015 admit rate was 42%

Scenario 160-M1: Class Size 280

<i>Projected Discount Rate</i>	
Total Class Size	280
Students Receiving Aid	266
Per Student Tuition	\$ 43,486
Gross Tuition Revenue	\$ 12,176,080
Cost of Scholarships	\$ 6,203,120
Net Tuition Revenue	\$ 5,972,960
Average Award	\$ 23,320
Discount Rate	53.63%
Admit Rate	44%

UC HASTINGS COLLEGE OF THE LAW
OFFICE OF ENROLLMENT MANAGEMENT
Prioritizing Student Metrics: 160 Goal

Scenario 160-M2: Class Size 290

<i>Projected Discount Rate</i>	
Total Class Size	290
Students Receiving Aid	276
Per Student Tuition	\$ 43,486
Gross Tuition Revenue	\$ 12,610,940
Cost of Scholarships	\$ 6,436,320
Net Tuition Revenue	\$ 6,174,620
Average Award	\$ 23,320
Discount Rate	53.63%
Admit Rate	45%

Scenario 160-M3: Class Size 300

<i>Projected Discount Rate</i>	
Total Class Size	300
Students Receiving Aid	285
Per Student Tuition	\$ 43,486
Gross Tuition Revenue	\$ 13,045,800
Cost of Scholarships	\$ 6,646,200
Net Tuition Revenue	\$ 6,399,600
Average Award	\$ 23,320
Discount Rate	53.63%
Admit Rate	46%

Financial Aid Strategies, Class 2019: Summary

Unrestricted Net Position 06/30/2015 \$ 12,946,572

ADJUSTMENTS;

Quasi Endowments	(7,515,611)
GASB 68 Adjustments	33,546,071
Hastings Digardi Hall	(6,137,234)
Balance	\$ 32,839,798

	Base 2015-16	2016-17	2017-18	2018-19	2016-2019 Three-Year Cumulative Total
Total Operating Gain/Loss					
Base Case: 320 FTE, \$3M State Grant, \$10.9M Net Tuition Revenue	(2,044,631)	(1,678,216)	(500,640)	3,155,029	976,173
Compensation (3% Pool)		(871,463)	(897,607)	(924,536)	(2,693,606) (a)
Financial Aid Strategy Scenarios (b)			(c)		
159-M1: 280 FTE, \$5.5M State Grant, \$6.7M Net Tuition Revenue	(2,044,631)	(3,325,907)	(3,123,308)	181,535	(6,267,680)
159-M2: 290 FTE, \$5.7M State Grant, \$7.0M Net Tuition Revenue	(2,044,631)	(3,090,047)	(2,914,934)	362,423	(5,642,558)
159-M3: 300 FTE, \$5.8M State Grant, \$7.2M Net Tuition Revenue	(2,044,631)	(2,833,687)	(2,641,574)	652,783	(4,822,478)
160-M1: 280 FTE, \$6.2M State Grant, \$6.0M Net Tuition Revenue	(2,044,631)	(4,076,027)	(3,873,428)	(568,585)	(8,518,040)
160-M2: 290 FTE, \$6.4M State Grant, \$6.2M Net Tuition Revenue	(2,044,631)	(3,868,367)	(3,693,254)	(415,897)	(7,977,518)
160-M3: 300 FTE, \$6.6M State Grant, \$6.4M Net Tuition Revenue	(2,044,631)	(3,637,387)	(3,445,274)	(150,917)	(7,233,578)

Notes:

- (a) Models do not include employee compensation adjustments subsequent to 2015-16; cost of 3% pool plus benefits.
 (b) Financial Aid Strategy Scenarios applied only to 2016-17 incoming class, total three-year commitment for Class 2019.
 (c) 2017-18 revised base case includes the following assumptions:
 310 Total Class Size
 295 Students Receiving Financial Aid (95%)
 \$4.8M State Grant (38% Discount Rate)
 \$8.7M Net Tuition Revenue

Base Case Planning

320 FTE, \$3M State Grants, Net Tuition Revenue \$10.9 Million

	Beginning Budget 2015-16	Projection 2016-17	Projection 2017-18	Projection 2018-19
JD Enrollment Change (FTE):	(44)	(13)	(1)	27
JD Enrollment:	875	862	861	888
JD General Enrollment Fee:	\$43,486	\$43,486	\$43,486	\$43,486
State General Fund Appropriations	\$10,644,000	\$11,636,000	\$12,639,000	\$13,664,000
Core Operations				
Revenues	52,389,224	52,969,866	54,096,513	56,482,000
Expenditures	42,924,003	43,475,774	43,681,060	44,383,848
Student Financial Aid	13,103,054	12,944,999	12,959,149	11,272,450
Gain/(Loss)	(3,637,833)	(3,450,907)	(2,543,696)	825,702
Auxiliary Enterprises				
Revenues	8,169,427	8,466,937	8,843,717	9,255,094
Expenditures	4,039,150	4,179,374	4,272,279	4,377,951
Overhead	980,332	1,016,032	1,061,247	1,110,611
Gain/(Loss) from Operations	3,149,945	3,271,531	3,510,191	3,766,532
Non-operating, incl. Debt Service	(\$1,556,743)	(\$1,498,840)	(\$1,467,135)	(\$1,437,205)
Gain/(Loss)	\$1,593,202	\$1,772,691	\$2,043,056	\$2,329,327
Total Operations Gain/(Loss)	(\$2,044,631)	(\$1,678,216)	(\$500,640)	\$3,155,029

Financial Aid Strategies: Scenario 159-M1 -- LSAT 159, GPA 3.5

280 FTE, \$5.5 Million State Grant, Net Tuition Revenue \$6.7 Million

	Beginning Budget 2015-16	Projection 2016-17	Projection 2017-18	Projection 2018-19
JD Enrollment Change (FTE):	(44)	(53)	(8)	20
JD Enrollment:	875	822	814	834
JD General Enrollment Fee:	\$43,486	\$43,486	\$43,486	\$43,486
State General Fund Appropriations	\$10,644,000	\$13,986,000	\$15,916,000	\$17,911,000
Core Operations				
Revenues	52,389,224	53,556,426	55,299,671	58,344,756
Expenditures	42,924,003	43,475,774	43,681,060	44,383,848
Student Financial Aid	13,103,054	15,179,250	16,784,975	16,108,700
Gain/(Loss)	(3,637,833)	(5,098,598)	(5,166,364)	(2,147,792)
Auxiliary Enterprises				
Revenues	8,169,427	8,466,937	8,843,717	9,255,094
Expenditures	4,039,150	4,179,374	4,272,279	4,377,951
Overhead	980,332	1,016,032	1,061,247	1,110,611
Gain/(Loss) from Operations	3,149,945	3,271,531	3,510,191	3,766,532
Non-operating, incl. Debt Service	(\$1,556,743)	(\$1,498,840)	(\$1,467,135)	(\$1,437,205)
Gain/(Loss)	\$1,593,202	\$1,772,691	\$2,043,056	\$2,329,327
Total Operations Gain/(Loss)	(\$2,044,631)	(\$3,325,907)	(\$3,123,308)	\$181,535

Financial Aid Strategies: Scenario 159-M2 -- LSAT 159, GPA 3.5

290 FTE, \$5.7 Million State Grant, Net Tuition Revenue \$7.0 Million

	Beginning Budget 2015-16	Projection 2016-17	Projection 2017-18	Projection 2018-19
JD Enrollment Change (FTE):	(44)	(43)	(9)	19
JD Enrollment:	875	832	823	842
JD General Enrollment Fee:	\$43,486	\$43,486	\$43,486	\$43,486
State General Fund Appropriations	\$10,644,000	\$13,986,000	\$15,932,000	\$17,943,000
Core Operations				
Revenues	52,389,224	53,997,286	55,713,045	58,730,644
Expenditures	42,924,003	43,475,774	43,681,060	44,383,848
Student Financial Aid	13,103,054	15,384,250	16,989,975	16,313,700
Gain/(Loss)	(3,637,833)	(4,862,738)	(4,957,990)	(1,966,904)
Auxiliary Enterprises				
Revenues	8,169,427	8,466,937	8,843,717	9,255,094
Expenditures	4,039,150	4,179,374	4,272,279	4,377,951
Overhead	980,332	1,016,032	1,061,247	1,110,611
Gain/(Loss) from Operations	3,149,945	3,271,531	3,510,191	3,766,532
Non-operating, incl. Debt Service	(\$1,556,743)	(\$1,498,840)	(\$1,467,135)	(\$1,437,205)
Gain/(Loss)	\$1,593,202	\$1,772,691	\$2,043,056	\$2,329,327
Total Operations Gain/(Loss)	(\$2,044,631)	(\$3,090,047)	(\$2,914,934)	\$362,423

Financial Aid Strategies: Scenario 159-M3 -- LSAT 159, GPA 3.5

300 FTE, \$5.8 Million State Grant, Net Tuition Revenue \$7.2 Million

	Beginning Budget 2015-16	Projection 2016-17	Projection 2017-18	Projection 2018-19
JD Enrollment Change (FTE):	(44)	(33)	(9)	19
JD Enrollment:	875	842	833	852
JD General Enrollment Fee:	\$43,486	\$43,486	\$43,486	\$43,486
State General Fund Appropriations	\$10,644,000	\$13,986,000	\$15,949,000	\$17,977,000
Core Operations				
Revenues	52,389,224	54,438,146	56,170,905	59,205,504
Expenditures	42,924,003	43,475,774	43,681,060	44,383,848
Student Financial Aid	13,103,054	15,568,750	17,174,475	16,498,200
Gain/(Loss)	(3,637,833)	(4,606,378)	(4,684,630)	(1,676,544)
Auxiliary Enterprises				
Revenues	8,169,427	8,466,937	8,843,717	9,255,094
Expenditures	4,039,150	4,179,374	4,272,279	4,377,951
Overhead	980,332	1,016,032	1,061,247	1,110,611
Gain/(Loss) from Operations	3,149,945	3,271,531	3,510,191	3,766,532
Non-operating, incl. Debt Service	(\$1,556,743)	(\$1,498,840)	(\$1,467,135)	(\$1,437,205)
Gain/(Loss)	\$1,593,202	\$1,772,691	\$2,043,056	\$2,329,327
Total Operations Gain/(Loss)	(\$2,044,631)	(\$2,833,687)	(\$2,641,574)	\$652,783

Financial Aid Strategies: Scenario 160-M1 -- LSAT 160, GPA 3.55

280 FTE, \$6.2 Million State Grant, Net Tuition Revenue \$6.0 Million

	Beginning Budget 2015-16	Projection 2016-17	Projection 2017-18	Projection 2018-19
JD Enrollment Change (FTE):	(44)	(53)	(8)	20
JD Enrollment:	875	822	814	834
JD General Enrollment Fee:	\$43,486	\$43,486	\$43,486	\$43,486
State General Fund Appropriations	\$10,644,000	\$13,986,000	\$15,916,000	\$17,911,000
Core Operations				
Revenues	52,389,224	53,556,426	55,299,671	58,344,756
Expenditures	42,924,003	43,475,774	43,681,060	44,383,848
Student Financial Aid	13,103,054	15,929,370	17,535,095	16,858,820
Gain/(Loss)	(3,637,833)	(5,848,718)	(5,916,484)	(2,897,912)
Auxiliary Enterprises				
Revenues	8,169,427	8,466,937	8,843,717	9,255,094
Expenditures	4,039,150	4,179,374	4,272,279	4,377,951
Overhead	980,332	1,016,032	1,061,247	1,110,611
Gain/(Loss) from Operations	3,149,945	3,271,531	3,510,191	3,766,532
Non-operating, incl. Debt Service	(\$1,556,743)	(\$1,498,840)	(\$1,467,135)	(\$1,437,205)
Gain/(Loss)	\$1,593,202	\$1,772,691	\$2,043,056	\$2,329,327
Total Operations Gain/(Loss)	(\$2,044,631)	(\$4,076,027)	(\$3,873,428)	(\$568,585)

Financial Aid Strategies: Scenario 160-M2 -- LSAT 160, GPA 3.55

290 FTE, \$6.4 Million State Grant, Net Tuition Revenue \$6.2 Million

	Beginning Budget 2015-16	Projection 2016-17	Projection 2017-18	Projection 2018-19
JD Enrollment Change (FTE):	(44)	(43)	(9)	19
JD Enrollment:	875	832	823	842
JD General Enrollment Fee:	\$43,486	\$43,486	\$43,486	\$43,486
State General Fund Appropriations	\$10,644,000	\$13,986,000	\$15,932,000	\$17,943,000
Core Operations				
Revenues	52,389,224	53,997,286	55,713,045	58,730,644
Expenditures	42,924,003	43,475,774	43,681,060	44,383,848
Student Financial Aid	13,103,054	16,162,570	17,768,295	17,092,020
Gain/(Loss)	(3,637,833)	(5,641,058)	(5,736,310)	(2,745,224)
Auxiliary Enterprises				
Revenues	8,169,427	8,466,937	8,843,717	9,255,094
Expenditures	4,039,150	4,179,374	4,272,279	4,377,951
Overhead	980,332	1,016,032	1,061,247	1,110,611
Gain/(Loss) from Operations	3,149,945	3,271,531	3,510,191	3,766,532
Non-operating, incl. Debt Service	(\$1,556,743)	(\$1,498,840)	(\$1,467,135)	(\$1,437,205)
Gain/(Loss)	\$1,593,202	\$1,772,691	\$2,043,056	\$2,329,327
Total Operations Gain/(Loss)	(\$2,044,631)	(\$3,868,367)	(\$3,693,254)	(\$415,897)

Financial Aid Strategies: Scenario 160-M3 -- LSAT 160, GPA 3.55

300 FTE, \$6.6 Million State Grant, Net Tuition Revenue \$6.4 Million

	Beginning Budget 2015-16	Projection 2016-17	Projection 2017-18	Projection 2018-19
JD Enrollment Change (FTE):	(44)	(33)	(9)	19
JD Enrollment:	875	842	833	852
JD General Enrollment Fee:	\$43,486	\$43,486	\$43,486	\$43,486
State General Fund Appropriations	\$10,644,000	\$13,986,000	\$15,949,000	\$17,977,000
Core Operations				
Revenues	52,389,224	54,438,146	56,170,905	59,205,504
Expenditures	42,924,003	43,475,774	43,681,060	44,383,848
Student Financial Aid	13,103,054	16,372,450	17,978,175	17,301,900
Gain/(Loss)	(3,637,833)	(5,410,078)	(5,488,330)	(2,480,244)
Auxiliary Enterprises				
Revenues	8,169,427	8,466,937	8,843,717	9,255,094
Expenditures	4,039,150	4,179,374	4,272,279	4,377,951
Overhead	980,332	1,016,032	1,061,247	1,110,611
Gain/(Loss) from Operations	3,149,945	3,271,531	3,510,191	3,766,532
Non-operating, incl. Debt Service	(\$1,556,743)	(\$1,498,840)	(\$1,467,135)	(\$1,437,205)
Gain/(Loss)	\$1,593,202	\$1,772,691	\$2,043,056	\$2,329,327
Total Operations Gain/(Loss)	(\$2,044,631)	(\$3,637,387)	(\$3,445,274)	(\$150,917)

ACTION ITEM

- 1. REPORT BY:** David Seward
- 2. SUBJECT:** Approval of Institutional Master Plan for the
City and County of San Francisco

3. RECOMMENDATION:

That the Board of Directors approves submittal of the College's 5-Year Institutional Master Plan, which will be presented to the City & County of San Francisco Planning Commission on a courtesy basis at a hearing scheduled for January 7, 2016.

4. BACKGROUND:

Under ordinances promulgated by the City and County of San Francisco, all medical and post-secondary educational institutions under its jurisdiction are required to file a current Institutional Master Plan (IMP) with the Planning Department. An IMP is a document that describes existing and anticipated institutional development.

For entities under city jurisdiction, IMPs are required in order to:

1. provide notice and information to public agencies and the public so that early and meaningful involvement may occur prior to substantial investment by the institution,
2. enable the institution to make modifications in response to comments prior to more detailed planning, and
3. provide public agencies and the public with information that may help guide land use decisions.

Following the Planning Commission's acceptance of an IMP, an institution must submit updates to the Zoning Administrator every two years. Updates are also required if the institution's plans or the implementation of any plans significantly diverge from the IMP. New IMPs are typically required every ten years. The full scope of IMP requirements is found in Planning Code Section 304.5.

UC Hastings is submitting this IMP in the spirit of comity with the City and County of San Francisco. Meetings have been conducted with Planning Department staff and they have assigned a planner to serve as the point of coordination. Attached is the College's 5-Year Institutional Plan.

5. PROPOSED RESOLUTION:

Resolved, that the Board of Directors approves submittal of the College's 5-Year Institutional Master Plan, which will be presented, on a courtesy basis, to the City & County of San Francisco Planning Commission at a hearing scheduled for January 7, 2016.

UNIVERSITY OF CALIFORNIA HASTINGS COLLEGE OF THE LAW

FIVE YEAR INSTITUTIONAL MASTER PLAN



DECEMBER 2015

**UC Hastings College
of the Law
Institutional Master Plan
2015**

Prepared by MKThink for UC Hastings College of the Law

Principal in Charge: Nate Goore (Principal, MKThink)

Project Manager: David Seward (CFO, UC Hastings)

Direct Contact: David Seward

sewardd@uchastings.edu

(415) 565 4710

200 McAllister Street

San Francisco, CA. 94102

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1.0

INTRODUCTION

The **University of California Hastings College of the Law**, hereafter referred to as UC Hastings, Hastings, or the College, is submitting this Institutional Master Plan (IMP), which has been prepared in accordance with the requirements of San Francisco Planning Code Section 304.5, to the City and County of San Francisco. While State of California educational institutions are not subject to local ordinance or planning regulations, Hastings is providing the City and County of San Francisco with this IMP for informational purposes to facilitate its efforts to maintain and restore existing campus buildings; review the College's development plans for the vacant lot at 333 Golden Gate Avenue; further its mission to serve its students; and provide information to the public.

2.0

EXECUTIVE SUMMARY

The University of California Hastings College of the Law was founded in 1878 as the first law department of the University of California and is the oldest public law school in California. Founded by California Chief Justice Serranus Clinton Hastings, UC Hastings was established by the California Legislature with its own Board of Directors, which operates the College independently of the Board of Regents of the University of California. UC Hastings is the only stand-alone, public law school in the nation.

Since its founding, UC Hastings has been an integral part of the fabric of the City and County of San Francisco. It is strategically located at the intersection of three distinct neighborhoods: Civic Center where the Supreme, Appellate and Superior courts of California are situated amidst City, State and Federal buildings as well as San Francisco's major cultural institutions; Mid-Market, the site of San Francisco's technology gold rush with Twitter, Zendesk, Uber, Square and many others; and the historic Tenderloin, a densely populated residential neighborhood with a diverse population comprised of multiple ethnicities and a remarkably broad demographic from the very young children of recent immigrants to the aged and vulnerable.

UC Hastings' strategic location is emblematic of its mission to unite the theory and the practice of law by providing an academic program of the highest quality, based upon scholarship, teaching, and research to a diverse student body, and to assure that its graduates have a comprehensive understanding and appreciation of the law, and are well-trained for the multiplicity of roles they will play in a society and profession that are subject to continually changing demands and needs.

Societal and economic change is evident in the community surrounding UC Hastings. Business development in the Mid-Market area and the nascent renewal of the Tenderloin, supported by the steadfastness of Civic Center institutions, provide a perfect backdrop for UC Hastings to revitalize its campus to meet the needs of future generations of law students and promote the revitalization of the area for students, workers and residents alike.

2.0

EXECUTIVE SUMMARY

As of 2015, UC Hastings hosts approximately 933 full-time Juris Doctor (JD), Master of Law (LL.M.), and Master of Studies in Law (MSL) students with its comprehensive academic programs, and extensive and innovative experiential learning and judicial externship programs.

UC Hastings' faculty of approximately 69 full-time faculty members and 81 part-time and adjunct faculty members includes a full roster of eminent scholars and professional leaders from a wide range of disciplines, who embody the College's ethos by turning knowledge into action, and helping students do the same.

UC Hastings' campus currently consists of four buildings located at 100, 198 and 200 McAllister Street and 50 Hyde Street; the UC Hastings Parking Garage at 376 Larkin Street; and a vacant lot at 333 Golden Gate Avenue, all of which are located on two contiguous blocks between Larkin and Leavenworth Streets, and Golden Gate Avenue and McAllister Street.

The existing campus facilities are as follows:

- **100 McAllister Street**, known as the Tower, is a 27-floor, 249,000-gross-square-foot structure constructed in 1928 reaching 300 feet in height; it serves as student housing with 252 units housing approximately 280 students and recreational facilities, and provides 36,000 square feet of office space for numerous academic and research clinics. Within the Tower is the 9,200-square-foot Great Hall with its 70-foot ceiling height, which was originally used as a cathedral and is currently vacant.
- **198 McAllister Street**, known as Snodgrass Hall, is a four-story, 76,000-gross-square-foot structure constructed in 1953; it serves as the primary academic facility of UC Hastings, housing 65% of the College's lecture halls and seminar rooms, along with 80 offices.
- **50 Hyde Street**, known as the Snodgrass Hall Annex, is a four-story, 61,000-gross-square-foot structure constructed in 1969 and is immediately adjacent to Snodgrass Hall; it consists of four classrooms, the Marvin and Jane Baxter Appellate Law Center, the Gold Reading Room, and the large Louis B. Mayer multi-purpose hall in support of academic operations.
- **200 McAllister Street**, known as the Mary Kay Kane Hall, is a six-story, 177,000-gross-square-foot structure constructed in 1980 and renovated in 2007; it houses many of UC Hastings faculty and administrative offices, the library, cafeteria, faculty lounge and various student support facilities.
- **The UC Hastings Parking Garage**, located at 376 Larkin Street, is a seven-story, 157,000-gross-square-foot structure constructed in 2009; it provides 395 parking spaces to meet student, faculty, staff and public parking needs, and houses 13,000 square feet of retail space, which is fully leased.
- **The vacant lot, located at 333 Golden Gate Avenue**, consists of 11,962 square feet and is currently used as a recreational area by UC Hastings' students and for demonstration urban gardening.

To complement the dynamic renaissance of the Mid-Market area and the changing face of the Tenderloin, UC Hastings focused its long range campus plan on enhancing its infrastructure to support an approach to legal education focusing on practical skill and experiential learning to ensure its law students are well-equipped to enter the modern legal marketplace.

UC Hastings long range campus plan, which incorporated the finding of its Five Year Infrastructure Plan 2016-2021, identifies the primary focus of the College's efforts in recent years as a systematic effort to achieve campus-wide, code-compliance, and fire/life-safety objectives, as well as other space improvements to enhance campus life for students, faculty, and staff.

The Five Year Infrastructure Plan 2016-2021 proposed the following five major infrastructure projects:

-
- 1. Constructing a new academic building of approximately 57,000 gross square feet on the vacant lot at 333 Golden Gate Avenue**
 - 2. Demolishing Snodgrass Hall at 198 McAllister Street and constructing a new campus housing building in its place**
 - 3. Modernizing the 50 Hyde Street Annex, planning options include the possibility of incorporating the academic functionality of 50 Hyde Street into the lower levels of a student campus housing complex on the combined 198 McAllister Street and 50 Hyde Street sites**
 - 4. Renovating and reconfiguring the Tower at 100 McAllister Street**
 - 5. Renovating and reusing the Great Hall at 100 McAllister Street**
-

CONSTRUCTING A NEW ACADEMIC BUILDING AT 333 GOLDEN GATE AVENUE

To support UC Hastings' educational and infrastructure goals, California Governor Edmund G. Brown approved the Budget Act of 2015 which appropriated \$36.8 million of lease revenue bond financing to construct a new academic building on the vacant lot at 333 Golden Gate Avenue.

The new academic building at 333 Golden Gate Avenue is anticipated to include approximately 57,000 gross square feet and be approximately 80 feet tall. However, to allow for design and engineering changes and to better estimate environmental impacts of a more flexible scenario, the College will analyze an additional 10 feet in building height. The building would replace all academic programming and faculty offices currently located in Snodgrass Hall at 198 McAllister Street. The building would provide a more cohesive campus and enable UC Hastings to create state-of-the-art classroom facilities that would serve the College for decades. With a smaller footprint than Snodgrass Hall, the new academic building would benefit from efficient space planning that corresponds with the College's implementation of a reduction in enrollment of 20%-25% to better align the school's population to the needs of the legal marketplace that it serves and ensure a better learning environment for its students, as well as increased opportunities for employment after graduation.

Construction at 333 Golden Gate Avenue is projected to be completed in 2020, with the commencement of instructional operations beginning in the fall 2020 semester.

DEMOLISHING SNODGRASS HALL AND CONSTRUCTING STUDENT HOUSING AT 198 MCALLISTER STREET

In furtherance of enhancing and strengthening its relationship with the University of California San Francisco ("UCSF") and the broader University of California System, UC Hastings has recently entered into a letter of intent with UCSF for the development of campus housing at UC Hastings to accommodate the academic and housing needs of UC Hastings and UCSF under their shared affiliation with the University of California System. Shared housing is a natural extension of the existing collaboration between UC Hastings and UCSF on a successful joint health law policy consortium for medical and law students.

Upon completion of the new academic building at 333 Golden Gate Avenue, Snodgrass Hall will be demolished to allow for the construction of an approximately 13-story, 140-foot-tall, 227,000 gross square foot structure that would provide approximately 400 to 600 housing units depending upon the average unit square footage, and approximately 15,000 square feet of non-revenue generating College-serving academic and instructional uses and/or revenue-generating third-party retail uses on the ground floor to provide student amenities and to activate the street level.

Demolition and development at 198 McAllister Street would occur after 2020 occupancy of 333 Golden Gate Avenue.

MODERNIZING 50 HYDE STREET OR DEMOLISHING AND REPLACING 50 HYDE STREET WITH STUDENT HOUSING AND ACADEMIC/SUPPORT SPACE

With the proposed demolition of Snodgrass Hall at 198 McAllister Street, 50 Hyde Street would require major HVAC and other building systems renovation and modernization to maintain important College functions, including the Louis B. Mayer Auditorium, Gold Reading Room, and Moot Court. Further, many of the building systems that support 50 Hyde Street would need to be replaced as the two structures would be de-coupled. Recognizing the need to modernize the building, the Governor's 2015 Five Year Infrastructure Plan programmed future state support for an additional \$6.8 million to modernize the 50 Hyde Street Annex.

An alternative to modernizing 50 Hyde Street would demolish the building to create an enlarged development site that would allow for a greater increase in campus housing. Extending the proposed 13-story, 140-foot structure at 198 McAllister Street to the 50 Hyde Street site would increase its size to approximately 329,000 gross square feet and would allow for approximately an additional 125 to 170 housing units depending upon the average unit square footage with approximately 61,000 square feet dedicated to academic, administrative, assembly, faculty, and multipurpose/support space on the ground and second floors.

Modernization or demolition and development at 50 Hyde Street would occur after 2020 occupancy of 333 Golden Gate Avenue.

RENOVATING AND RECONFIGURING THE TOWER AT 100 MCALLISTER STREET

Constructed in 1928, 100 McAllister would benefit from seismic strengthening and modernization. The building currently has 252 units of housing accommodating approximately 280 students. The development of new student housing at 198 McAllister Street would allow UC Hastings to continue providing housing to its students while 100 McAllister is renovated. The letter of intent between UC Hastings and UCSF also contemplates the potential joint renovation and modernization of 100 McAllister Street (including the Great Hall described below) by the two parties.

UC Hastings has conducted extensive reviews of various redevelopment scenarios for the Tower. One such scenario is to renovate the unfinished space on the 25th and 26th floors of the Tower as additional housing units with an average unit size of 390 square feet, which would increase the total number of housing units from 252 to approximately 260 units. Another scenario is to redevelop all existing housing units into an average unit size of 275 square feet, which would then increase the total number of housing units to approximately 350.

RENOVATING AND REUSING THE GREAT HALL AT 100 MCALLISTER STREET

UC Hastings is currently analyzing the best use for the renovation and reuse of the Great Hall.

Assuming that the new academic building at 333 Golden Gate is completed by 2020, work at 100 McAllister Street would commence upon the projected completion of the new student housing facility at 198 McAllister Street and/or 50 Hyde Street in 2022

CONCLUSION

UC Hastings is excited about the new opportunities that will emerge from the five major infrastructure projects not only for the law students and faculty of UC Hastings, but also for the greater good of the residents and establishments within the distinct neighborhoods of the Civic Center, Mid-Market and Tenderloin in which UC Hastings views itself as an active and engaged partner.

3.0

NATURE OF INSTITUTION

NATURE OF INSTITUTION

Founded in 1878, Hastings College of the Law is the oldest public law school in California and the only public, free-standing law school in the country. Hastings is a public law school affiliated with the University of California (UC), an instrumentality of the State of California. Hastings has approximately 946 full- and part-time students, 69 full-time faculty members, 81 part-time and adjunct faculty members, and 155 full-time support staff. Along with law schools at Berkeley, Los Angeles, and Davis, Hastings is part of the UC System and takes pride in its University of California affiliation. It is, however, distinguished by certain factors owing to the special nature of its founding in 1878. On its establishment, Hastings was designated “the law department of the University of California.” Although, the primary UC campus then was Berkeley, the founder of the College, Serranus Clinton Hastings, specified the San Francisco Law Library and proximity to the courts as principal resources for students’ legal studies, which led to the College’s home in San Francisco. Although affiliated with the University of California, Hastings is governed by its own Board of Directors.

COLLEGE’S MISSION AND INSTITUTIONAL GOALS

Hastings’ mission is to provide an academic program of the highest quality, based upon scholarship, teaching, and research, to a diverse student body. The College works hard to assure that graduates have a comprehensive understanding and appreciation of the law and are well trained for the multiplicity of roles that they will play in a society and profession that is subject to continually changing demands and needs.

In the furtherance of these goals, Hastings is committed to a process of continual improvement in a wide array of program activities, including the College’s physical plant and its setting as an urban campus in the Civic Center/Mid-Market/Tenderloin area of San Francisco. The College is dedicating substantial effort to upgrading and modernizing its facilities.

The objectives of this multiyear effort are the following:

- Modernize facilities for code-compliance purposes
- Improve interior spaces to enhance the College’s competitive position and to provide well-maintained and technologically current facilities to complement the excellence of the College’s academic programs
- Establish Hastings’ urban campus as a dynamic, vibrant location with a multitude of academic, social, and cultural activities occurring in daytime and evening hours
- Provide additional housing to meet demand and to provide assurance that students seeking housing have options at rent levels that minimize student indebtedness

PROGRAMS OFFERED

In service of these learning outcomes, the College offers three degree programs each with their own unique concentrations:

- **J.D. Program**
 - Civil Litigation and Dispute Resolution
 - Criminal Law
 - Environmental Law
 - Government Law
 - Intellectual Property Law
 - International Law
 - Law and Health Sciences
 - Social Justice Lawyering
 - Taxation Law
- **LL.M. Program**
 - Criminal Law
 - Dispute Resolution and Legal Process
 - Health and Law Policy
 - International Business and Trade
 - International Law and Human Rights
 - Science, Technology and Intellectual Property
 - Taxation
- **M.S.L. Program**
 - Master of Studies in Law for Health and Science Professionals
 - Master of Studies in Law for Business and Technology Professionals
 - Self-Designed Master of Studies in Law

SERVICE POPULATION

UC Hastings College of the Law serves a broad and diverse range of students pursuing advanced law degrees (*see tables 01, 02, and 03 on page 14 for a more detailed breakdown*).

Inherent in all its academic program offerings, UC Hastings strives for six desired learning outcomes:

Doctrinal and Substantive Knowledge—

Students will be able to identify, explain, and employ basic concepts, theories, procedures, and rules of law in both core legal areas and in their own chosen area(s) of specialization.

Problem Solving and Critical Thinking—

Students will be able to analyze, assess, and form independent judgments on a variety of legal issues, and will use these skills to solve client legal problems.

Practical and Communication Skills—

Students will be able to gather and analyze evidence, communicate effectively in appropriate written and oral formats with a multiplicity of audiences, and demonstrate other professional skills.

Research Skills—

Students will be able to independently retrieve, organize, analyze and evaluate paper and electronic legal and interdisciplinary sources, and differentiate between the types and relevance of authorities.

Professionalism—

Students will demonstrate the professional skills necessary for effective and ethical participation in the legal profession.

Public Service—

Students will be able to describe the roles and responsibilities of lawyers in overcoming obstacles to legal access and in promoting social justice.

ACCREDITATIONS

The University of California Hastings College of the Law is an American Bar Association-approved law school and is accredited by the Accrediting Commission for Senior Colleges and Universities of the Western Association of Schools and Colleges. UC Hastings is also a member of The Association of American Law Schools.

RANKINGS

Overall: 59
Dispute Resolution: 10
Health Care Law: 20
Clinical Training: 27
International Law: 26

EMPLOYMENT CHARACTERISTICS

UC Hastings employs full and part-time faculty as well as full and part-time administrative staff (see tables 04, 05, and 06 on page 15 for a more detailed breakdown).

Total Faculty: 150
Total Administrative Staff: 444

EQUAL OPPORTUNITY EMPLOYMENT

UC Hastings is an Equal Opportunity Employer. The College does not discriminate in employment opportunities or practices on the basis of race, color, religion, sex, sexual orientation, national origin, age, disability, or any other characteristics protected by the law.

CAREER SERVICES NONDISCRIMINATION POLICY

The University of California, Hastings College of the Law does not make its career services facilities available to employers who discriminate in the selection of employees on the basis of national original, race, religion, gender, sexual orientation, age, handicap, or any other basis prohibited by applicable law.

LEGAL EDUCATION OPPORTUNITY PROGRAM

The College prides itself on serving the public by providing broader access to legal education. Created more than 30 years ago, the Legal Education Opportunity program (LEOP) is a keystone of the effort to help equalize opportunities in the law. Hastings created LEOP in 1969 to contribute to the equalization of opportunities in the law, recognizing that the traditional academic criteria used for making admissions determinations may not be valid indicators of academic potential for students from non-traditional backgrounds. Today, LEOP serves two purposes: it is an alternative means of evaluating an applicant's potential for the study of law, and it is an academic support program committed to the success of LEOP students in law school and in the legal profession.

Approximately 20% of each Hastings entering class is composed of LEOP students: individuals whose education, economic status, social experience, or disability may have limited their access to earlier academic opportunities. Since its inception, LEOP has graduated more than 2,900 students. Across California and the nation, they serve as judges, state attorneys general, district attorneys and public defenders, lawyers with high profile firms, attorneys working in public interest law, and as specialists in areas of law such as secured transactions and Internet law.

Students enrolled through LEOP first must be deemed to have the abilities and motivation to succeed in law school, with the assistance provided through the program. LEOP students are those who have overcome significant obstacles—educational, economic, social, medical, or other—that have restricted their access to traditional academic opportunities and resources generally considered an indicator of a successful law school career. In Hastings' highly competitive environment, LEOP fosters academic excellence through skills-based workshops, weekly small group sessions, one-on-one tutoring, academic counseling, and a study-aids library. As their studies progress, those in the program grow to depend on each other for insight, dialogue, perspective, and support.

Hastings is particularly proud that its LEOP program was singled out as a model for other UC professional schools. Since 1998, the California State Legislature has required the University of California's professional schools to "take into consideration education, economic status, social experience, and/or disability of an applicant that may have limited his or her access to academic opportunities." The mandate continues, "In an effort to increase diversity, it is further the intent of the Legislature that all UC professional schools establish programs similar to Hastings College of the Law's Legal Education Opportunity Program."

Table 01: Student Enrollment Data (2015–2016 academic year)

PROGRAM	TOTAL STUDENTS	% OF TOTAL
J.D.	905	96%
LL.M.	30	3%
M.S.L.	11	1%
TOTAL	946	100%

Table 02: J.D. Students Ethnicity Data (2015–2016 academic year)

RACE AND ETHNICITY	% OF J.D. STUDENTS
Hispanic of any race	15.7%
American Indian or Alaska Native	1.7%
Asian	20.0%
Black or African American	4.4%
Native Hawaiian or Other Pacific Islander	0.3%
Two or More Races	1.7%
White	39.2%
Nonresident Alien	4.9%
Race and Ethnicity Unknown	12.2%
TOTAL	100%

Table 03: J.D. Students Gender Data (2015–2016 academic year)

GENDER	% OF J.D. STUDENTS
Female	52.8%
Male	47.2%
TOTAL	100%

Table 04: Employee by Type (2015–2016 academic year)

EMPLOYEE TYPE	FACULTY	ADMIN. STAFF	TOTAL EMPLOYEES
FTE	69	155	224
PTE	81	289	370
TOTAL	150	444	594

Table 05: Full-Time Faculty Employment Data (2015–2016 academic year)

ETHNICITY	% OF FTE FACULTY	GENDER	% OF FTE FACULTY
Asian	13.0%	Female	44.9%
Black or African American	7.2%	Male	55.1%
Hispanic or Latino	4.0%	TOTAL	100%
Native Hawaiian/Other Pacific Islander	0.0%		
Two or More Races	0.0%		
American Indian or Alaska Native	1.4%		
White	73.9%		
Race or Ethnicity Unknown	0.0%		
TOTAL	100%		

Table 06: Full-Time Administrative Staff Employment Data (2015–2016 academic year)

ETHNICITY	% OF FTE ADMIN. STAFF	GENDER	% OF FTE ADMIN. STAFF
Asian	25.2%	Female	62%
Black or African American	9.0%	Male	38%
Hispanic or Latino	7.1%	TOTAL	100%
Native Hawaiian/Other Pacific Islander	0.0%		
Two or More Races	0.0%		
American Indian or Alaska Native	0.6%		
White	55.5%		
Race or Ethnicity Unknown	2.6%		
TOTAL	100%		

4.0

PHYSICAL PLANT

INTRODUCTION TO NEIGHBORHOOD

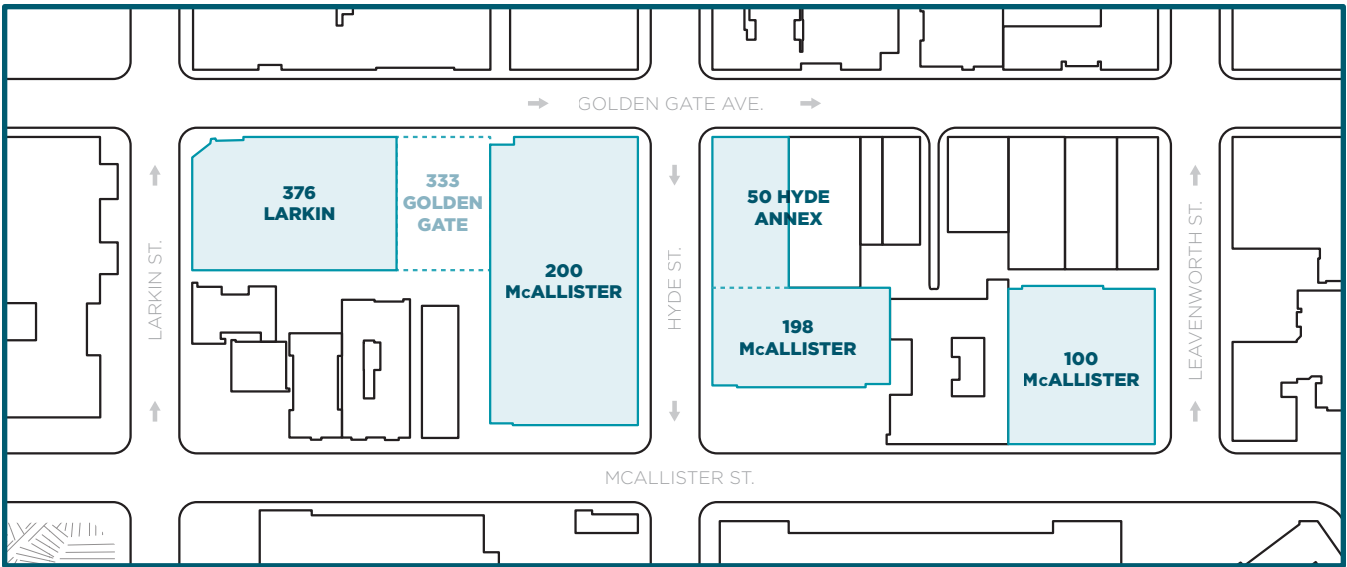
The Hastings' campus is located in and adjacent to the San Francisco Civic Center, the municipal, state and federal offices and cultural facilities in a multi-block area between Franklin Street, Turk Street, Hyde Street, and Market Street. Hastings owns academic, residential, and student-services buildings, and a mixed-use commercial and parking structure in addition to a vacant lot on the two blocks bounded by Golden Gate Avenue, Larkin Street, McAllister Street, and Leavenworth Street in downtown San Francisco.

Its proximity to the City's Civic Center offers access to every level of the judiciary with the exception of the U.S. Supreme Court. Additionally, many of the City's top attractions are located just blocks away including: City Hall, the War Memorial Opera House, Davies Symphony Hall, the SF Conservatory of Music, the Asian Art Museum, and the San Francisco Public Library.



UC Hastings' location in the Civic Center of San Francisco

4.0 Physical Plant



UC Hastings's properties

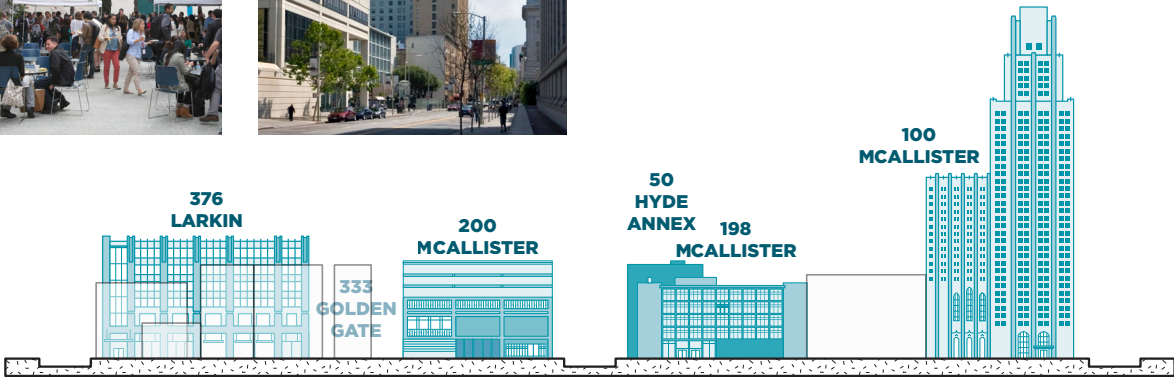


Illustration of a sectional view of UC Hastings' existing buildings

SURROUNDING LAND USE

Areas to the northeast and northwest of the campus include residential, commercial, and office uses (often with ground-floor retail). Areas to the south include numerous public uses primarily associated with the Civic Center. These include, cultural, institutional, and educational uses owned by various local, state, and federal agencies. The San Francisco Planning Code identifies the campus in three zones: RC-4 (Residential-Commercial) Use District, which provides for residential and neighborhood-serving commercial uses; C-3-G Downtown Commercial Use District, which provides retail, service, and office uses; and Public Use District, which provides for civic, cultural, and other public uses. The campus is located in the 80-T and 80-X height and bulk districts. Areas to the south and west of the blocks are zoned P (Public) Use District, containing numerous state and local public uses associated with the Civic Center. The campus is also within the city-designated North of Market Special-Use District.

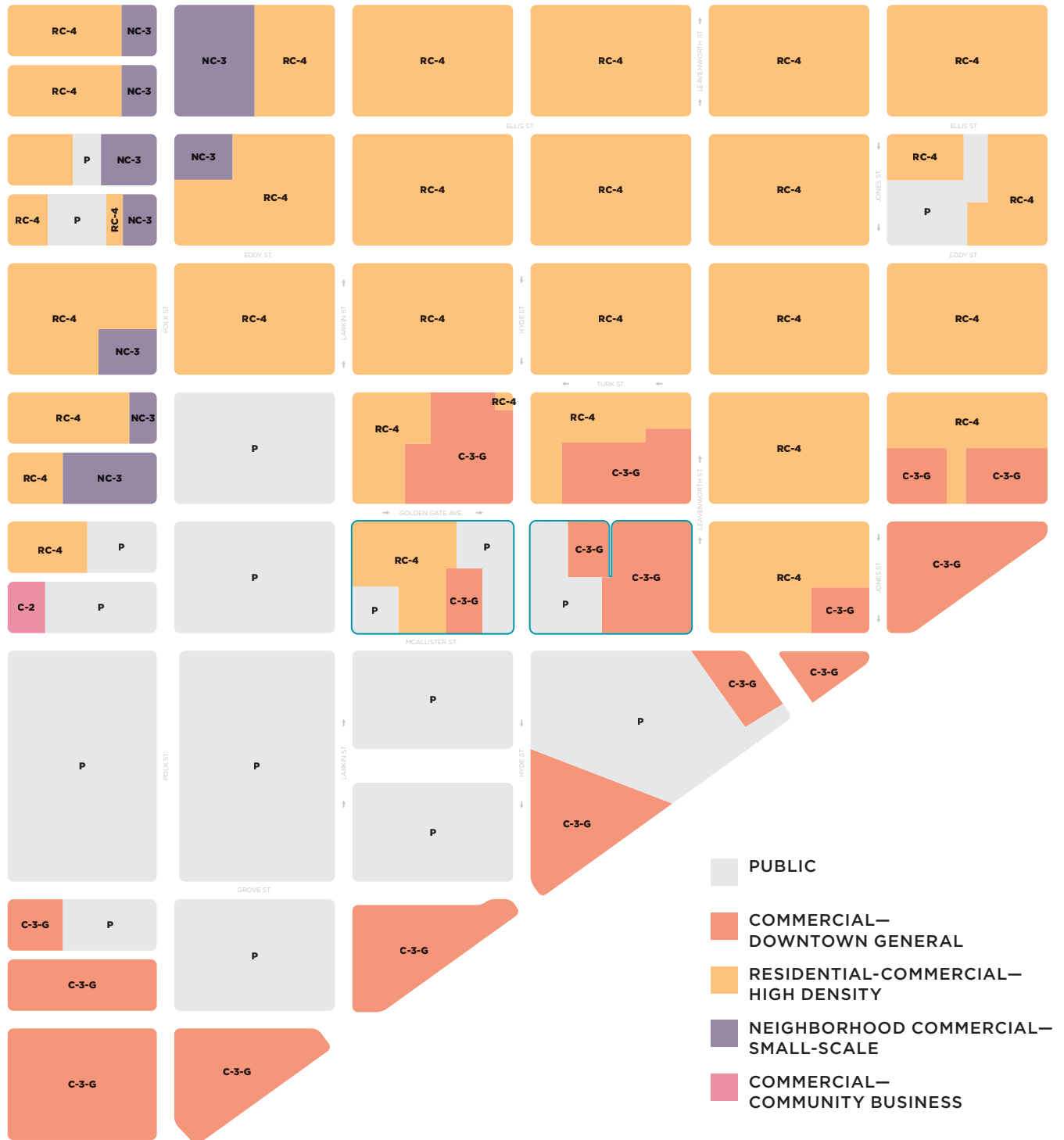
Areas north of the campus contain a mixture of residential and commercial uses in the RC-4 and C-3-G Use Districts. Many of these uses are older four- to six-story apartment buildings with ground-floor commercial uses. The six-story California State Building at 350 McAllister Street is west of the campus and is connected to the fourteen-story State Office Building at 450 Golden Gate Avenue to the northwest of the campus. The older Federal Office Building at 50 United Nations Plaza is immediately south of 100 McAllister Street.

The Civic Center area includes the city-designated Civic Center Historic District, and the federally designated Civic Center National Register Historic District and National Historic Landmark District. As such, the Civic Center contains numerous buildings that are individual landmarks or are contributory to the historic districts. The campus is just to the northeast of these historic district boundaries. The Civic Center Powerhouse at 320 Larkin Street (corner of Larkin and McAllister Streets), south of the campus, is listed as non-contributory to the city-designated Civic Center Historic District.

Also within the Civic Center District is City Hall, the War Memorial Opera House, and Davies Symphony Hall. The Asian Art Museum opened in March 2003 is located on the block directly south of the Hastings campus. The City's Main Library is one block south of the Asian Art Museum.

Hastings is south and west of the Tenderloin area, a neighborhood that has experienced transition in recent years. Recently, the Tenderloin has begun to develop a new appearance, becoming a neighborhood with a distinct international character from Southeast Asian immigrants drawn by the modest housing costs, a new neighborhood elementary school (for which Hastings students helped collect books), and a growing array of shops and services. Hastings students, paid by the College, also tutor elementary school children at the Tenderloin Neighborhood Development Corporation (TNDC) after-school program.

4.0 Physical Plant



2015 San Francisco Zoning Map of parcels in proximity to UC Hastings

HISTORY OF THE COLLEGE AND ITS GROWTH

In the 1970s, Hastings purchased four properties at 333 to 365 Golden Gate Avenue, built between 1906 and 1948, as well as most of the residential and commercial buildings fronting Larkin Street and McAllister Street to provide for campus growth. Those buildings contained commercial, office, and retail uses, and a total of 84 units of rental housing (the Eureka and Philadelphia Hotels) consisting of 74 rooms (no bathrooms or kitchens), 6 apartments, and 4 housekeeping rooms that had been vacant since the late 1970s. 35 units of housing at the College's other residential properties on McAllister Street (between Hyde Street and Larkin Street) were upgraded in the 1980s; the rehabilitation of the 35 units of housing partially offset the units that were taken off-market with the closure of the two hotels. The two other lots on the block functioned as a two-level parking garage.

The four structures at 333 to 365 Golden Gate Avenue were damaged during the 1989 Loma Prieta Earthquake. As a result, the buildings were demolished in 1990. Use of the project site was limited to surface parking since that time, except for a brief period when it functioned as a temporary classroom space with modular buildings when the renovation of the main classroom building was undertaken in 1999.

In 1994/95, Hastings sold 324 Larkin Street, 250 McAllister Street, 260 McAllister Street, and 270 McAllister Street. The TNDC—a nonprofit organization, which provides affordable housing for low-income residents—purchased and renovated the 250 and 260 McAllister Street buildings. The current owners of 270 McAllister Street and 324 Larkin Street maintained the use of these properties for residential purposes. In 1996, Hastings sold 277 Golden Gate Avenue (the KGO building)—a property that had been given to the College in 1986 by the American Broadcasting Company (ABC).

In 2009, the College completed construction of a seven-story mixed-used parking and retail structure at 376 Larkin Street on the corner of Golden Gate Avenue and Larkin Street. The facility provides 395 parking spaces in addition to approximately 13,000 square feet of Hastings- and community-serving retail space.

Currently (2015), Hastings' campus is composed of five buildings: a primarily student housing tower at 100 McAllister Street, academic and administrative buildings at 198 McAllister Street, the Annex at 50 Hyde Street, and 200 McAllister Street, and a mixed-used retail and parking structure at 376 Larkin Street. Additionally, the College owns a currently undeveloped parcel at 333 Golden Gate Avenue, which will be developed as the College's primary academic facility by 2020.

(See page 32 for more information regarding Hastings' five year development plans)

CAMPUS DESCRIPTION

The heart of UC Hastings' campus consists of four primary buildings. These buildings contain classrooms, offices, an award-winning library, conference space, housing, and numerous amenities, such as the Law Café, the Skyroom, several lounges and study spaces, a basketball court, and a fitness center. In addition to the primary academic and administrative buildings, the College owns and operates a mixed-used commercial and parking facility at 376 Larkin Street and a currently empty lot at 333 Golden Gate Avenue that is slated for development in the next five years (see page 32). Together these six properties account for 131,000 square feet of total land area and 751,000 square feet of total floor area across five buildings.

Table 06 UC Hastings properties overview (2015)

ADDRESS	PARCEL	CURRENT USE	LOT SIZE (SF)	YEAR BUILT	# OF FLOORS	FLOOR AREA (SF)	ZONING	OWNED OR LEASED
100 McAllister	0348/006	Mixed use: student housing, recreational/fitness, and academic/instructional functions	18,906	1929	27	280,000	C-3-G	owned
198 McAllister	0348/009	Classrooms, academic, and administrative	22,686	1952	4	76,000	P	owned
50 Hyde	0348/014	Classrooms, academic, administrative, and event space	9,452	1969	5	61,000	P	owned
200 McAllister	0347/001 0347/002 0347/003 0347/004	Academic and administrative	42,225	1980	6	177,000	P	owned
333 Golden Gate	0347/007	Vacant lot	11,963	n/a	n/a	n/a	RC-4	owned
376 Larkin	0347/016	Parking garage and retail	25,816	2009	6	157,000	RC-4	owned

100 MCALLISTER PROPERTY DETAILS

Known colloquially as the 100 Building, “the Tower” principally serves as a student residence. Constructed in 1928, the 27-story tower houses about 280 students in 252 apartments of various sizes. Tower facilities include a fitness center, basketball court, laundry room, and mail room. Some of the lower floors of the Tower house offices for the College’s nine journals, research centers, in-house clinics, and the Fiscal and Communications offices. The 24th floor of the Tower, a multipurpose space known as the Skyroom, offers superb views of the city and the bay. In 2004, the Tower underwent a code-compliance upgrade with limited seismic reinforcement.

The Tower’s educational and research functions currently utilize approximately 20,000 square feet (7%) of the building’s gross square footage. The following academic and research programs are housed at 100 McAllister:

- ***O’Brien Center for Scholarly Publications: Hastings’ nine student-run law journals:*** Race and Poverty Law, Business, Hastings Communications and Entertainment Law Journal, Hastings International and Comparative Law Review, Hastings Law Journal, Hastings Constitutional Law Quarterly, Hastings West- Northwest Journal of Environmental Law and Policy, and Hastings Women’s Law Journal, are located on the 22nd and 23rd floors of the building. One journal, the Science and Technology Law Journal, is located on the first floor of Kane Hall.
- ***The Center for Negotiation and Dispute Resolution (CNDP):*** Develops and organizes Hastings’ dispute resolution curriculum, and conducts research and public service activities. Over 400 Hastings’ students take courses on alternative ways to settle disputes outside of a typical courtroom setting.
- ***The Center for Gender and Refugee Studies (CGRS) and The Refugee & Human Rights Clinic:*** Provide legal expertise and resources to attorneys, provide clinical and externship opportunities for students, and coordinate legal and national public policy advocacy efforts.
- ***The Center for WorkLife Law (WLL):*** A research and advocacy center that seeks to improve economic opportunities for and eliminate discrimination against employees caring for family members who are in need due to youth, old age, or illness.
- ***Civil Justice Clinic:*** The clinic gives students lead responsibility for handling actual cases under the supervision of full-time faculty for primarily low-income individuals and communities.

The office of the Chief Financial Officer and other administrative staff are located on the second floor of the building. Plans are underway to relocate the research centers and clinics to 200 McAllister in an effort to more efficiently utilize space and create additional sources of revenue for the College in the 100 McAllister Tower. These relocations should be complete by the end of 2015.



Images of the "UC Hastings' Tower" located at 100 McAllister Street

198 MCALLISTER PROPERTY DETAILS

Named for David E. Snodgrass, who served as Dean of the College from 1940 to 1963, Snodgrass Hall—often referred to simply as “198”—is actually composed of two structurally independent facilities: the original building at 198 McAllister (“198”) constructed in 1953 and the Annex at 50 Hyde, which was constructed in 1969 directly to the north of 198.

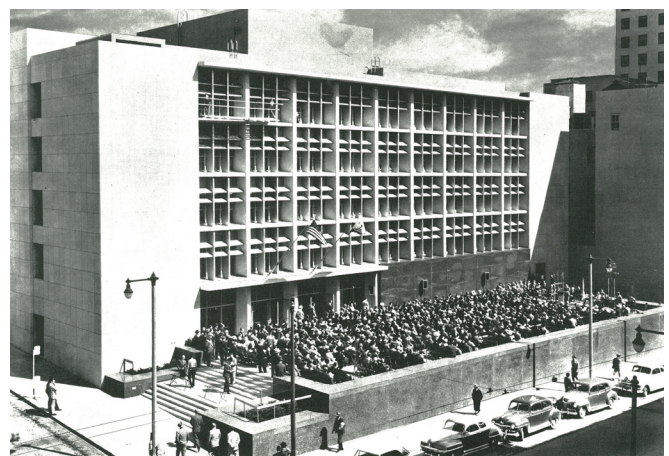
The four-story original building at Snodgrass Hall (198) will remain the College’s primary instructional building until the completion of the new academic facility at 333 Golden Gate Ave. Currently, 198 houses 65% of the College’s classrooms in addition to administrative, academic support, and faculty offices, and the Center for State and Local Government Law. The large portico area in front of the building, known as “The Beach,” is a popular spot for outdoor dining, student club booths, and community gatherings.

**The Original Building at Snodgrass Hall will no longer serve as an instructional building upon completion of a new academic building at 333 Golden Gate in 2020.*

50 HYDE ANNEX PROPERTY DETAILS

Constructed in 1969, the addition to the original 1953 building at 198 McAllister is often referred to as the “Annex.” Together with the original 1953 building, the two are collectively known as Snodgrass Hall. The Annex contains the Louis B. Mayer multi-purpose room (the largest indoor gathering space on campus), the Gold Reading Room, the College’s Moot Court Center, four classrooms, and various faculty and administrative offices.

4.0 Physical Plant



Images of Snodgrass Hall which is composed of an original building at 198 McAllister Street and an Annex at 50 Hyde Street

200 MCALLISTER PROPERTY DETAILS

The “200 Building” is named for Mary Kay Kane, who served as the Dean & Chancellor of UC Hastings from 1993 to 2006. Kane Hall is a 6-story structure constructed in 1980 and renovated in 2007. It houses many of the campus’ faculty and administrative offices, the main library, cafeteria, faculty lounge, meeting rooms, and various student support facilities.

The first floor of Kane Hall contains the student business center, the College’s receiving center and access to loading docks, facilities department offices, the Institute for Innovation Law, and the College’s former bookstore. The second floor is home to the Alumni Reception Center and the Offices of JD Admissions, Financial Aid, Career & Professional Development, Advancement, Records, and Student Health Services. The second floor also provides space for the Law Café, which is open daily for breakfast and lunch during the academic year. Office space for Graduate Program (LLM and MSL) Admissions, the Dean & Chancellor, the Academic Dean & Provost, the Associate Academic Dean, Faculty Support, Global Programs, and approximately 40 professors are located on the third floor. The fourth and fifth floors of Kane Hall house the law school’s library. Originally part of the main library, the sixth floor has been slated for future reprogramming and will house a combination of classrooms, administrative offices, and student study space.



Images of the "Kane Hall" located at 200 McAllister Street.

333 GOLDEN GATE PROPERTY DETAILS

333 Golden Gate Avenue is a 12,000-square-foot vacant lot located between the parking garage at 376 Larkin and Kane Hall at 200 McAllister. The property was formerly leased by the YMCA and utilized as a recreational space that was used jointly by both the YMCA and UC Hastings' students. The lease with the YMCA expired in 2015 and the College has secured funding to develop the lot at 333 Golden Gate into a new academic building in order to replace the programs currently at 198 McAllister that will need to be relocated within the next six years.

The new academic facility at 333 Golden Gate Avenue will promote a more cohesive campus and enable the College to create modern classroom facilities that will serve the College for decades to come. Although UC Hastings is not subject to the requirements of San Francisco Planning Code, the building will be designed to be generally consistent with the 80' height limit stated for the site in the Planning Code, and the building will replace all academic programming and faculty offices currently housed in 198 McAllister. The reduced square footage necessitated by the smaller building footprint in conjunction with more efficient space planning will correspond with the College's implementation of a 20%-25% reduction in enrollment to better align the school's population to the needs of the legal marketplace that it serves and ensure a better learning environment for its students, as well as increased opportunities for employment after graduation. Upon completion, the new building will contain 60% of the College's classroom inventory in addition to student support programs and faculty offices.

**The new proposed building at 333 Golden Gate will replace 198 McAllister as the College's primary instructional building upon its completion in 2020.*

376 LARKIN PROPERTY DETAILS

A seven-story parking structure, constructed in 2009, provides 395 parking spaces to meet student, faculty, staff, and public parking needs. The ground-level houses approximately 13,000 square feet of Hastings- and community-serving retail space with current tenants such as Philz Coffee and a Subway sandwich shop.



*Images of UC hastings parking garage
located at 376 Larkin Street*

5.0

ACCESS AND TRAFFIC CIRCULATION PATTERNS

PUBLIC TRANSPORTATION

UC Hastings' central location in San Francisco's Civic Center provides visitors with immediate access to numerous forms of public transportation. Within a few blocks one can access the 5, 5R, 7X, 10, 19, 54, 70, 92, 93, 101, and 101X MUNI bus lines. Additionally, the campus is just one block north of the Civic Center stops for the F, J, K, L, M, N, S, and T MUNI Metro lines in addition to all BART trains.

PEDESTRIAN CONDITIONS

Sidewalks ranging from 12'5" and 15'11" exist adjacent to all of UC Hastings' properties. The volume of pedestrian traffic in the immediate area ranges from moderate to heavy and consists mostly of UC Hastings' students, staff, and faculty in addition to the many state and federal employees, who work in the area. Due to the campus's proximity to City Hall and other historic and culturally significant landmarks, the area often experiences a fair amount of daily foot-traffic from tourists.

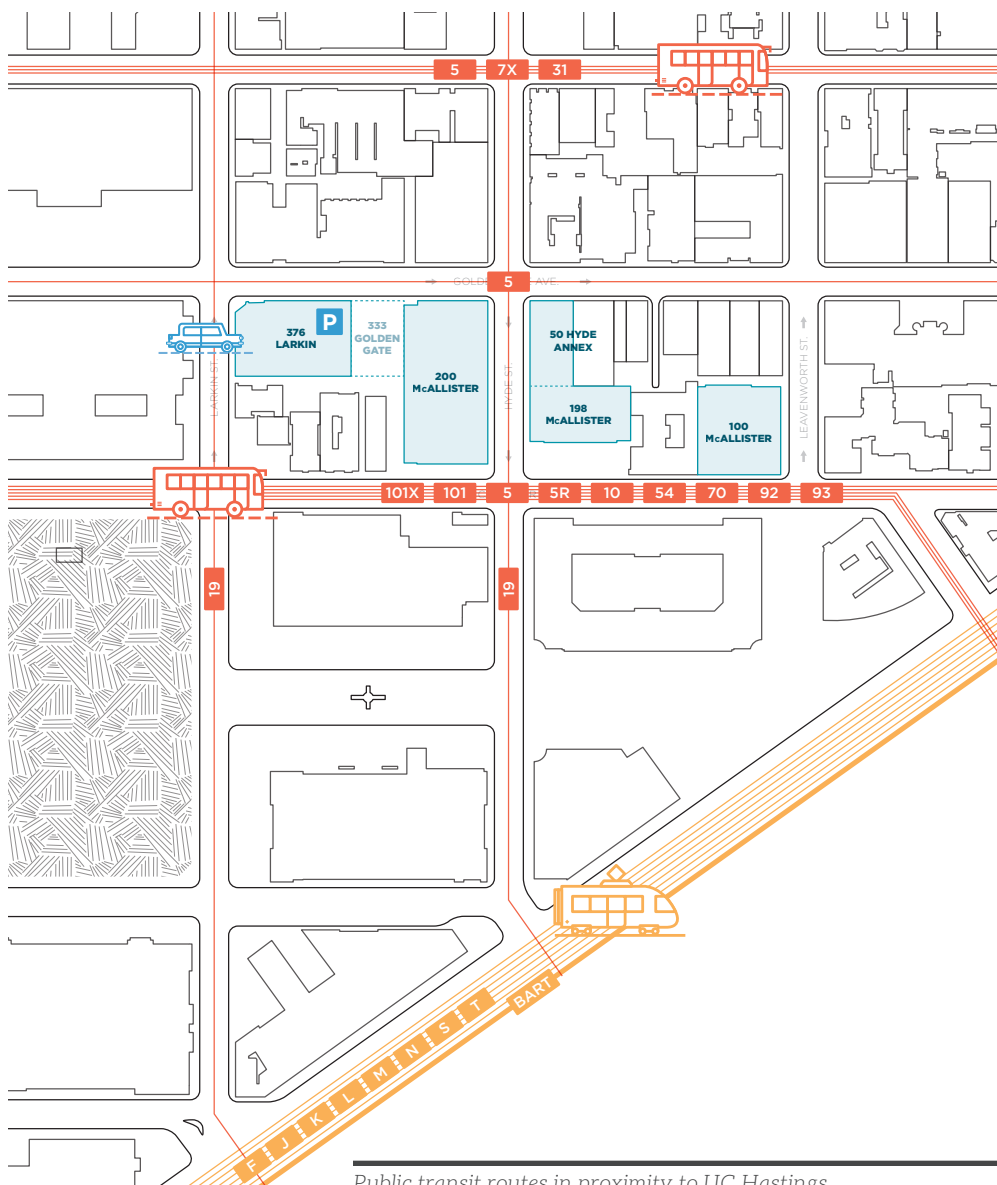
In 2015, with the help of the City and County of San Francisco and various community partners, the College completed a Streetscape Improvement Project in the areas immediately surrounding the campus. The project involved pedestrian safety and lighting improvements, sidewalk widening, tree planting, and other enhancements such as the replacement of the sidewalks contiguous to the McAllister Tower.

BICYCLE CONDITIONS

The campus' central location provides access to numerous bike routes that are part of the Official San Francisco City Bike Route System. By utilizing these routes cyclists can access nearly every corner of the city. The most immediately accessible east-west routes are Routes #20, #30, #40 and the closest north-south routes are Routes #23 and #25.

PARKING

In general, on-street parking in the vicinity of the campus is very limited. However, in 2009, the College completed construction of the seven-story parking structure at 376 Larkin Street, which provides 395 parking spaces to meet student, faculty, staff, and public parking needs. The UC Hastings Parking Garage is located at the corner of Larkin Street and Golden Gate Avenue.



Public transit routes in proximity to UC Hastings

6.0

FIVE-YEAR DEVELOPMENT PLANS (2016-2021)

LONG RANGE CAMPUS PLAN OVERVIEW

The primary focus of the College's efforts in recent years has been a systematic effort to achieve campus-wide, code-compliance, and fire/life-safety objectives as well as other space improvements to enhance campus life for students, faculty, and staff. In 2004, the College completed a fire/life-safety upgrade and other improvements to 100 McAllister Street, relying in part on proceeds from UC Hastings-issued bonds. A major seismic and code-compliance upgrade of Kane Hall (200 McAllister Street) was completed in 2007, including a total renovation of the library funded by the Higher Education Bond Fund of 2002. Progress has been achieved by the adoption of a phased, multi-year approach based on relative priorities (e.g., code compliance and fire/life-safety) and funding availability.

In 2015, the College finds itself at a crucial point of transition as the imminent failure of the building systems in its most essential academic facility—198 McAllister Street—has forced the College's hand as it embarks to reshape its core campus.

Of the four buildings that compose the academic and administrative core of the College (100, 198, and 200 McAllister Street and 50 Hyde Street), the 198 McAllister Street and 50 Hyde Street buildings are regarded as the most vital to the College's academic functions. The 136,770 total gross square-foot buildings serve as the primary classroom facilities for the College, housing 83% of the school's seminar rooms and lecture halls that account for 92% of the College's classroom seating capacity in addition to more than 80 offices, accounting for 32% of the College's office total.

Despite their immense importance to the College, many of the buildings' features are dated and in need of repair or repurposing particularly with regard to 198 McAllister Street. The most pressing issue facing 198 McAllister Street today is the imminent failure of heating, ventilation, and air conditioning (HVAC) systems. Additionally, 198 McAllister Street has numerous problems and/or needs with regards to the hot water steam to water heat exchanger, antiquated electrical system (busbar duct), ADA accessibility implementation, roof replacement, and seismic upgrades to structural systems. Furthermore, the current classroom portfolio is in need of rightsizing in order to properly accommodate evolving pedagogies.

Of the numerous issues facing 198 McAllister Street, the HVAC systems are of particular criticality. A 2011 MEP Due Diligence report by the Engineering Enterprise and Taylor Engineering determined that the building's HVAC systems had a remaining lifespan of 7-10 years—which would mean a projected failure sometime between 2018 and 2021. The same report also called for the replacement of the original 1953 electrical bus duct riser and gave the hot water steam to water heat exchanger a 5-7 year lifespan.

The imminent failure of these systems over the next 5 years has forced the College to face the reality of a potential shutdown of Snodgrass Hall and the 92% of the College's classrooms it contains (this includes instructional spaces in both the original building and the Annex). As a result, funding has been appropriated by the State for the College to develop a new primary academic facility on its currently vacant property at 333 Golden Gate Avenue.

Within the next five years the College's physical plant will be undergoing large-scale changes that will result in shifting gravities and a more efficient and modern campus that will directly meet the needs of its student body and evolving educational pedagogies in the field of law. These changes will directly assist the College in achieving two of their primary goals for its facilities:

Rightsize & Upgrade Instructional Spaces—

While classroom multi-media teaching system upgrades were completed in 2009 to provide for current instructional approaches used in modern academic settings, the rightsizing and upgrading of classroom space will be necessary to support targeted student enrollment levels of 1,000 FTEs , which allows for an overall reduction in the total amount of square footage.

Reduce Total Instructional Square Footage—

The College's total square footage can be downsized in conjunction with the 20%-25% reduction in enrollment as outlined by the College's strategic plan. The construction of a new academic building at 333 Golden Gate Avenue is planned to include less square footage allocated to instructional programs. In conjunction with more efficient programming and smarter planning, this reduction in square footage will assist with rightsizing facilities to better meet future enrollment projections in addition to offering more flexible seminar rooms as opposed to larger one-dimensional lecture halls.

333 GOLDEN GATE AVENUE NEW ACADEMIC BUILDING

With the imminent failure of the building systems in 198 McAllister and the potential shutdown of roughly 65% of the College existing instructional spaces, the College has been forced to assess potential strategies to maintain long-term operations. As part of those efforts, the College submitted a comprehensive package to the State of California in 2014, which presented potential strategic options as part of a request for funding support. After a review of potential alternatives the College received State approval of funding for the construction of a new academic facility at 333 Golden Gate Avenue.

By 2020, the currently undeveloped parcel will be transformed into a new academic facility that will directly replace 198 McAllister and allow for a non-disruptive transition of core academic and administrative programs. The new building will provide the College with modernized classrooms and student support spaces without disrupting current operations. Upon its completion, it is projected that the new facility will house over 60% of the College's classroom inventory.

As mentioned above, although UC Hastings is not subject to the requirements of San Francisco Planning Code, the building will be in substantial accordance with the 80-foot height limit and limited to no more than 8 floors with the potential for up to two subfloors (due to the pre-excavated site) and will be roughly 57,000 square feet. The new academic building will provide new systems and infrastructure that will be usable for a minimum of 10 years before any major maintenance is required and will ensure that the College can continue to operate sufficiently as an academic institution for decades to come.

THE FUTURE OF 198 MCALLISTER STREET

As core academic programs are transitioned from 198 McAllister Street to 333 Golden Gate Avenue, the existing lot at 198 McAllister Street presents the College with an excellent development opportunity to address the College's other needs such as upgraded and/or additional campus housing and renovations and deferred maintenance at 100 McAllister Street. In order to best capitalize on this rare opportunity, Hastings has recently entered into a letter of intent with its affiliate, UCSF, regarding the joint development of a new campus housing project at 198 McAllister Street and joint renovation of 100 McAllister Street. A new campus housing building would provide assurance for new students seeking housing given the surging rents in the area as well as provide the College with financial stability in the future. It would also allow the College to continue providing student housing, during any period in which 100 McAllister Street is undergoing renovations and is unavailable to be used as housing.

50 HYDE STREET ANNEX MODERNIZATION

The Annex houses the College's largest indoor gathering space, the Louis B. Mayer Multi-Purpose Room (LBM), the Gold Reading Room, four classrooms, and the College's Moot Court Center. With the exception of the Moot Court Center completed in 2010 and cosmetic upgrades to classrooms in 1999, these spaces have not been substantially updated since their original construction in 1969. As a result, these spaces are in dire need of modernization in order to implement more efficient building systems, improve usability, and provide spaces that are better equipped for 21st century learning practices.

The Governor's Five Year Infrastructure Plan proposes to allocate additional funding for the modernization of 50 Hyde Street in future years after the completion of the new academic building on 333 Golden Gate Avenue. The College is currently evaluating the modernization of the existing 50 Hyde Street building as compared to removal of the existing 50 Hyde Street building and inclusion of the 50 Hyde Street site with the 198 McAllister Street site to allow for development of a larger campus housing project with replacement facilities for the existing 50 Hyde Street facilities located in the lower floors of such a housing project.

100 MCALLISTER STREET RENOVATION

100 McAllister Street is in need of various fire/life-safety upgrades, seismic upgrades, and deferred maintenance. These upgrades and maintenance needs include:

- **Great Hall Hazardous Material Removal:** The Great Hall, located within 100 McAllister Street requires removal of hazardous material prior to occupancy and/or leasing. Removal of hazardous material and renovation/build-out of the Great Hall space would make up to approximately an additional 34,000 square feet of potential usable space available.
- **Conference Center:** Unused space totaling 3,220 square feet that exists on the building's top two floors, 25th and 26th is proposed for renovation. Potential uses for this space include additional housing (approximately 8 units assuming the existing average unit size of 390 square feet) or a small conference center.
- **Student Apartment Upgrades/Reconfiguration:** New finishes, furnishings, and fixtures are needed (carpeting, kitchen units, lighting, bathroom fixtures and accessories) as the interiors of the building's 252 units have not been upgraded since 1980. Additionally, the existing housing units may be reconfigured to allow for a unit mix with a higher number of smaller units (approximately 350 units including the 25th and 26th floors and assuming an average unit size of 275 square feet), which may be better suited to the needs of the College's student population.
- **Exterior Repair, Windows, and Waterproofing:** Masonry re-pointing and sealing, window replacement, and terra cotta pinning, most particularly on the building's east elevation, must be implemented. An engineering firm has been retained to survey the building exterior and develop a work program along with more refined cost estimates.
- **Seismic Upgrades:** Essential to the health, safety, and well-being of the Tower residents and College staff, a seismic upgrade would be beneficial to provide sufficient structural strength to meet requirements set forth by the University of California Seismic Policy.

As mentioned above, UC Hastings has recently entered into a letter of intent with UCSF regarding the joint renovation of 100 McAllister Street in conjunction with the joint development of a new campus housing project on the 198 McAllister Street and/or 50 Hyde Street sites.

200 MCALLISTER STREET: KANE HALL

Kane Hall is in need of two deferred maintenance projects (both are eligible for state support) and is currently undergoing a renovation/reprogramming of the 6th floor as the College optimizes its physical assets and consolidates its programs. The projects are listed below:

- **Building Egress Improvements:** During the course of field inspection in the final stages of the renovation of the 200 McAllister Street building, the State Fire Marshal recommended adding to the exiting system a new exit from the building's patio area. Subsequent modifications to interior exit pathways addressed the fire marshal's immediate concerns. Additional exit capacity from the exterior patio area on the second floor would be beneficial. This would be a state supportable project.
- **Roofing, Machine Room and Exterior Repairs:** The replacement of the building's roofing system was not part of the scope of the 2007 renovation project. An assessment will be conducted to determine the remaining utility of the roof membrane. This is a state supportable project.
- **6th Floor Re-Purposing:** The College is actively pursuing opportunities to improve its programmatic flexibility and diversify the locations of the school's classroom facilities (currently 83% of the school's classrooms are located in Snodgrass Hall). As part of these efforts, the College is consolidating its library in Kane Hall from three floors (4th, 5th, and 6th) to two (4th and 5th). The newly available space on the 6th floor will be utilized for training rooms, seminar rooms, student study space, clinical programs, and research centers.

ACTION ITEM

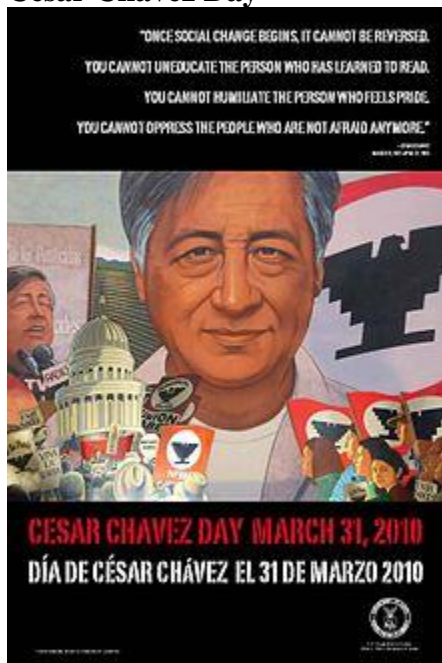
1. **REPORT BY:** David Seward
2. **SUBJECT:** Approval of New Institutional Holiday
- Cesar Chavez Day

3. **RECOMMENDATION:**

That the Board of Directors approves a new institutional holiday to honor Cesar Chavez.

4. **BACKGROUND:**

Cesar Chavez Day



Cesar Chavez's birthday, March 31, is a state holiday in California. It is not a federal holiday. State offices are closed on March 31 in observance of Cesar Chavez Day. The University of California observes the Cesar Chavez holiday on the last Friday in March.

UC Hastings does not observe the Cesar Chavez holiday. ASUCH has brought this to the attention of the UC Hastings administration.

It is requested that the UC Hastings Board of Directors declare Cesar Chavez's birthday as a holiday consistent with state law and the practice of the University of California, beginning in 2016. The College will adjust the academic calendar accordingly.

Classes will not be held on the Cesar Chavez holiday. Further, it is requested that College administration meet and confer with campus unions regarding adding Cesar Chavez Day to the College's holiday schedule consistent with the academic calendar.

Currently, UC Hastings observes the holidays listed below as paid holidays:

1. New Year's Day
2. MLK Day (Third Monday in January)
3. Presidents' Day (Third Monday in February)
4. Spring Break Holiday (The Friday of the College Spring Break Week)
5. Memorial Day (Last Monday in May)
6. Independence Day (July 4th)
7. Labor Day (First Monday in September)
8. Veterans' Day (November 11th)
9. Thanksgiving Day (Fourth Thursday in November)
10. Friday Following Thanksgiving Day
11. Christmas Eve (December 24th)
12. Christmas Day (December 25th)
13. New Year's Eve (December 31st)
14. Personal Holidays as Follows:
 - a. 1 Personal Holiday per Calendar Year to be used at the employee's discretion
 - b. 1 Personal Holiday per Calendar Year to be used between Christmas and New Year's during the College holiday shutdown period

The estimated cost of closing UC Hastings in observance of Cesar Chavez Day is \$106,000 representing the loss of one day of compensable work time.

5. PROPOSED RESOLUTION:

Resolved, that the Board of Directors approves a new institutional holiday to honor Cesar Chavez.

REPORT ITEM

1. **REPORT BY:** David Seward
2. **SUBJECT:** Updated Moody's Investor Services –
Debt Rating Review, 11/17/2015
3. **REPORT:**

Moody's Investor Services ranks the creditworthiness of borrowers using a standardized ratings scale which measures risks borne by investors and the likelihood of default. Moody's Investors Service rates debt securities in several market segments related to public and commercial securities in the bond market. These include government, municipal and corporate bonds; managed investments such as money market funds, fixed-income funds and hedge funds; financial institutions including banks and non-bank finance companies; and asset classes in structured finance. In Moody's Investors Service's ratings system securities are assigned a rating from Aaa to C, with Aaa being the highest quality and C the lowest quality.

The table below summarizes the College's debt rating and change from the previous assessment as of the most recent 2015 rating published by Moody's on November 17, 2015:

<u>Category</u>	<u>Apr-12</u>	<u>May-14</u>	<u>Nov-15</u>
Issuer	Aa3	A2	A2
Series 2008	A1	A2	A2
Outlook	Stable	Stable	Negative

Moody's Investor Services affirms the A2 issuer and bond ratings for Hastings College of the Law and revises the outlook to negative.

Attached please find:

- Rating Action: Moody's revises outlook to negative for Hastings College of the Law; affirms A2, November 17, 2015
- UC Hastings College of the Law, Presentation to Moody's Investor Services, November 6, 2015

Moody's credit ratings		
Investment grade		
Rating	Long-term ratings	Short-term ratings
Aaa	Rated as the highest quality and lowest credit risk.	Prime-1 Best ability to repay short-term debt
Aa1		
Aa2		
Aa3		
A1	Rated as upper-medium grade and low credit risk.	Prime-1/Prime-2 Best ability or high ability to repay short term debt
A2		
A3		
Baa1	Rated as medium grade, with some speculative elements and moderate credit risk.	Prime-2 High ability to repay short term debt
Baa2		Prime-2/Prime-3 High ability or acceptable ability to repay short term debt
Baa3		Prime-3 Acceptable ability to repay short term debt
Speculative grade		
Rating	Long-term ratings	Short-term ratings
Ba1	Judged to have speculative elements and a significant credit risk.	Not Prime Do not fall within any of the prime categories
Ba2		
Ba3		
B1	Judged as being speculative and a high credit risk.	
B2		
B3		
Caa1	Rated as poor quality and very high credit risk.	
Caa2		
Caa3		
Ca	Judged to be highly speculative and with likelihood of being near or in default, but some possibility of recovering principal and interest.	
C	Rated as the lowest quality, usually in default and low likelihood of recovering principal or interest.	



Rating Update: Moody's revises outlook to negative for Hastings College of the Law (CA); affirms A2

Global Credit Research - 17 Nov 2015

\$22M rated debt

HASTINGS COLLEGE OF THE LAW, CA
Public Colleges & Universities
CA

NEW YORK, November 17, 2015 --Moody's Investors Service affirms the A2 issuer and bond ratings for Hastings College of the Law and revises the outlook to negative.

SUMMARY RATING RATIONALE

The revision to a negative outlook reflects continued pressure on student demand and operations, with use of reserves to fund additional tuition discounting to help stabilize enrollment.

The A2 rating is anchored by strong cash and investments that provide Hastings with a healthy cushion for operations and debt, and good liquidity. In addition, pledged revenues provide strong debt service coverage. Hastings' affiliation with the University of California (Aa2/stable) adds strength to its brand and some economies of scale. The rating also incorporates the fundamentally challenged niche law school market, expectations for contracting net tuition revenue and deficit operations in the next year or two.

The Series 2008 bonds are rated on par with the issuer rating despite a limited revenue pledge, reflecting very strong coverage from the Available Funds gross revenue pledge (4.9 times debt service coverage), the board's ability to selectively designate resident tuition to pay debt service should the more limited Available Funds pledge ever be inadequate, and recently exhibited willingness to pay down debt using alternate funding.

OUTLOOK

The negative outlook indicates the potential that Hastings' considerable market pressure and fundamental operating challenges could accelerate beyond the projected deficit in FY 2016. The college's strategic growth of liquid reserves over the last several years provides it some cushion at the A2 rating to pay debt service and sustain weak operating performance in the near term.

WHAT COULD MAKE THE RATING GO UP

- Substantial and sustained improvement to operating performance
- Resumed growth of net tuition revenue
- Stabilization of student demand

WHAT COULD MAKE THE RATING GO DOWN

- Failure to stabilize enrollment despite planned increases to tuition discounting
- Further deterioration of operating cash flow beyond FY 2016
- Reduced legally available revenue for debt service could result in a downgrade of the bond rating

STRENGTHS

- Growing expendable financial resources and liquid reserves provide excellent coverage of debt and operations
- Manageable leverage position, with direct debt at 0.3 times operating revenue
- Proactive management strategies and strong operating discipline
- Location in downtown San Francisco and its affiliation with the University of California (Aa2 stable) add competitive advantage

CHALLENGES

- Enrollment pressure persists despite intentional three-year reduction in class size
- Extremely competitive market for law students and rising discount rate will cause near term contraction in net tuition revenue
- Growing pension contributions are further challenging very weak operations
- Significant future capital plans could add to fixed costs

RECENT DEVELOPMENTS

Recent developments are incorporated in the detailed rating rationale.

DETAILED RATING RATIONALE

MARKET POSITION: SMALL, PUBLIC STANDALONE LAW SCHOOL WITH GOOD LOCATION AND AFFILIATION WITH UNIVERSITY OF CALIFORNIA

Hastings College of the Law will continue to face challenges in stabilizing enrollment and net tuition revenue while the environment for legal education remains volatile and highly competitive. The college's location in downtown San Francisco and affiliation with the University of California add important competitive advantages and bolster long-term viability, but have not been able to insulate Hastings from enrollment pressures facing law schools across the nation.

The college will be significantly challenged to grow net tuition revenue in the next two years. After completing a three-year strategic plan to proactively reduce enrollment by 80 students a year in FY 2015 (fall 2014), Hastings enrollment contracted further in fall 2015, despite a planned substantial increase in tuition discounting. The college is focused on maintaining strong academic quality, and therefore chose a smaller first-year class than budgeted (289 instead of 320) rather than admit waitlisted applicants. While this decision should bolster retention and Bar passage rates, which are important factors of a law school's market standing in the long term, it will result in a dramatic reduction to net tuition revenue following three years of modest declines. The inability to hit budgeted enrollment despite offering more financial aid underscores the continued uncertainty around student demand and the challenges that Hastings will face in properly budgeting for future classes.

OPERATING PERFORMANCE, BALANCE SHEET, AND CAPITAL PLANS: STRATEGIC RESERVE GROWTH BALANCES EXTREMELY THIN CASH FLOW IN THE NEAR TERM

With student charges representing almost 70% of total operating revenue, expected declines in net tuition revenue over the next two years will present a major operating challenge for Hastings. The board has agreed to use approximately \$6 million of reserves over the next three years to supplement financial aid for the incoming class of fall 2015 (\$2 million per year). This additional discounting, combined with

smaller class sizes will result in an approximate 17% reduction in tuition revenue in FY 2016, with further declines likely in FY 2017. Already weakened operations (0% margin and 4% operating cash flow margin) will likely weaken further due to both the net tuition pressures and rising fixed costs related to the pension plan. Increased state appropriations (up 11% to almost \$11 million in FY 2016) and growing net auxiliary revenues will partially offset the expected losses.

Healthy total cash and investments relative to debt and operations will remain strong for the A2 rating, despite reserve spending, due to continued fundraising for the college's \$50 million campaign. FY 2015 total cash and investments cover debt by a strong 2.9 times and operations by 1.5 times, and allow the college flexibility to adjust its strategy and cost structure, if necessary, over time. The college has raised approximately \$26 million to date toward its campaign, with solid annual gift revenue of \$4.5 million in FY 2015.

The college is in the process of identifying its funding strategies for some large capital plans over the next 5-6 years. It received a \$36.8 million capital appropriation for lease bonds from the State of California (Aa3 stable) in FY 2016 to construct a new academic building, to be funded partially through gifts, but largely through State Public Works Board (SPWB) Bonds. Ultimately, the SPBW will be the legal obligor of the bonds, but Hastings will carry a capital lease on its balance sheet upon completion of the building (expected in FY 2020 or 2021) and debt service will be funded by annual appropriations from the state. Hastings is slated to execute a letter of intent with UC San Francisco at its December 2015 meeting to jointly develop student housing projects, likely to be public private partnerships. We will evaluate those plans as the terms are identified.

The college invests its funds with the UC Treasurer's Office, thereby benefiting from strong returns and experience typically associated with larger endowments. Investment returns were 7.4% in FY 2015.

Liquidity

Hastings' strong liquidity and deliberate growth of flexible reserves over the last several years are credit strengths contributing to the affirmation of the A2 rating. The college had approximately 403 monthly days cash on hand or \$62 million of monthly liquidity as of June 30, 2015. Barring substantial fundraising, liquidity will decline modestly (by \$2-3 million per year) over the next two years as the university strategically draws down on reserves to fund additional financial aid initiatives.

DEBT AND OTHER LIABILITIES

Hastings' low direct debt relative to operating revenue (0.3 times) is credit positive given near term pressure on its operations and relatively large other debt like obligations through a substantial retirement liability.

Debt Structure

Hastings' regularly amortizing, all fixed rate debt structure provides predictability in its operating structure. The college has one series of fixed rate debt, Series 2008, which amortizes annually through 2037. The Series 2008 debt covenants include a 1.05 times coverage ratio of Gross Available Funds to Maximum Annual Debt Service (MADS) including all Outstanding Bonds and any Additional Indebtedness.

Debt-Related Derivatives

None.

Pensions and OPEB

Hastings has substantial retirement liabilities and rising costs, which add pressure to its already tight operations. As an affiliate of the University of California, Hastings participates in the University of California Retirement Plan (UCRP), and as a result carries a proportionate share of UCRP's very large Moody's Adjusted Net Pension Liability (ANPL) and is subject to UCRP's recent rapid increase of

employer contributions. Hastings contributed over \$5 million in employer contributions to UCRP in FY 2015, driving thin operating performance. Together, pension and OPEB contributions represent a very hefty 10% of annual operating expenses.

GOVERNANCE AND MANAGEMENT: PROACTIVE FISCAL MANAGEMENT WITH STRONG OPERATING DISCIPLINE

Hastings' strategic and proactive management combined with disciplined control over its operations are important credit strengths given the intense pressure facing the school's market and operations. The college and its board continuously review its cost structure relative to changes in the operating budget and class sizes. Senior leadership is evaluating multiple scenarios to determine future budgets and expense targets. The college has been nimble in shifting its cost structure, and deploying strategic changes, which position it well to manage through the continued market uncertainty.

The college's affiliation with the University of California adds not only brand name power, but the benefit of several back office shared services and operating efficiencies that factor favorably into Hastings' A2 rating.

KEY STATISTICS (FY 2015 financial data, fall 2015 enrollment data)

- Full-Time Equivalent Enrollment: 940 students
- Total Financial Resources: \$63 million
- Total Cash & Investments: \$85 million
- Total Direct Debt: \$22 million
- Total Operating Revenue: \$59 million
- Reliance on Tuition & Auxiliaries Revenue (% of Moody's Adjusted Operating Revenue): 68%
- Monthly Days Cash on Hand: 403 days
- Operating Cash Flow Margin: 4%
- Average Debt Service Coverage: 10.3 times

OBLIGOR PROFILE

University of California Hastings College of the Law is a small stand-alone public law school, located in San Francisco. The college is formally affiliated with the University of California, and has approximately 940 full-time equivalent students, with approximately \$56 million of operating revenue.

LEGAL SECURITY

The college's obligation to pay debt service on the Series 2008 bonds is absolute and unconditional, payable from Available Funds. Available Funds include all legally available revenue of the college, but exclude state appropriations and resident tuition revenue. However, resident tuition revenue could be designated by the college's Board of Directors to be used to pay debt service, and there currently are no legal restrictions preventing the board from doing so. In FY 2015, net revenues available for debt service (excluding state appropriations and resident tuition) totaled \$7.8 million, providing 4.9 times coverage of MADS.

USE OF PROCEEDS

Not applicable.

PRINCIPAL METHODOLOGY

The principal methodology used in this rating was U.S. Not-for-Profit Private and Public Higher Education published in August 2011. Please see the Credit Policy page on www.moodys.com for a copy of this methodology.

REGULATORY DISCLOSURES

For ratings issued on a program, series or category/class of debt, this announcement provides certain regulatory disclosures in relation to each rating of a subsequently issued bond or note of the same series or category/class of debt or pursuant to a program for which the ratings are derived exclusively from existing ratings in accordance with Moody's rating practices. For ratings issued on a support provider, this announcement provides certain regulatory disclosures in relation to the rating action on the support provider and in relation to each particular rating action for securities that derive their credit ratings from the support provider's credit rating. For provisional ratings, this announcement provides certain regulatory disclosures in relation to the provisional rating assigned, and in relation to a definitive rating that may be assigned subsequent to the final issuance of the debt, in each case where the transaction structure and terms have not changed prior to the assignment of the definitive rating in a manner that would have affected the rating. For further information please see the ratings tab on the issuer/entity page for the respective issuer on www.moodys.com.

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Analysts

Eva Bogaty
Lead Analyst
Public Finance Group
Moody's Investors Service

Edith Behr
Backup Analyst
Public Finance Group
Moody's Investors Service

Susan Fitzgerald
Additional Contact
Public Finance Group
Moody's Investors Service

Contacts

Journalists: (212) 553-0376
Research Clients: (212) 553-1653

Moody's Investors Service, Inc.
250 Greenwich Street
New York, NY 10007
USA



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UC Hastings College of the Law Rating Review - Moody's Investor Services

November 6, 2015



UC Hastings – Presenters

Frank H. Wu, *Chancellor & Dean*

David Seward, *Chief Financial Officer*

Deborah Tran, *Controller*

Carol Cole, *Budget Officer*

June Kitagawa Sakamoto, *Senior Assistant Dean for Enrollment Management*

Eric Dumbleton, *Chief Development Officer*



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VII. Going Forward



II. GOVERNANCE & MANAGEMENT



BOARD OF DIRECTORS – UC HASTINGS COLLEGE OF THE LAW

- Hastings College of the Law was established by statute in 1878 as the “law department” of the University of California and is governed by a Board of Directors.
 - The Board of Directors operates the College independently of the Board of Regents of the University of California.
 - The members of the Board are appointed by the Governor, confirmed by the State Senate and serve for 12 years with the exception of the heir or representative of Serranus Clinton Hastings.
 - The terms of the trust agreement under which Hastings was established in 1878 with a gift of \$100,000 provide that the gift is to revert to the Hastings family, with interest, if the terms of the trust are violated.
- The work of the Board of Directors is facilitated by its active standing committees that meet at least quarterly providing policy guidance and operational oversight by functional area:
 - Committee on Finance & Subcommittee on Audit
 - Committee on Educational Policy
 - Committee Advancement and Communications



BOARD OF DIRECTORS – HASTINGS COLLEGE OF THE LAW

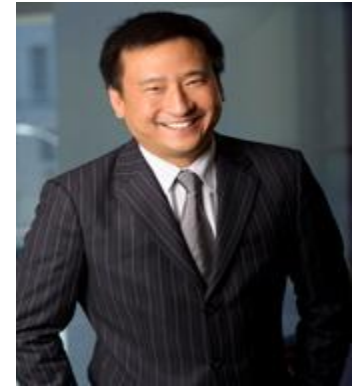
- Thomas Gede '81- Chair
- Carl W. "Chip" Robertson '98 - Vice Chair
- Donald Bradley '68
- Tina Combs '88
- Marci Dragun '86
- Carin T. Fujisaki '85
- Claes H. Lewenhaupt '89
- Mary Noel Pepys '78
- Bruce L. Simon '80
- Sandra Thompson '01



SENIOR MANAGEMENT

- Chancellor & Dean - Frank H. Wu

Following a national search six years ago, Frank H. Wu was selected as Chancellor & Dean. An experienced law professor and former Dean with extensive board level experience in higher education, he also practiced law with the Morrison & Foerster law firm in San Francisco.



- Provost & Academic Dean – Beth Hillman

Provost and Academic Dean Hillman oversees the academic program and the management of admissions, financial aid, career services and other academic programs and functions. Dean Hillman has served in this capacity since 2013 and joined the UC Hastings faculty in 2007. Prior to that, she was professor of law and director of faculty development at Rutgers University School of Law at Camden.





SENIOR MANAGEMENT

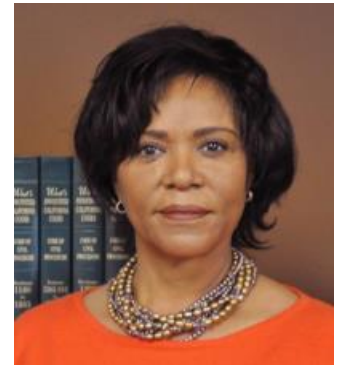
- Associate Academic Dean – Heather M. Field

Heather M. Field has been the Associate Academic Dean since 2013. She has management responsibility over all student matters and oversees academic support, disability resources, records, the Legal Education Opportunity Program, scholarly publications, the College Events Center, and student services.



- General Counsel - Elise K. Traynum

Elise Traynum has served as the General Counsel since 2004 advising on a wide range of legal, academic and business matters. The General Counsel also serves as Secretary to the Board of Directors and oversees the human resources and security functions.



- Chief Financial Officer – David Seward

David Seward has been the Chief Financial Officer since 1994. The CFO oversees matters relating to the College's finances, planning and business management including auxiliary enterprises (housing and parking operations) as well as intergovernmental relations and capital planning.





III. ENROLLMENT, STUDENT FEES & FINANCIAL AID



ENROLLMENT INFORMATION

- Nationally, since 2011, the number law school applicants has declined from 78,500 to 54,130, a decrease of 31% (or -38% from the peak in 2010). Since 2011, UC Hastings applications have dropped -30%.

Year	National Change	UC Hastings Change
2011	-11.3%	-12.1%
2012	-15.6%	-6.9%
2013	-15.9%	-17.9%
2014	10.7%	-21.0%
2015	-4.0%	16.0%

- Since the inception of the class size reduction program in 2012, the College's yield (i.e., % of admitted students who matriculate) has remained stable.

Fall Semester	Offered Admission	Matriculants	Yield
2011	1491	414	27.8%
2012	1442	318	22.1%
2013	1594	333	20.9%
2014	1552	323	20.8%
2015	1521	289	19.0%



ENROLLMENT INFORMATION

- The College's admit rate increased significantly corresponding inversely to the initial years' drop off in applications but has since stabilized and improved in 2015.

Fall Semester	Applicants	Offered Admission	Admit Rate
2011	5167	1491	28.9%
2012	4811	1442	30.0%
2013	3944	1597	40.5%
2014	3114	1552	49.8%
2015	3613	1521	42.1%

- Looking forward to Fall 2016:
 - LSAT test-takers to-date in 2015 (178,514) is slightly higher than the number of takers in 2014 over the same period (177,777)
 - For the October 2015 sitting, an increase of 7.4% of takers compared to the October 2014 figures.
 - While not yet predictive of national law school application trends, these increases are the first seen since 2010.



ENROLLMENT INFORMATION

- Over the past three years, 41% of the College's first year students have been admitted from University of California undergraduate programs.

Combined UC Hastings Incoming 1Ls 2012-15		1263		
Top 10 Feeder Schools	From UC Berkeley	170	13.5%	41.2%
	From UCLA	103	8.2%	
	From UC Santa Barbara	74	5.9%	
	From UC San Diego	67	5.3%	
	From UC Davis	57	4.5%	
	From UC Santa Cruz	57	4.5%	
	From UC Irvine	48	3.8%	
	From San Francisco State University	37	2.9%	
	From University of Southern California	36	2.9%	
	From Santa Clara University	24	1.9%	

- The Strategic Plan (2012) objective of reducing the JD class size has been achieved.

	2011	2012	2013	2014	2015	2016 Budget*
JD Enrollment	1,221.6	1,207.9	1,075.0	1,015.0	906.9	860.4
LLM Enrollment	19.8	13.5	21.9	24.5	30.5	25.5
MSL Enrollment	<u>n/a</u>	<u>n/a</u>	<u>9.0</u>	<u>4.8</u>	<u>7.9</u>	<u>8.0</u>
Total	1,241.4	1,221.4	1,105.9	1,044.3	945.3	893.9

*Figures display enrollment excluding Veteran's Fee Waivers and Exchange Students.
Figures for 2016 represent budgeted FTE adjusted for projected attrition.



STUDENT FEES - 2015-16

- Mandatory fees for (excl. Student Health Insurance Premiums) for UC law schools:

Program	2015-16 Tuition	2015-16 Nonresident
Berkeley Law	\$ 48,655	\$ 52,576
UC Davis	\$ 47,339	\$ 56,950
UCLA	\$ 45,284	\$ 51,778
UC Irvine	\$ 44,765	\$ 51,259
UC Hastings	\$ 44,201	\$ 50,201

- Tuition and Fees for private institutions:

Program	2015-16 Tuition
Univ. of Southern California	\$ 58,022
Fordham University	\$ 54,116
George Washington	\$ 54,114
Boston University	\$ 49,330
New York Law School	\$ 49,240
University of San Francisco	\$ 46,860

- 2015-16 marks the fourth consecutive year that UC Hastings has maintained flat core tuition, (i.e., the General Enrollment Fee).



TUITION DISCOUNTING

- Tuition discounting has historically ranged between 28-31% driven in large measure by state policy regarding return-to-aid. The data below is on a fiscal year basis:

	2011	2012	2013	2014	2015	2016 Budget
Tuition and Fees (gross)	46,586,365	47,937,852	49,531,621	46,934,614	42,799,942	40,257,986
Tuition and Fees (net)	33,456,695	34,692,983	34,697,071	33,327,807	31,209,462	25,808,997
Scholarship Allowance	13,129,670	13,244,869	14,834,550	13,606,807	11,590,480	14,448,989
Scholarship Expense	577,779	605,081	707,853	850,649	550,980	773,196
Discount (%)	29%	29%	31%	31%	28%	38%

- In 2015, to increase the College's competitive position in light of declining nationwide demand, the financial aid strategy was changed to award larger merit-based scholarships that are more competitive with peer schools.
- For the Fall 2015 entering class, tuition discounting was increased to 46% (or, \$20,191 in average grant and scholarship award).
- Tuition discounting decisions for 2016-17 have yet to be finalized, but a continuation of an increased level of discounting is anticipated.



JOB PLACEMENT

- Comparison of UC Hastings Employed to the National Average Nine Months After Graduation (total employed in Bar Admission Required or JD Advantage position as a % of total graduates). 2012 through 2014 from ABA National Data, 2010 and 2011 from NALP National Summary Reports.

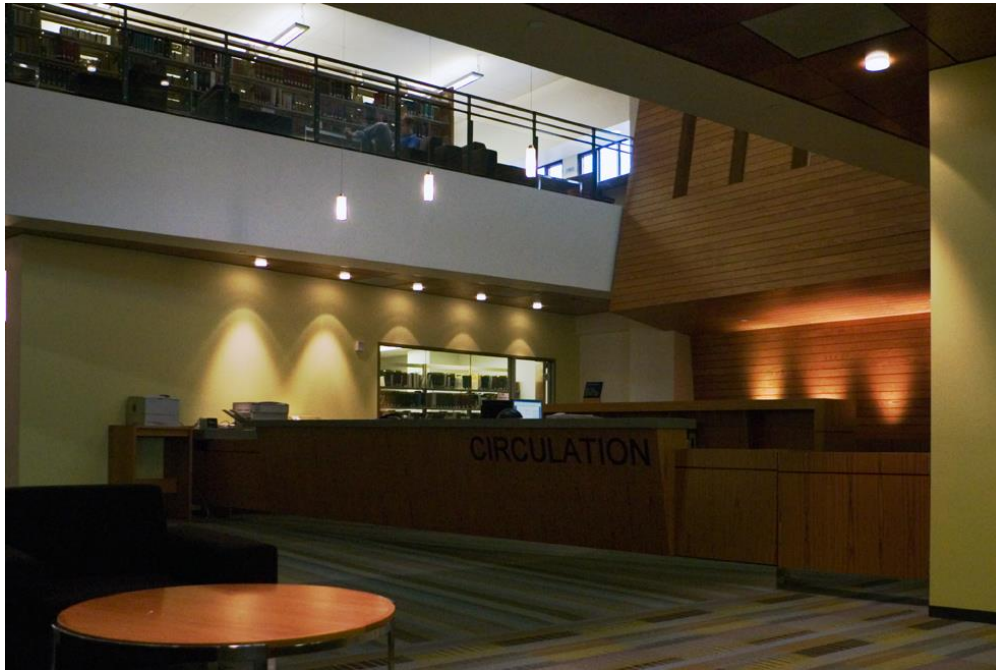
Year	National Average	UC Hastings Employed Rate
2010	73.6%	80.2%
2011	72.9%	73.7%
2012	74.8%	71.8%
2013	75.2%	69.2%
2014	78.6%	73.4%

- UC Hastings has an extensive and active network of alumni that is well positioned in the local legal community that supports the school's job placement objectives
 - Board of Governors Career Advisory Network
 - Alumni Mentor Program
 - Speed Networking—Trustees and Governors Event for Small and Mid-Size Firms



JOB PLACEMENT - Career Office Initiatives/Collaborations

- Bridge Stipend Program
 - 20 Class of 2014 graduates have full-time, short-term employment
 - Stipends increasing from \$4,000 to \$7,500 for the Class of 2015.
- Attorneys in Residence (AiR) Program
 - 4 Class of 2014 graduates placed in program: full-time, long-term, 1 Class of 2015 graduate already hired. One 2014 graduate already converted to permanent status. Largest employer from last year (with 3 fellows) considering 4 for this year.
- Open Doors Program
 - Collaboration with BASF, USF and Golden Gate. Shadowing program for diverse 1L students during Spring Break.
- Collaboration with Lawyers for America (LfA)
 - 4 graduates placed full-time, long-term



IV. OPERATING BUDGET AND FINANCE



REVIEW OF FINANCIAL OPERATIONS 2011-2015

- The objectives of the Strategic Plans (2012) three-year class size reduction program have been achieved with positive financial results and stable student fees.
- Auxiliary enterprises net income after debt service has grown from \$1.5 million in 2011 to \$1.85 million in 2015 due to strong cash flows from housing and parking operations (excludes capital projects funded from building reserves)
- Long-term debt has been reduced by 30% from 2011 (\$31.3 million) to 2015 (\$21.7 million) through the early retirement of the Series 2003 Bonds (\$6.9 million) and normal debt service.
- Cash and liquidity positions remain strong increasing 27% from 2011 (\$44.3 million) to 2015 (\$56.4 million).

	<u>2011</u>	<u>2015</u>
Cash & Cash Equivalents	\$13.6M	13.5M
Other Long Term Investments	30.7M	42.9M

- UC Hastings status as an independent, stand-alone institution has permitted the College to respond quickly and nimbly to difficult times in legal education.



REVIEW OF FINANCIAL OPERATIONS 2012-2015

- UC Hastings is financially stable and positive financial results have been consistently achieved as demonstrated in the audited financial statements.

	2011	2012	2013	2014	2015
Revenues	63,029	55,738	65,668	70,287	65,029
Expense	<u>52,508</u>	<u>55,339</u>	<u>62,866</u>	<u>62,476</u>	<u>63,654</u>
Income/Loss	10,521	399	2,802	7,811	1,375
Other Changes in Net Position	<u>1,911</u>	<u>1,233</u>	<u>1,781</u>	<u>1,104</u>	<u>2,400</u>
Increase in Net Position	\$ 12,432	\$ 1,632	\$ 4,583	\$ 8,915	\$ 3,775

- Unrestricted net position remains positive despite the cumulative impact of GASB 68 (\$34.4 million) requiring the full reporting of pension liabilities back to 2013.

	2011	2012	2013	2014	2015
Unrestricted Net Position	38,453,000	39,695,000	4,046,000	9,173,165	13,101,020



INVESTMENTS & LIQUIDITY

	2011	2012	2013	2014	2015
Endowment Investments & Assets Held by Others	28,955,000	29,443,000	31,813,000	36,909,000	38,226,000
Total Cash & Cash Equivalents	13,590,000	15,836,000	12,813,000	13,554,000	13,513,000
Other Long Term Investments	30,694,000	31,445,000	34,834,000	39,993,000	42,892,000
General Endowment Pool – Total Return	20.49%	-0.63%	11.63%	17.06%	7.41%
Cash Pool (STIP) Return	2.56%	2.43%	2.09%	1.61%	1.41%



LONG-TERM DEBT

	2011	2012	2013	2014	2015
Series 2003 Bonds @ 4.29% (Tower Fire/Life-Safety Upgrades)	\$7,375,000	\$7,160,000	\$0	\$0	\$0
Series 2008 Bonds @ 4.53% (Parking Garage/Retail Project)	24,111,000	23,590,000	23,040,000	22,470,000	21,875,000
Unamortized Bond Discount (Premium)	(141,319)	(167,453)	(110,230)	(123,138)	(129,781)
Total	\$31,343,681	\$30,582,547	\$22,929,770	\$22,346,862	\$21,745,219



BUDGET PLAN 2015-16

- Net results from core operations (state funds) project a deficit of -\$3.638 million in 2015-16.
 - An increase in student financial aid is the primary driving factor with 2016 budgeted at \$2.428 million more than awarded 2015.
 - Enrollment of 908.5 FTE budgeted: 875 JD, 25.5 LL.M., and 8 MSL students.
 - Employees received a 1.5% cost of living increase July 1, 2015.
- Positive operating results from auxiliary enterprises are projected at \$1.593 million.
 - Revenues of \$8.169 million and expenditures of \$5.019 million generate \$3.150 million from student residence, parking garage, student health center and business center activities.
 - After debt service of \$1.557 million, net budgeted results are \$1.593 million.
 - Changes to the internal overhead rate increase auxiliary expense from \$200,739 in 2015 to \$980,332 budgeted for 2016; the \$780,000 increase benefits state funds.
- The combined net results of state operations (-\$3.6 million) and auxiliary enterprises (\$1.6 million) is a projected loss of -\$2 million.
- Nonstate unrestricted funds generated by endowment are available for capital needs and campus development plans, including \$851,000 budgeted in 2015-16.



V. FINANCIAL RESOURCE GROWTH



FINANCIAL RESOURCE GROWTH

Fundraising Update

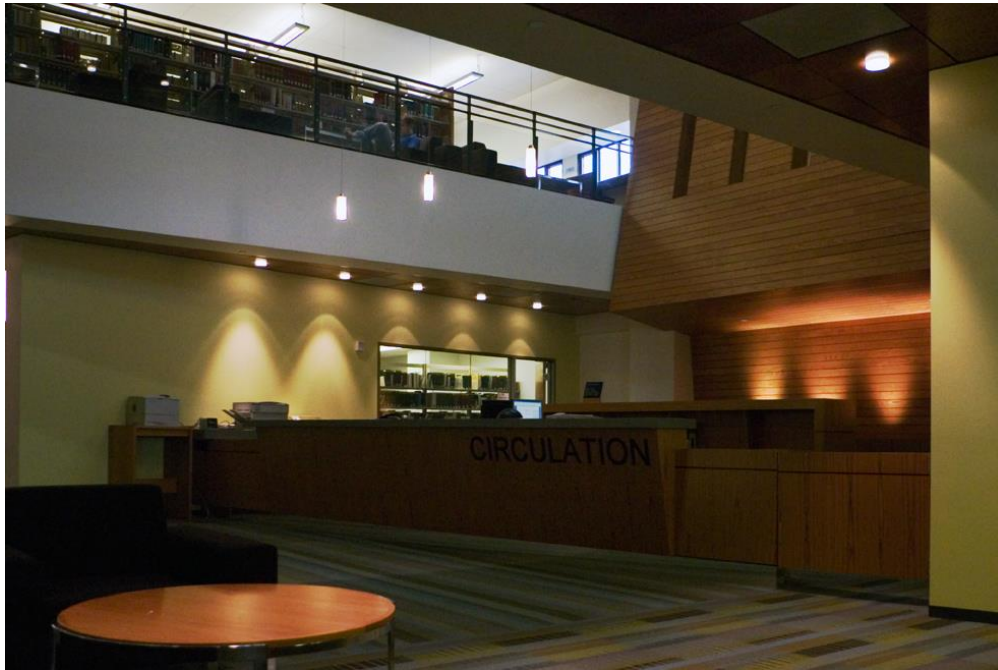
- Raised \$26M to date on \$50M capital campaign goal in year 5 of 7-year campaign.
- New Academic Building as a campaign priority with significant naming and engagement opportunities
 - \$10M target to raise from private sources to supplement state support of \$36.8M
 - Naming opportunities totaling \$15M+
 - Willie Brown '58 to be honorary chair of fundraising committee
- Increase in activity and participation:
 - Total # of gifts YTD up 36% v FY15
 - Unrestricted giving pacing 40% over FY15 (\$276K v \$198K)
- Planned Giving Program
 - Develop more extensive marketing and alumni outreach
 - Leverage UCOP central services to enhance planned giving program
- Eric Dumbleton hired into newly created Chief Development Officer role (8/31/2015). Joined UC Hastings after 6.5 years at USF leading athletics development



FINANCIAL RESOURCE GROWTH Fundraising Update

FY Raised To Date

	7/1/2013 to 11/2/2013			7/1/2014 to 11/2/2014			7/1/2015 to 11/2/2015		
	Total \$	# of Gifts		Total \$	Variance %	# of Gifts	Total \$	Variance %	# of Gifts
Restricted	\$1,416,272	218		\$1,073,572	-24%	260	\$646,932	-40%	350
Unrestricted	\$524,548	832		\$197,589	-62%	322	\$275,973	40%	441
Total Raised:	\$1,940,820	1050		\$1,271,161	-35%	582	\$922,905	-27%	791



VI. PARTNERSHIPS AND COLLABORATIONS



PARTNERSHIPS AND COLLABORATIONS

State of California – Operating & Capital Support

- State funding has rebounded from the depths of the State of California's recession in 2012. State operating support has increased by an annual average 10.5% over the past five years.

	General Fund	State Lottery	Total
2011-12	6,935,000	157,000	\$ 7,092,000
2012-13	7,849,000	178,000	\$ 8,027,000
2013-14	8,360,000	145,000	\$ 8,505,000
2004-15	9,628,000	113,000	\$ 9,741,000
2015-16	10,644,000	170,000	\$ 10,814,000

- The Budget Act for the 2015-16 fiscal year:
 - Increased state operating support by \$1 million (11%) consistent with the Administration's multi-year plan for higher education.
 - Stipulated that professional school fees for law be held constant.
 - Appropriated \$36.8 million in lease revenue bond financing for a new academic building at 333 Golden Gate to replace that portion of 198 McAllister constructed in 1953. In future years, the Governor's Five Year Infrastructure Plan proposes to allocate an additional \$6.8 million to modernize the 50 Hyde Street annex.



PARTNERSHIPS AND COLLABORATIONS

University of California

- The act creating Hastings in 1878 stipulates that “said College shall affiliate with the University of the state, upon such terms as shall be for the welfare of the College and the University, and shall be the law department of the University.”
- The College’s degrees are awarded under the authority of the Regents of the University of California. In all other matters, the College is governed by its own Board of Directors, with one member a descendant of the founder.
- UC Hastings and UC enjoy a cooperative relationship that benefits the College in a number of ways:
 - UC Hastings employees participate in the:
 - University of California Retirement System (UCRS)
 - UC-managed medical, dental and vision plans
 - UC Treasurer’s Office invests funds on UC Hastings behalf
 - UC Office of the President provides payroll processing services
 - UCSF provides reprographic and business center services
 - Planned giving programs are managed by UCOP
 - UCOP’s Office of Loan Programs manages housing assistance programs to recruit and retain faculty.



PARTNERSHIPS AND COLLABORATIONS

University of California

Academic Programs

- UCSF-UC Hastings Consortium on Law, Science and Health Policy
- UCSF-UCH Masters in Health Policy & Law (Online)
- UC Santa Cruz – 3+3 BA/JD Program accelerated law degree program

Shared Services Feasibility Studies

- UCSF Police Department
- UCSF Health Services
- Human Resources (UCOP)

Business & Information Technology Services

- UCSF-UCH Student Housing Joint Development
- UC Path Payroll System Conversion
- Berkeley Resource Center for Online Education (BRCOE)
- UC Irvine Time Reporting System



PARTNERSHIPS AND COLLABORATIONS

City and County of San Francisco

- **UC Hastings McAllister Streetscape Project**
 - The project, completed on June 2015, resulted in a pedestrian safety and streetscape improvements, including sidewalk widening, new pedestrian lighting, landscaping, tree plantings and corner curb extensions to reduce crossing distances for pedestrians.
 - Work was funded with \$1.845 million from San Francisco's Prop AA vehicle registration fee program supplemented by \$614,000 from UC Hastings
 - These improvements will help San Francisco achieve its Vision Zero policy goal of eliminating traffic-related fatalities by 2024.
- **Sustainable Utilities District Plan (SFPUC) for San Francisco's Civic Center:**
 - Reduce water use and increase water efficiency
 - Manage storm water using green infrastructure
 - Reduce energy use and generate renewable energy
- **Civic Center Public Realm Plan (SF Planning Department)**
- **Other Initiatives and Engagements**
 - Tenderloin Community Benefits District
 - Social Enterprise Clinic



PARTNERSHIPS AND COLLABORATIONS

Long Range Campus Plan





PARTNERSHIPS AND COLLABORATIONS

Long Range Campus Plan

- Replacement Academic Building at 333 Golden Gate
 - The 2015-16 budget bill includes an appropriation of \$36.8 million in lease revenue bond financing in support of the College's capital plans for a replacement academic building at 333 Golden Gate.
 - The Department of General Services is managing the project except work associated with space programming and environmental review required under CEQA.
 - The Budget Act authorizes UC Hastings to supplement state funding with private donations.
- Student Housing Development
 - A letter of intent with UCSF regarding joint development for new student housing facility at 198 McAllister site (400-600 units depending on size), potentially also including the 50 Hyde Street Annex (125-170 units), and the upgrade of McAllister Tower (260-350 units).
 - UC Hastings has existing on-site campus amenities and support services that would be made available to UCSF residents: food service; recreational, fitness, and social space; library and study lounge access; and parking.
 - Public-private partnership structures are being considered for project financing of the student housing elements of the Long Range Campus Plan.
- As an instrumentality of the State of California and a UC affiliate, UC Hastings is exempt from the City and County of San Francisco's planning requirements.

REPORT ITEM

1. **REPORT BY:** David Seward
2. **SUBJECT:** Update on Moss Adams Engagement - HR and Payroll
Processing
3. **REPORT**

At the November 12 meeting of the Finance Committee, the audit firm Moss Adams presented to give an overview of their engagement with the College as it relates to Management Letter findings related to HR and Payroll processing in the 2014 and 2015 audits. A copy of their contract agreement is attached.

October 1, 2015

Mr. Frank Wu, Chancellor and Dean
University of California
Hastings College of the Law
200 McAllister St.
San Francisco, CA 94102

Dear Mr. Wu:

This letter is to confirm the terms and objectives of our engagement, and the nature of and limitations on the services we will provide. This Engagement Letter and the attached Professional Services Agreement, which is incorporated by reference, represent the entire agreement (the "Agreement") regarding the services to be rendered by Moss Adams LLP ("Moss Adams," "we," "us," and "our") to UC Hastings College of the Law ("you," "your," and "University"). This engagement is solely to assist you in implementing recommendations outlined in Moss Adams' Human Resources and Payroll Assessment dated December 1, 2014.

Scope of Services

Based on our preliminary discussions, we will assist you in improving and documenting your processes, procedures, and internal controls as they relate to payroll. We understand, from discussions with you, that our recommendations cannot result in increased costs and that the University would appreciate ideas to improve efficiencies if any are noted.

Our services will include the following:

- Document processes, procedures, and internal controls, particularly key controls, as they relate to the processing of payroll. We will recommend potential improvements to the systems and controls as we conduct our work. It will be the University's responsibility to assess and make ultimate decisions on the recommendations we make during the process. Additionally, implementation of the processes, procedures and controls is the responsibility of the University.
- Work Flow will be explained in the documentation, with emphasis on preventative and detective controls included in the design of the processes, procedures and controls.
- Segregation of duties will be an important consideration in every aspect of our work. This important facet of all good systems of control will be assessed for adequacy in the areas of



UC Hastings College of the Law
October 1, 2015

Page 2 of 3

hiring, establishment of pay rates, timekeeping, payroll preparation, check-signing, record-keeping, authorizations, and reviews

- Reviews, as they are currently incorporated into the system of controls, will be scrutinized to assess how they are performed, and by whom, as well as their adequacy. This will include capacity for budgetary comparisons at various levels within the university.

Your Responsibilities

We will provide you with requests for information needed to perform our services. We will also need your staff to be readily available during the engagement to respond in a timely manner to our requests. Untimely assistance will result in an increase in our fees.

Fees

Our fees for the proposed services are estimated to range between \$36,000-\$40,000. Any out-of-pocket expenses, such as production or postage will be billed separately. Our professional fees will be billed monthly based on the amount of work completed, plus costs incurred. Consulting beyond the scope of this agreement will be proposed separately.

We appreciate the opportunity to be of service to you. If you agree with the terms of our engagement as set forth in this Agreement, please sign the enclosed copy of this letter and return it to us with the Professional Services Agreement.

If you have any questions, please let us know.

Very truly yours,

A handwritten signature in cursive script that reads "Mary Case".

Mary Case, Partner, for
Moss Adams LLP

Enclosures

MOSS-ADAMS_{LLP}

UC Hastings College of the Law
October 1, 2015

Page 3 of 3

ACCEPTED AND AGREED:

This Engagement Letter and the attached Professional Services Agreement set forth the entire understanding of UC Hastings College of the Law with respect to the services to be provided by Moss Adams LLP:

Signature: 

Print Name: David Seward


Title: Chief Financial Officer

Date: 10/15/15

Client: #
v. 5/21/2013

The Regents of the University of California,
a public corporation, is not a party to, nor is
it financially responsible under this Agreement.

Approved as to form:


Elise K. Traynum, General Counsel
Hastings College of the Law

PROFESSIONAL SERVICES AGREEMENT

Consulting Services

This Professional Services Agreement (the "PSA") together with the Engagement Letter, which is hereby incorporated by reference (collectively the "Agreement"), represents the terms and conditions relating to services to be provided to you by Moss Adams. Terms not defined herein shall have the same meaning as set forth in the Engagement Letter.

Execution of This Agreement

This Agreement may have been forwarded to you by email, facsimile transmission or as an attachment to an Engagement Letter. Your acceptance of this Agreement, returned by the same or similar means is legally binding upon Moss Adams and you. The party executing this Agreement represents that he/she has the authority to make this Agreement with Moss Adams.

Fees and Expenses

Billings are due upon presentation and become delinquent if not paid within 30 days of the invoice date. Any past due fee under this Agreement shall bear interest at the highest rate allowed by law on any unpaid balance. If we elect to suspend our engagement for nonpayment, we may not resume our work until your account is paid in full. If we elect to terminate our services for nonpayment, or as otherwise provided in this Agreement, our engagement will be deemed to have been completed upon written notification of termination, even if we have not completed our work. You will be obligated to compensate us for fees earned for services rendered and to reimburse us for all out-of-pocket expenditures made through the date of termination. You acknowledge and agree that in the event we stop work or terminate this Agreement as a result of your failure to pay on a timely basis for services rendered by Moss Adams as provided in this Agreement, or if we terminate this Agreement for any other reason, we shall not be liable to you for any damages that occur as a result of our ceasing to render services.

You may request that we perform additional services not contemplated by this Agreement. If this occurs, we will communicate with you regarding the scope of the additional services and the estimated fees. We will also issue a separate Agreement covering the additional services.

Timely and Professional Performance

Moss Adams will use all reasonable efforts to provide the Services within the timeframe stipulated. Moss Adams will exercise due professional care and competence in the performance of the Services. Moss Adams will not be liable for failures or delays in the performance of Services that arise from causes beyond its control, including the untimely performance by the University, its representatives, advisors, or agents, of its obligations under the Agreement.

Limitation on Liability

YOU AGREE THAT MOSS ADAMS' TOTAL LIABILITY FOR ANY AND ALL DAMAGES WHATSOEVER ARISING OUT OF OR IN ANY WAY RELATED TO THIS AGREEMENT FROM ANY CAUSE, INCLUDING BUT NOT LIMITED TO CONTRACT LIABILITY OR MOSS ADAMS' NEGLIGENCE, ERRORS, OMISSIONS, STRICT LIABILITY, BREACH OF CONTRACT OR BREACH OF WARRANTY SHALL NOT, IN THE AGGREGATE, EXCEED THE FEES PAID TO MOSS ADAMS UNDER THIS AGREEMENT.

IN NO EVENT WILL EITHER PARTY BE LIABLE TO THE OTHER FOR ANY SPECIAL, INDIRECT, INCIDENTAL, OR CONSEQUENTIAL DAMAGES IN CONNECTION WITH OR OTHERWISE ARISING OUT OF THIS AGREEMENT, EVEN IF ADVISED OF THE POSSIBILITY OF SUCH DAMAGES. IN NO EVENT SHALL EITHER PARTY BE LIABLE FOR EXEMPLARY OR PUNITIVE DAMAGES ARISING OUT OF OR RELATED TO THIS AGREEMENT.

Indemnity

You will indemnify and hold harmless Moss Adams and its employees (Indemnified Persons) from any and all liabilities and expenses, including reasonable attorney's fees, arising out of any action by a third party related to this engagement and will assume the defense thereof with counsel suitable to Moss Adams. No employee of Moss Adams or Indemnified

Person shall be subjected to any personal liability whatsoever, nor will any such claim be asserted by or on behalf of any other party relying on the services rendered under this Agreement.

Your Responsibilities

You must accept the responsibilities set forth below regarding the engagement:

- Make all management decisions and perform all management functions in connection with the services and information provided resulting from this engagement;
- Designate an individual with suitable skill, knowledge, and/or experience to oversee our services;
- Evaluate the adequacy and results of the services performed; and
- Accept responsibility for the results of the services performed.

We will not make management decisions or perform management functions, such as authorizing or consummating transactions. We may, however, advise and train your staff in these areas. If any issues or concerns in this area arise during the course of our engagement, we will discuss them with you prior to continuing with the engagement.

Intellectual Property Rights

We may use intellectual property in performing our services, including without limitation, data, software, designs, utilities, tools, spreadsheets, models, systems, ideas, methods and techniques ("Materials"). In the event you receive access to Materials during the performance of our services, such items are provided solely for your internal use and in an "as is" condition without warranty of any kind. We assume no responsibility for results obtained by anyone other than Moss Adams from use of such items. We retain all intellectual property rights in the Materials (including any developments, improvements, and knowledge generated during the performance of our services), and in any working papers compiled in connection with the services.

You will own all final deliverables prepared for and delivered to you, excluding any Materials contained or embodied therein ("Deliverables"). You will have a non-exclusive, non-transferable license to use Materials solely for the purposes for which they are delivered to the extent they form part the Deliverables. Notwithstanding anything to the contrary, we may retain a copy of all Deliverables in our files.

Internal Use and Third Parties

All services shall be solely for your informational purposes and internal use, and no engagement creates privity between Moss Adams and any person or party other than you ("third party"). None of our services are intended for the express or implied benefit of any third party, and no third party is entitled to rely on the services we provide you, including without limitation, any advice, opinions, or reports. In the event of any such reliance, you agree to indemnify and hold harmless Moss Adams and its personnel from all third-party claims, liabilities, costs, and expenses.

Responsibility for Financial Statements

The University agrees that full responsibility for the financial statements is the University's own. This responsibility includes the establishment and maintenance of adequate records and effective internal controls over financial reporting, the selection and application of accounting principles, and the safeguarding of assets. The University is responsible for adjusting the financial statements to correct material misstatements. The University is also responsible for identifying and ensuring compliance with applicable laws and regulations. As a result of this engagement, Moss Adams assumes no responsibility to provide you with assurance about whether the financial statements are free of material misstatement, whether from errors, fraudulent financial reporting, misappropriation of assets, or violations of laws or governmental regulations that are attributable to the entity or to acts by management or employees acting on behalf of the entity that may have a direct financial statement impact.

Use of Electronic Communication

In the interest of facilitating our services to you, we may communicate by facsimile transmission or send electronic mail over the Internet. Such communications may include information that is confidential. We employ measures in the use of facsimile machines and computer technology designed to provide reasonable assurance that data security is maintained. While we will use our best efforts to keep such communications secure in accordance with our obligations under applicable laws and professional standards, you recognize and accept we have no control over the unauthorized interception of these communications once they have been sent. Unless you issue specific instructions to do otherwise, we will assume you consent to our use of facsimile transmissions to your representatives and other use of these electronic devices during this engagement as we deem appropriate.

Document Retention Policy

At the conclusion of this engagement, we will return original records you supplied to us. Our records and files, including our working papers, whether kept on paper or electronic media, are the property of Moss Adams and are not a substitute for your own records. Our policy is to destroy our annual engagement files and all pertinent working papers after a retention period of seven years (or longer, if required by law or regulation), after which time these items will no longer be available. Catastrophic events or physical deterioration may result in our records being unavailable before the expiration of the above retention period. Moss Adams retains the right to modify its record retention policies at any time without notice.

Except as set forth above, you agree that Moss Adams may destroy paper originals and copies of any documents, including, without limitation, correspondence, agreements, and representation letters, and retain only digital images thereof.

Subpoena of Documents

As a result of our services to you, we may be required or requested to provide information or documents to you or a third-party in connection with governmental regulations or activities, or a legal, arbitration or administrative proceeding (including a grand jury investigation), in which we are not a party. You may, within the time permitted for our firm to respond to any request, initiate such legal action as you deem appropriate to protect information from discovery. If you take no action within the time permitted for us to respond or if your action does not result in a judicial order protecting us from supplying requested information, we will construe your inaction or failure as consent to comply with the request. Our efforts in complying with such requests or demands will be deemed a part of this engagement and we shall be entitled to additional compensation for our time and reimbursement for our out-of-pocket expenditures (including legal fees) in complying with such request or demand.

Enforceability

In the event any portion of this Agreement is deemed waived, invalid or unenforceable, said finding shall not operate to invalidate the remainder of this Professional Services Agreement or related engagement letter.

Use of Moss Adams' Name

You may not use Moss Adams' name, its trademarks, service marks or logos in connection with the services contemplated by this Agreement or otherwise without the prior written consent of Moss Adams, which consent may be withheld for any reason and may be subject to certain conditions.

Use of Non-Licensed Personnel

Certain engagement personnel, who are not licensed as Certified Public Accountants, may provide services during this engagement.

Dispute Resolution Procedure, Venue and Limitation Period

This Agreement shall be governed by the laws of the state of Washington, without giving effect to any conflicts of laws principles. If a dispute arises out of or relates to the engagement described herein, and if the dispute cannot be settled through negotiations, the parties agree first to try in good faith to settle the dispute by mediation using an agreed upon mediator. If the parties are unable to agree on a mediator, the parties shall petition the state court that would have jurisdiction over this matter if litigation were to ensue and request the appointment of a mediator, and such appointment shall be binding on the parties. Each party shall be responsible for its own mediation expenses, and shall share equally in the mediator's fees and expenses.

If the claim or dispute cannot be settled through mediation, each party hereby irrevocably (a) consents to the exclusive jurisdiction and venue of the appropriate state or federal court located in King County, state of Washington in connection with any dispute hereunder or the enforcement of any right or obligation hereunder, and (b) WAIVES ITS RIGHT TO A JURY TRIAL. EACH PARTY FURTHER AGREES THAT ANY SUIT ARISING OUT OF OR RELATED TO THIS AGREEMENT MUST BE FILED IN A COURT OF PROPER JURISDICTION WITHIN ONE (1) YEAR AFTER THE CAUSE OF ACTION ARISES.

Termination

This Agreement may be terminated by either party, with or without cause, upon ten (10) days' written notice. In such event, we will stop providing Services hereunder except on work, mutually agreed upon in writing, necessary to carry out such termination. In the event of termination, (a) you shall pay us for Services provided and expenses incurred through the effective date of termination, (b) we will provide you with all finished reports that we have prepared pursuant to this Agreement, and (c) neither party shall be liable to the other for any damages that occur as a result of our ceasing to render Services.

Entire Agreement

This Professional Services Agreement and the Engagement Letter constitute the entire Agreement and understanding between you and Moss Adams. You agree that in entering into this Agreement you have not relied upon any oral or other representations, promises or statements made by anyone which is not set forth herein. Any modification of this Agreement must be in writing and signed by both parties.

REPORT ITEM

1. **REPORT BY:** David Seward
2. **SUBJECT:** Investment Report as of September 30, 2015
3. **REPORT:**

UC Hastings follows the investment philosophy of the University of California and invests excess cash and long-term investments – endowments and operating reserves - in the General Endowment Pool ("GEP") managed by the Office of the Treasurer.

- **Total Return**

As of September 30, 2015, total returns for the GEP was -5.36%. Multi-year average annual return and policy benchmarks are summarized below:

AVERAGE ANNUAL RETURNS - GEP						
	<u>3 Months</u>	<u>FYTD 6/30/16</u>	<u>CYTD 9/30/15</u>	<u>3 Years</u>	<u>5 Years</u>	<u>10 Years</u>
Total Fund	-5.36	-5.36	-0.69	8.73	8.27	6.24
GEP Policy Benchmark	-5.22	-5.22	-2.18	6.61	6.00	5.62

The Short Term Investment Pool (STIP) had a .10% return for the period and a Fiscal Year To-date return of .75%.

Chief Investment Officer of the Regents

RATES OF RETURN - Unit Value

Periods Ending September 30, 2015

GEP STIP UNIT VALUE RETURN SUMMARY REPORT



STATE STREET

	EMV	1 Month	3 Month	6 Month	FYTD	CYTD	1 Year	3 Year	5 Year	10 Year
TOTAL FUND										
GEP TOTAL - UNIT RETURN	8,445,664,109	-2.07	-5.36	-3.50	-5.36	-0.69	1.01	8.73	8.28	6.24
<i>GEP TOTAL PLAN POLICY BENCHMARK</i>		-1.72	-5.22	-4.01	-5.22	-2.18	-1.55	6.61	6.00	5.62
GEP Unit Rtn UC Foundations	8,445,664,109	-2.07	-5.36	-3.50	-5.36	-0.69	1.01	8.73	8.27	6.24
GEP TOTAL PLAN POLICY BENCHMARK		-1.72	-5.22	-4.01	-5.22	-2.18	-1.55	6.61	6.00	5.62
GEP TOTAL US PUBLIC EQUITIES	1,363,607,624	-4.57	-8.81	-8.15	-8.81	-5.69	-1.68	12.49	13.19	6.54
<i>U.S. EQUITY B-MARK R3000 TF</i>		-2.98	-7.41	-7.33	-7.41	-5.63	-0.67	12.55	13.21	6.80
GEP TOTAL NON-US PUBLIC EQUITIES + EQ	1,490,707,376	-3.93	-12.62	-11.37	-12.62	-7.70	-10.20	2.72	2.35	3.67
NON-US EQUITIES POLICY BENCHMARK		-4.64	-12.17	-11.71	-12.17	-8.63	-12.16	2.34	1.82	3.03
GEP DEVELOPED NON US PUBLIC EQUITY	918,967,629	-4.49	-10.06	-9.86	-10.06	-5.25	-7.80	5.67	4.35	3.74
<i>BLENDED EAFE TF + CANADA INDEX</i>		-5.13	-10.73	-10.38	-10.73	-6.91	-10.34	4.54	3.28	2.79
GEP EMERGING MARKET EQUITY	571,739,747	-3.12	-16.26	-13.45	-16.26	-11.24	-13.55	-2.56	-1.62	4.97
EMERGING MARKETS EQUITY POLICY BENCHMARK		-3.01	-17.90	-17.33	-17.90	-15.48	-19.28	-5.27	-3.58	4.27
GEP GLOBAL EQUITY	644,002,439	-4.28	-7.93		-7.93					
MSCI AC WORLD (NET)		-3.62	-9.45		-9.45					
GEP TOTAL CORE FIXED INCOME	282,852,826	0.49	0.94	-0.60	0.94	1.02	2.42	2.00	3.31	4.54
<i>GEP FIXED INCOME POLICY BENCHMARK</i>		0.68	1.23	-0.47	1.23	1.13	2.94	1.71	3.10	4.64
GEP TOTAL FIXED INCOME W/ TIPS & DOLLAR	976,257,311	-0.88	-1.32	-2.33	-1.32	-0.62	-0.47	1.21	3.85	5.23
GEP HIGH YIELD	255,288,099	-2.42	-3.65	-3.76	-3.65	-1.29	-1.68	4.52	6.86	
<i>BofAML HY Cash Pay (Daily)</i>		-2.59	-4.88	-4.92	-4.88	-2.51	-3.54	3.42	5.90	

Chief Investment Officer of the Regents

RATES OF RETURN - Unit Value

Periods Ending September 30, 2015

GEP STIP UNIT VALUE RETURN SUMMARY REPORT



STATE STREET

	EMV	1 Month	3 Month	6 Month	FYTD	CYTD	1 Year	3 Year	5 Year	10 Year
GEP EMERGING MARKET DEBT	194,241,173	-1.15	-2.26	-3.20	-2.26	-1.86	-2.76	-0.55	2.99	
<i>FI TOTAL EMERGING MKTS BENCHMARK (DAILY)</i>		-1.29	-1.71	-2.04	-1.71	-0.07	-0.62	1.64	4.15	
GEP TIPS	199,335,548	-0.53	-1.00	-1.82	-1.00	-0.31	-0.45	-1.70	2.76	4.33
<i>UCR BC US TIPS (DAILY)</i>		-0.59	-1.15	-2.20	-1.15	-0.80	-0.83	-1.83	2.55	4.01
GEP TOTAL PRIVATE EQUITY	807,315,827	3.63	1.38	12.35	1.38	13.81	17.40	21.39	17.63	11.82
<i>GEP PRIVATE EQUITY POLICY BENCHMARK</i>		3.63	1.38	12.35	1.38	13.81	17.40	21.39	17.63	11.82
GEP AR - DIV - UNIT RETURN	2,052,380,594	-2.71	-4.82	-3.36	-4.82	-0.94	0.85	7.39	6.46	5.42
<i>WEIGHTED HFRX (PREV. 30-DAY TBILL+4.5%)</i>		-2.11	-3.96	-3.32	-3.96	-1.73	-2.15	2.89	-0.29	3.74
GEP REAL ASSETS	208,798,082	1.14	-0.79	-7.03	-0.79	-13.35	-13.30	2.32	2.07	
<i>GEP REAL ASSETS LAGGED BENCHMARK</i>		1.14	-0.79	-7.03	-0.79	-13.35	-13.30	2.32	2.07	
GEP TOTAL REAL ESTATE	695,525,671	1.69	2.74	7.71	2.74	11.98	16.68	13.47	14.00	2.95
GEP PRIVATE REAL ESTATE	695,525,671	1.69	2.74	7.71	2.74	11.83	16.33	13.53	14.39	2.80
GEP LIQUIDITY	207,069,185	0.09	0.27	0.56	0.27	0.94	1.41	1.53	2.07	17.54
<i>UC US TWO YEAR TREASURY NOTE INCOME RETURN</i>		0.05	0.16	0.28	0.16	0.43	0.53	0.37	0.37	1.60
STIP										
STIP - UNIT RETURN	8,322,118,165	0.00	0.10	0.41	0.10	0.75	1.13	1.53	1.87	2.89
<i>STIP POLICY</i>		0.04	0.10	0.18	0.10	0.29	0.37	0.28	0.29	1.56
PLANNED GIVING										
PG FIXED INCOME POOL	31,619,719	0.29	0.68	-0.84	0.68	0.96	2.58	2.12	3.93	5.22

Chief Investment Officer of the Regents

RATES OF RETURN - Unit Value

Periods Ending September 30, 2015

GEP STIP UNIT VALUE RETURN SUMMARY REPORT



STATE STREET.

	EMV	1 Month	3 Month	6 Month	FYTD	CYTD	1 Year	3 Year	5 Year	10 Year
<i>Barclays Aggregate Bond</i>		0.68	1.23	-0.47	1.23	1.13	2.94	1.71	3.10	4.64
PG EAFE STATE ST INTL INDEX FUND	7,932,749	-5.10	-10.70	-10.17	-10.70	-6.59	-9.96	5.00	3.72	3.26
<i>BLENDED EAFE TF + CANADA INDEX</i>		-5.13	-10.73	-10.38	-10.73	-6.91	-10.34	4.54	3.28	2.79
PG RUSSELL 3000 INDEX FUND	28,678,905	-2.90	-7.24	-7.15	-7.24	-5.44	-0.44	12.75	13.41	6.98
<i>U.S. EQUITY B-MARK R3000 TF</i>		-2.98	-7.41	-7.33	-7.41	-5.63	-0.67	12.55	13.21	6.80

REPORT ITEM

- 1. REPORT BY:** David Seward
- 2. SUBJECT:** State Budget Report for 2015-16
– As of September 30, 2015
- 3. REPORT:**

Attached is the state budget report for 2015-16 as of September 30, 2015. Major variances are discussed below:

Revenues

- Non-resident Tuition – The beginning budget projected 97 students – approximately eleven percent of total JD students – would be non-resident students paying the \$6,000 annual tuition surcharge. As of September 2015, revenue data reported there were 132 students billed non-resident tuition; as of October this has dropped to 117 non-resident students or revenues of \$352,000. In 2014-15 as of September 2014 the equivalent of 115 students were billed but reduced by year-end to 101.5 FTE non-resident students or eleven percent of JD students. Although student reclassifications to residency status occur throughout the year, a minor midyear budget increase is projected, the amount to be determined subsequent to spring semester billing but approximately \$30,000.
- Registration Fee -- The beginning budget projected total JD enrollment of 875 FTE students paying the \$43,486 General Enrollment Fee. At the end of the add-drop period for the fall 2015 semester, the Records Office reports there were 888 FTE students enrolled. Given prior attrition loss patterns between fall and spring semesters a midyear budget increase is projected, the amount projected to be approximately \$190,000.
- Veteran Fee Waivers – The 2015-16 budget estimated 14 FTE veteran students eligible for waiver of the \$43,486 enrollment fee. As of the fall semester 16 students received a fee waiver; this increase carried forward into the spring semester would require a budget change reducing revenues by an additional \$86,972.
- LL.M. Tuition – A total of 25.5 FTE students paying tuition of \$47,500 is budgeted. As of the fall 2015 semester, revenues from 22.6 FTE students has been received. If spring enrollment remains unchanged a budget shortfall of \$137,000 will result. In 2014-15 fall semester enrolled 30 FTE and by year-end revenues from 30.5 FTE students was received.
- MSL Tuition – Enrollment in the MSL program was projected at 8.0 FTE; many MSL students are part-time and fall semester enrollment may vary from spring. As of fall 2015, revenues from 5.7 FTE were received; to achieve the budgeted target a total of 10.3 FTE students would need to enroll. Because last year's fall 2014 semester

revenues were 16% greater than spring 2015, a 2015-16 budget shortfall of about \$110,000 is estimated following that trend.

- Overhead Allowances – Budgeted at \$1,033,828 compared to last year's \$283,972, the increase is primarily derived from auxiliary enterprises now contributing 12% of gross revenues compared to 5% of operating expenses, increasing 2015-16 state revenues by \$779,593 over 2014-15. This revenue category is generally realized at year-end.
- Prior Year Reserve/Beginning Fund Balance – The estimated carryover of prior year fund balance has been finalized at \$19,005,018. This is the net amount of state fund assets less liabilities with the GASB 68 non-cash pension accounts excluded (i.e., deferred outflows/inflows of resources, net pension liability and pension payable to UCRP).

Expenditures

- Salaries and Wages – With the 2015-16 budget recognizing a reduced faculty salary base budget and departmental reorganizations reducing staffing levels, the projection is that total salaries and wages will be 1.3% less than 2014-15, even after a 1.5% cost of living adjustment and hiring of three new tenure-track professors. Expenditures in 2015-16 are currently 5.1% less than 2014-15. As of September 2015, salary and wage expense is 24% of budget; as of September 2014, expense was 25% of total year-end. During the first few months of the current fiscal year, several high-level positions remained vacant generating salary savings including: Chief Development Officer (filled 8-31-15), Chief Information Officer, Law Library Director, Payroll Manager, and Associate Director of Fiscal Services. An unallocated budget provision for faculty salaries or other instructional needs of \$397,200 exists as of September 30, 2015.
- Staff Benefits – September 2015 expenditures as a percent of budget are roughly equivalent to September 2014 as a percent of year-end actual when the prior year adjustment of pension benefits per GASB 68 are excluded at \$34,859,235. The first quarter 2015 expenditure level of \$1,949,026 reflects a decrease of \$126,450 (-6%) from the first quarter 2014 expenditure of \$2,075,475. The College allocates benefit expense as a percentage of payroll and the projected ending rate for 2015-16 is 33%, increased from a final effective rate for 2014-15 of 32%. Premium rate changes for plans managed by UC will be effective January 1, 2016; no increases in UC Retirement Plan contribution rates are planned. The effect of GASB 68 – non-cash pension expenditure adjustments – is unknown for 2015-16 and not included in the budget.
- Printing and Copier Service – Printing and copier service expenditures in 2015-16 are less than the same period end date of 2014-15. Differences in the timing of payments and in planned activities account for the variance. For example, last year the Admissions Viewbook update was paid in September at \$40,145 that is not planned this year. The Communications and Public Affairs department incurred expenditures \$26,728 more last year than this year as of September – including \$16,000 for website design updates and \$10,000 for t-shirts – and, with the 2015-16 budget allocation greater than last year's expense, September 2015 expense as a percent of budget is 2% compared to September 2014 as a percent of year-end actual at 11%. Scholarly Publication printing expense last year was \$13,308 more than this year, a matter of timing for publishing student-run journals.

- Financial Aid Grants – The segments of financial aid and their status as of September 2015 are:
 - JD Grants – An increased amount sufficient to fund the Student Aid Strategies for the Class of 2018 is included in the total 2015-16 JD grant budget of \$12,073,304. Awards in the fall semester total \$5,754,567 or 48% of budget. The budgeted net revenue per FTE student is \$29,688 and as of the fall semester the actual is \$30,525. If the spring semester experiences the same level of attrition as last year, expenditures of \$5,676,880 are projected next semester and total budgetary savings of \$642,000 would result by year-end.
 - LL.M. Grants – Awards in the fall semester total \$177,250 or 45% of the \$393,750 budget; revenues are 44% of budget. The budgeted net revenue per FTE student is \$32,059 and as of the fall semester the actual is \$31,825.
 - MSL Grants – Awards in the fall semester total \$7,670 or 26% of the \$30,000 budget; revenues are 36% of budget. The budgeted net revenue per FTE student is \$37,450 and as of the fall semester the actual is \$38,510.
 - LRAP Loan Cancellations – Expenditures of \$56,185 against the 2015-16 budget of \$520,000 are greater than last year as of September due to timing.
 - JD Merit Scholarships – A budget of \$50,000 in 2015-16 will likely be adjusted to \$40,000 at midyear based on fall semester awards totaling \$20,000.
 - International Summer Internships – No expenditures have yet been incurred in 2015-16 against a budget of \$36,000; these are summer awards to rising 1L and 2L students to help defray travel and living expenses while working on international issues in an unpaid position.

HASTINGS COLLEGE OF THE LAW
State Budget Report -- 2015-16

11/3/2015

<i>REVENUES</i>	Budget 2015-16	Actual as of 30-Sep-15	Actual Sep-15 as a Percent of Budget	Year-end Actual 2014-15	Actual as of 30-Sep-14	Actual Sep-14 as a Percent of 2014-15 Year-end
State Appropriations						
General Fund	10,644,000	2,458,025	23%	9,628,000	2,204,025	23%
Lottery Fund	<u>170,000</u>	<u>-</u>	<u>0%</u>	<u>113,315</u>	<u>-</u>	<u>0%</u>
Total	\$ 10,814,000	\$ 2,458,025	23%	\$ 9,741,315	\$ 2,204,025	23%
Tuition and Related Fees						
Non-resident Tuition	582,000	396,000 *	68%	609,000	345,000	57%
Registration Fee	38,050,250	19,307,784 *	51%	39,964,790	20,177,504	50%
Veteran Fee Waivers	(632,804)	(347,888) *	55%	(526,632)	(253,716)	48%
LL.M. Tuition	1,211,250	537,058 *	44%	1,450,410	714,160	49%
MSL Tuition	329,600	117,692 *	36%	325,145	176,550	54%
Summer Legal Institute	469,200	231,371	49%	628,461	388,984	62%
Other Student Fees	98,300	35,207	36%	100,110	36,428	36%
Forfeited Deposits	<u>0</u>	<u>0</u>	<u>--</u>	<u>114,294</u>	<u>112,594</u>	<u>99%</u>
Total	\$ 40,107,796	\$ 20,277,224	51%	\$ 42,665,578	\$ 21,697,504	51%
Scholarly Publications						
Subscription Revenues	<u>85,200</u>	<u>13,341</u>	<u>16%</u>	<u>93,177</u>	<u>1,131</u>	<u>1%</u>
Total	\$ 85,200	\$ 13,341	16%	\$ 93,177	\$ 1,131	1%
Other Income						
Investment Income	287,000	50,913	18%	306,071	63,054	21%
Realized Gain/Loss on Sale of Investments	-	-	--	-	-	--
Unrealized Gain/Loss on Investments	-	(1,328,032)	--	1,408,222	83,515	6%
Overhead Allowances	1,033,828	- *	0%	283,972	-	0%
Miscellaneous	<u>61,400</u>	<u>7,409</u>	<u>12%</u>	<u>23,474</u>	<u>3,479</u>	<u>15%</u>
Total	\$ 1,382,228	\$ (1,269,710)	-92%	\$ 2,021,739	\$ 150,048	7%
Transfer from Other Funds	\$ 321,000	\$ -	0%	\$ 287,975	\$ -	0%
Prior Year Reserve/Beginning Fund Balance	<u>\$ 19,127,313</u>	<u>\$ 19,005,018</u> *	<u>99%</u>	<u>\$ 17,806,328</u>	<u>\$ 17,806,328</u>	<u>100%</u>
<i>TOTAL REVENUES</i>	\$ 71,837,537	\$ 40,483,898	56%	\$ 72,616,112	\$ 41,859,036	58%

*See attached narrative

HASTINGS COLLEGE OF THE LAW
State Budget Report -- 2015-16

11/3/2015

<i>EXPENDITURES</i>	Budget 2015-16	Actual as of 30-Sep-15	Actual Sep-15 as a Percent of Budget	Year-end Actual 2014-15	Actual as of 30-Sep-14	Actual Sep-14 as a Percent of 2014-15 Year-end
Salaries & Wages	24,627,986	5,917,986 *	24%	24,956,003	6,237,682	25%
Student Wages-Reg. & Work-study	536,829	69,709	13%	438,902	79,125	18%
Staff Benefits	8,045,196	1,949,026 *	24%	41,331,166	36,934,710	89%
Consultants	448,319	67,349	15%	542,252	84,268	16%
Temporary Help (Contracted)	234,600	56,092	24%	456,962	27,168	6%
Employee Development & Testing	152,850	50,169	33%	107,183	21,026	20%
Recruiting & Advertising	217,463	57,138	26%	162,749	30,128	19%
Audit, Legal, and Case Costs	245,000	18,733	8%	229,529	42,600	19%
Insurance	297,661	284,351	96%	270,244	270,244	100%
Printing & Copier Service	948,342	120,908 *	13%	892,834	212,049	24%
Supplies	273,280	69,480	25%	269,779	79,537	29%
Travel and Training	781,581	87,498	11%	616,893	99,847	16%
Dues & Subscriptions	194,743	42,823	22%	162,166	37,670	23%
Events & Entertainment	207,540	58,462	28%	212,915	46,368	22%
Computer Software	615,301	128,636	21%	534,387	148,058	28%
Data Processing	124,163	30,407	24%	104,842	8,827	8%
Info Retrieval & Bibliography Svc.	156,800	155,792	99%	164,345	128,836	78%
Books & Bindings	1,101,898	300,524	27%	1,134,585	299,392	26%
Equipment Maintenance	124,499	16,033	13%	125,876	66,745	53%
Building Maintenance	941,066	213,246	23%	879,095	215,716	25%
Other Contract Services	636,273	276,199	43%	540,795	287,702	53%
Utilities	927,103	301,187	32%	946,646	281,783	30%
Telephone	24,298	15,855	65%	54,339	8,731	16%
Mail	85,757	18,289	21%	66,296	21,404	32%
Misc. (Including Bank Fees)	220,114	90,209	41%	368,056	122,068	33%
Equipment & Improvements	423,148	20,346	5%	207,957	66,285	32%
Space & Equipment Rental	617,993	134,529	22%	592,775	132,360	22%
Financial Aid Grants	13,103,054	6,015,672 *	46%	10,674,695	5,197,668	49%
Collection Costs	2,200	621	28%	34,043	529	2%
Transfer to Other Funds	33,000	-	==	3,816	-	==
<i>TOTAL EXPENDITURES</i>	\$ 56,348,057	\$ 16,567,269	29%	\$ 87,082,125	\$ 51,188,526	59%

*See attached narrative

REPORT ITEM

- 1. REPORT BY:** David Seward
- 2. SUBJECT:** Auxiliary Enterprises Budget Report
-- As of September 30, 2015
- 3. REPORT:**

Attached for all auxiliary enterprises of the College – McAllister Tower, Parking Garage, Student Health Services, and Business Center – are budget reports for 2015-16 as of September 30, 2015. Major variances are discussed below.

McALLISTER TOWER

Expenditures

- Maintenance and Special Repairs – This reporting category includes elevator maintenance, building maintenance, window washing and pest control. Expenditures as of September 30, 2015 represent 38% of budget, greater than last year because \$12,894 for fire service monitoring was charged here; in prior years that expenditure has been reflected in the “Other Contract Services” reporting line. Subsequent to Board approval of the beginning budget, cracking in a terra cotta parapet necessitated emergency repairs; completed at a cost of \$63,440. Contract and budget change authority is being requested separately in this meeting agenda.

HASTINGS PARKING GARAGE

Revenues

- Retail Leases – Actual revenues as of September reflect amounts from established leases with Golden Era Restaurant, Philz Coffee and Subway. The budget includes an estimate of revenues from the space formerly occupied by the YMCA at \$72,000. Presented in a separate agenda item is a lease contract with UCSF for the retail space at \$8,883/month (\$42 per square foot) commencing February 1, 2016; projected 2015-16 revenues are \$44,415.

Expenditures

- Insurance – The 2015-16 budget was established and approved by the Board prior to receipt of insurance renewal quotes. Based on 2014-15 actual expenditures, premium increases in property insurance and garage keeper’s legal liability premiums for 2015-16 total \$5,327 (10%) more and the budget will be adjusted during the midyear revised budget process.

- Overhead Pro Rata – Effective 2015-16 the administrative overhead rate and basis for calculation changed for all auxiliary enterprises to 12% of operating revenues from prior basis of 5% of operating expense. For the Parking Garage this represents a projected increase in expenditures of \$250,000, more accurately accounting for indirect expenses and shifting unrestricted cash to the state fund. Budgeted at \$288,600 in 2015-16, the actual amount in 2014-15 was \$38,659. This is a transaction posted at fiscal year-end. With this change an operating deficit of \$51,500 is budgeted; without this increase the Parking Garage would have experienced positive cash flow and operating results of \$203,900.

STUDENT HEALTH SERVICES

Revenues

- Fees – The budget was established in May and projected 970 FTE students paying the Health Center Fee of \$633 and 514 paying the GSHIP Administration Fee of \$80. Based on actual enrollment in the fall semester as of September 30, 2015, revenues reflect 931 paying the Health Center Fee and 452 paying the GSHIP Administrative Fee. While this is projected to equate to a year-end revenue budget variance of (\$30,000) the Health Services account has adequate reserves to cover this shortfall.

BUSINESS CENTER

Revenues

- Copy Services – The copy service revenue reported as of September 30, 2015, is overstated and was corrected in October to total \$86,959 or 26% of budget for the first quarter. The amount reported for the prior year as of September 30, 2014, was incorrect and the adjusted first quarter revenue was \$101,689 or 31% of year-end actual.

Expenditures

- Contracted Services – The reported amount as of September 30, 2015, represents two months of service payments; September was paid early October and when included the first quarter expense is \$71,852 or 24% of budget. The amount reported for the prior year as of September 30, 2014, was understated and when corrected the first quarter expense was \$72,705 or 24% of year-end actual.

HASTINGS COLLEGE OF THE LAW
McAllister Tower Budget Report -- 2015-16

11/3/2015

	Beginning Budget 2015-16	Revised Budget 2015-16	Actual as of 30-Sep-15	Actual Sep-15 as a Percent of Revised Budget	Year-end Actual 2014-15	Actual as of 30-Sep-14	Actual Sep-14 as a Percent of 2014-15 Year-end
REVENUES							
Apartment & Commercial Rent	4,755,657	4,755,657	1,165,247	25%	4,481,436	1,082,372	24%
Other	23,000	23,000	11,176	49%	30,286	13,914	46%
TOTAL OPERATING REVENUES	\$ 4,778,657	\$ 4,778,657	\$ 1,176,423	25%	\$ 4,511,722	\$ 1,096,286	24%
EXPENDITURES							
Salaries and Wages	84,783	84,783	21,380	25%	76,809	17,624	23%
Student Wages--Regular & Work-study	13,000	13,000	1,657	13%	15,703	1,434	9%
Staff Benefits	28,826	28,826	7,269	25%	24,251	6,474	27%
Regular Contract Services	1,080,000	1,080,000	283,588	26%	1,052,994	268,181	25%
Other Contract Services	105,000	105,000	40,497	39%	142,494	44,413	31%
Utilities	693,850	693,850	157,255	23%	639,936	158,676	25%
Maintenance & Special Repairs	145,740	145,740	55,376 *	38%	258,673	34,289	13%
Insurance	115,000	115,000	108,881	95%	103,690	103,690	100%
Supplies	100,000	100,000	29,045	29%	87,055	18,131	21%
Printing & Reproduction	1,875	1,875	639	34%	2,456	403	16%
Telephone	2,400	2,400	191	8%	896	143	16%
Miscellaneous	93,150	93,150	34,000	37%	80,403	28,222	35%
Equipment & Building Improvements	-	-	-	--	228,838	5,000	2%
Overhead Pro Rata	573,439	573,439	-	0%	125,897	-	0%
TOTAL OPERATING EXPENDITURES	\$ 3,037,063	\$ 3,037,063	\$ 739,778	24%	\$ 2,840,095	\$ 686,680	24%
NET OPERATIONS	\$ 1,741,594	\$ 1,741,594	\$ 436,645	25%	\$ 1,671,627	\$ 409,606	25%
NONOPERATING REVENUES (EXPENSES)							
Investment Income	12,000	12,000	3,731	31%	15,486	1,492	10%
Unrealized Gain/Loss on Investments	-	-	(42,998)	--	43,865	975	2%
Transfer to Other Funds	-	(529,663)	-	0%	(421,031)	-	0%
TOTAL NONOPERATING REVENUES	\$ 12,000	\$ (517,663)	\$ (39,267)	8%	\$ (361,680)	\$ 2,467	-1%
TOTAL CHANGE IN NET ASSETS	\$ 1,753,594	\$ 1,223,931	\$ 397,378	32%	\$ 1,309,947	\$ 412,073	31%

* See attached narrative.

HASTINGS COLLEGE OF THE LAW

11/3/2015

Hastings Parking Garage and Retail Operations Budget Report -- 2015-16

	Beginning Budget 2015-16	Revised Budget 2015-16	Actual as of 30-Sep-15	Actual Sep-15 as a Percent of Revised Budget	Year-end Actual 2014-15	Actual as of 30-Sep-14	Actual Sep-14 as a Percent of 2014-15 Year-end
REVENUES							
Parking Operations	2,100,000	2,100,000	480,212	23%	1,960,316	473,941	24%
Retail Leases	303,000	303,000	57,938 *	19%	268,697	74,326	28%
Other (including Storage)	2,000	2,000	200	10%	800	250	31%
TOTAL OPERATING REVENUES	\$ 2,405,000	\$ 2,405,000	\$ 538,350	22%	\$ 2,229,813	\$ 548,517	25%
EXPENDITURES							
Salaries and Wages	349,556	349,556	86,475	25%	347,419	84,533	24%
Staff Benefits	82,959	82,959	20,429	25%	76,360	19,768	26%
Regular Contract Services	7,000	7,000	-	0%	7,000	-	0%
Other Contract Services	13,140	13,140	-	0%	19,301	2,190	11%
Utilities	68,900	68,900	15,216	22%	61,751	12,488	20%
Maintenance & Special Repairs	43,156	43,156	5,545	13%	160,663	4,373	3%
Insurance	52,605	52,605	57,932 *	110%	52,605	52,605	100%
Supplies	5,000	5,000	879	18%	10,729	3,098	29%
Printing, Telephone and Mail	3,350	3,350	205	6%	2,985	369	12%
Advertising/Promotion	300	300	-	0%	-	-	--
Miscellaneous & Credit Card Fees	37,550	37,550	5,533	15%	34,728	5,935	17%
Overhead Pro Rata	288,600	288,600	- *	0%	38,659	-	0%
TOTAL OPERATING EXPENDITURES	\$ 952,116	\$ 952,116	\$ 192,213	20%	\$ 812,201	\$ 185,359	23%
NET OPERATIONS	\$ 1,452,884	\$ 1,452,884	\$ 346,137	24%	\$ 1,417,612	\$ 363,158	26%
NONOPERATING REVENUES (EXPENSES)							
Investment Income	\$ 5,500	\$ 5,500	\$ 78	1%	\$ 3,939	\$ 1,386	35%
Unrealized Gain/Loss on Investments	-	-	(245)	--	260	16	6%
Funded from Bond Proceeds	955	955	-	0%	6,643	-	0%
Debt Service (Principal & Interest)	(1,587,568)	(1,587,568)	(243,298)	15%	(1,587,165)	(249,622)	16%
Transfer from Other Funds	-	76,713	-	0%	-	-	--
Cash Short/Over	-	-	(141)	--	(1,700)	135	-8%
TOTAL NONOPERATING REVENUES (EXPENSES)	\$ (1,581,113)	\$ (1,504,400)	\$ (243,605)	16%	\$ (1,578,023)	\$ (248,085)	16%
TOTAL CHANGE IN NET ASSETS	\$ (128,229)	\$ (51,516)	\$ 102,532	-199%	\$ (160,411)	\$ 115,073	-72%

* See attached narrative.

HASTINGS COLLEGE OF THE LAW
Student Health Services Budget Report -- 2015-16

11/3/2015

	Budget 2015-16	Actual as of 30-Sep-15	Actual Sep-15 as a Percent of Budget	Year-end Actual 2014-15	Actual as of 30-Sep-14	Actual Sep-14 as a Percent of 2014-15 Year-end
REVENUES						
Fees	\$ 655,130	\$ 310,043 *	47%	\$ 637,497	\$ 345,098	54%
Other	-	138	--	-	-	--
TOTAL OPERATING REVENUES	\$ 655,130	\$ 310,181	47%	\$ 637,497	\$ 345,098	54%
EXPENDITURES						
Salaries and Wages	434,926	62,877	14%	401,837	69,321	17%
Staff Benefits	77,450	13,256	17%	70,661	23,569	33%
Consultants and Contracted Services	53,360	15,924	30%	54,643	11,745	21%
Insurance	34,356	33,512	98%	34,356	34,356	100%
Supplies	6,200	2,834	46%	5,238	4,281	82%
Printing and Mail	2,100	378	18%	2,564	839	33%
Travel	3,550	63	2%	2,504	558	22%
Miscellaneous	1,770	225	13%	1,239	210	17%
Events	200	-	0%	494	-	0%
Overhead Pro Rata	78,616	-	0%	28,676	-	0%
TOTAL OPERATING EXPENDITURES	\$ 692,528	\$ 129,069	19%	\$ 602,213	\$ 144,879	24%
NET OPERATIONS	\$ (37,398)	\$ 181,111	-484%	\$ 35,284	\$ 200,219	567%
NONOPERATING REVENUES (EXPENSES)						
Investment Income	11,000	992	9%	7,546	2,505	33%
Unrealized Gain/Loss on Investments	-	(68)	--	72	4	6%
TOTAL NONOPERATING REVENUES (EXPENSES)	\$ 11,000	\$ 924	8%	\$ 7,618	\$ 2,510	33%
TOTAL CHANGE IN NET ASSETS	\$ (26,398)	\$ 182,036	-690%	\$ 42,902	\$ 202,729	473%

* See attached narrative.

HASTINGS COLLEGE OF THE LAW
Business Center Budget Report -- 2015-16

11/3/2015

	Budget 2015-16	Actual as of 30-Sep-15	Actual Sep-15 as a Percent of Budget	Year-end Actual 2014-15	Actual as of 30-Sep-14	Actual Sep-14 as a Percent of 2014-15 Year-end
REVENUES						
Copy Services	\$ 330,640	\$ 103,965 *	31%	\$ 324,987	\$ 140,656	43%
TOTAL OPERATING REVENUES	\$ 330,640	\$ 103,965	31%	\$ 324,987	\$ 140,656	43%
EXPENDITURES						
Contracted Services	296,848	46,595 *	16%	300,087	54,498	18%
Supplies	250	-	0%	-	-	--
Printing	500	-	0%	135	-	0%
Events & Promotions	250	-	0%	48	-	0%
Miscellaneous	250	-	0%	-	-	--
Overhead Pro Rata	39,677	-	0%	7,507	-	0%
TOTAL OPERATING EXPENDITURES	\$ 337,775	\$ 46,595	14%	\$ 307,777	\$ 54,498	18%
NET OPERATIONS	\$ (7,135)	\$ 57,370	-804%	\$ 17,210	\$ 86,158	501%
NONOPERATING REVENUES (EXPENSES)						
Investment Income	1,370	116	8%	1,008	210	21%
TOTAL NONOPERATING REVENUES (EXPENSES)	\$ 1,370	\$ 116	8%	\$ 1,008	\$ 210	21%
TOTAL CHANGE IN NET ASSETS	\$ (5,765)	\$ 57,486	-997%	\$ 18,218	\$ 86,368	474%

* See attached narrative.

REPORT ITEM

- 1. REPORT BY:** David Seward
- 2. SUBJECT:** Long Range Campus Plan 3.0 Update
- 3. REPORT:**

Attached is a PowerPoint presentation containing a high level summary of the status of implementation efforts related to the Long Range Campus Plan.

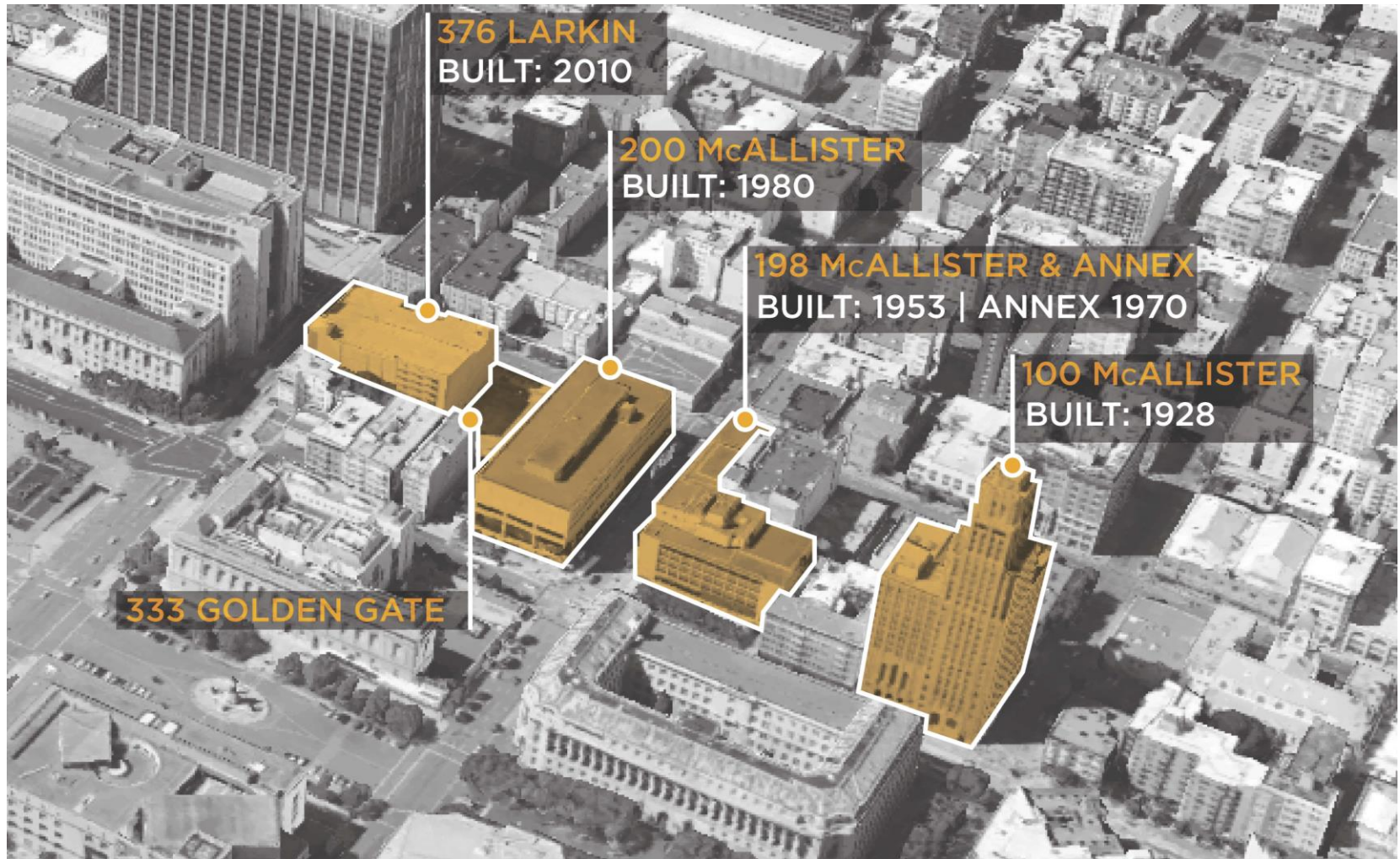
Long Range Campus Plan 3.0



UC HASTINGS
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EST. 1878

Campus Aerial View



Overview

- 333 Golden Gate Avenue Updates
 - CEQA
 - Project Delivery
- Student Housing Updates
 - University of California San Francisco
 - 198 McAllister/50 Hyde Project Variant and Preliminary Project Economics
 - 100 McAllister
- Fundraising/City and Community Outreach
- Long Range Campus Plan Projected Timeline

333 Golden Gate Avenue Updates

- CEQA
 - CEQA consultant, TRC Associates, engaged to prepare LRCP Environmental Impact Report (EIR)
 - Technical analyses (e.g., shadow, wind, transportation, etc.) underway
 - Draft Initial Study including project description issued for review on November 20, 2015
 - EIR to include analysis of student housing project variants on 198 McAllister site and on combined 198 McAllister/50 Hyde site
 - UC Hastings as lead agency with UCSF as potential responsible agency

333 Golden Gate Avenue Updates

- Project Delivery
 - Internal working groups finalizing programming, identifying best practices and conducting site visits (UC Davis, Berkeley Law, Golden Gate)
 - MKThink programming work underway with initial draft to be issued on November 16, 2015
 - Ratcliff Architects selected as master/criteria architect to develop design guidelines and performance criteria
 - Construction and project management consultant finalists interviewed on November 5, 2015
 - DGS agreeable to including building connections in scope subject to cost considerations

Student Housing Updates

- University of California San Francisco
 - Draft letter of intent for venture between UC Hastings and UCSF for development of campus housing prepared for review and approval
 - Letter of intent anticipates parties analyzing ground lease, joint venture, and UC Hastings and UCSF as master developer transaction structures
 - Letter of intent addresses potential development of campus housing on 198 McAllister site or on combined 198 McAllister/50 Hyde site, as well as potential redevelopment of 100 McAllister

Student Housing Updates

- Potential Housing Sites



Student Housing Updates

- 198 McAllister/50 Hyde Project Variant
 - Analyzing potential to develop larger student housing project on combined 198 McAllister/50 Hyde site with relocation of existing 50 Hyde facilities into lower levels of new project
 - Need to assess whether State funding programmed to upgrade 50 Hyde facilities can be redirected to support construction costs for academic functions
 - Mayor's Office supports new student housing development on site

Student Housing Updates

- Based on 140-foot height limit and assuming average unit sizes of either 275 or 400 square feet, estimated housing unit counts by site are:

Estimated Housing Units				
Average Unit Size	198 McAllister	50 Hyde	100 McAllister	Total
275 Square Feet	600	170	350	1,120
400 Square Feet	400	125	260	785

Student Housing Updates

- 100 McAllister
 - Structural engineering firm, Degenkolb Engineers, performed Tier 1 Screening structural analysis of 100 McAllister building
 - Based on Tier 1 Screening, Degenkolb recommends meeting with UCSF Seismic Peer Review Panel and then performing Tier 3 Systemic Evaluation, which involves advanced full building analysis
 - Discussing continued evaluation of 100 McAllister per Degenkolb's recommendations with UCSF as part of draft letter of intent

Fundraising/City and Community Outreach

- Fundraising
 - Meeting to prepare fundraising plan and timeline to be held today, November 12, 2015.
 - Fundraising to address areas including: naming opportunities; technology; campus “front door”; ground level walkway; sustainability; and roof deck
 - MKThink preparing conceptual renderings/images of 333 Golden Gate project to assist with fundraising

Fundraising/City and Community Outreach

- City and Community Outreach
 - Meetings with City agencies held to present campus plan and obtain initial feedback
 - Outreach to community groups to be held prior to issuance of Draft EIR
 - Draft Institutional Master Plan (IMP) prepared for review and approval
 - Approved IMP to be presented to San Francisco Planning Commission for informational purposes

Long Range Campus Plan Projected Timeline

Project	Projected Timeline
Complete CEQA Process	2016
333 Golden Gate Design/Build Team Competition & Selection	2016 to 2017
333 Golden Gate Design & Construction	2017 to 2020
198 McAllister (and potentially 50 Hyde) Design & Construction	2019 to 2021
100 McAllister Renovation/Upgrade	2021 to 2023

REPORT ITEM

1. **REPORT BY:** David Seward
2. **SUBJECT:** Review of College Checks & Electronic Transfers over \$50,000
3. **REPORT:**

Listed below are checks & electronic transfers issued by the College for the period of July 15, 2015 through October 26, 2015.

Date	Check/ Electronic Transfers No.	Vendor	Amount	Description
7/23/15	0262379	Pacific Gas & Electric	\$63,244.89	Utilities payment for the period of 6/30/2015-7/31/2015
7/29/15	0262413	Golden Gate Glass & Mirror Co., Inc.	\$54,040.00	Progressive billing – 12 aluminum windows installation to replace wooden windows in the Tower Building, 100 McAllister
8/3/15	ACH1387	State of California Franchise Tax Board	\$132,700.83	State withholding employee income tax payment for PPE 07/31/2015 MA Employee
8/3/15	ACH1388	Internal Revenue Service	\$671,687.24	Payment for federal income taxes, social security taxes and Medicare taxes (employee and employer share) for PPE 07/31/2015
8/3/15	9003827	Wells Fargo Bank, N.A.	\$330,964.75	Recording of procurement card payments/Paylt on general ledger for the month of July 2015
8/4/15	E0036207	Regents University California	\$506,513.40	Employer/employee contributions to UC Retirement Plan for PPE 07/31/2015
8/5/15	0262503	CSAC Excess Insurance Authority	\$123,360.00	Excess Workers Compensation Insurance Premium – Renewal 07/1/2015-07/1/2016
8/11/15	E0036236	Ellucian, Inc.	\$147,393.00	2015-16 Annual Maintenance Renewal
8/12/15	0262505	ABM Janitorial Services	\$56,460.17	Facilities custodial services in the 198, 200 & 100 McAllister buildings for the month of periods ending 07/31/2015
8/12/15	0262507	Alliant Insurance Services	\$303,376.82	2015-16 Renewal – Premiums for General, Excess, Legal, Garage Liabilities for UCH and Incidental Liability for Health Center
8/12/15	0262508	Alliant Insurance Services	\$78,661.79	2015-16 Renewal – Property Liability 62% state-paid portion premium (00-15150)
8/12/15	0262509	Alliant Insurance Services	\$60,784.00	2015-16 Renewal – Property Liability 31% nonstate-paid portion premium charged to 100 McAllister Tower 09-77012 (excludes 7% premium paid portion charged to Parking Garage \$39,331)

Date	Check/ Electronic Transfers No.	Vendor	Amount	Description
8/12/15	0262547	Lexis Nexis	\$52,514.52	Lexis Advance Online Access Effective: 07/01/2015 through 06/30/2016
8/12/15	0262565	West Group Payment Ctr	\$64,679.28	Annual Westlaw Subscription fee, Effective: 07/01/2015 through 06/30/2016
8/14/15	E0036247	Corp State Street	\$68,561.29	Retirement program costs for annuitants and employees – Other Post-Employment Benefits for PPE 07/31/2015
8/14/15	E0036258	Bloomberg/BNA	\$56,907.50	2015-16 Library Educational Database Subscription
8/14/15	E0036264	Regents of the University of California	\$277,403.22	Employer contributions: UC Core and Healthnet for PPE 07/31/2015
8/14/15	E0036265	Rockridge Builders	\$99,843.30	Media Services Construction Remodel as per Bid Award; Application for Payment #2 June 2015 service (less 10% retention)
8/27/15	0262717	ABM Engineering Services	\$56,418.41	Progressive payment for Tower Bldg. engineering services for the period ending 07/31/2015
8/27/15	0262718	ABM Janitorial Services	\$92,035.93	Facilities custodial services in the 198, 200 & 100 McAllister buildings for the month of periods ending 08/31/2015
8/28/15	E0036948	Systems & Space, Inc.	\$84,266.96	Progressive billing - provision and installation of high-density shelving required for the remodeling of the sixth floor library space; pay period ending 07/31/2015
8/30/15	0262812	Pacific Gas & Electric	\$68,000.82	Utilities payment for the period of 07/08/2015-08/06/2015
9/4/15	E0037041	Regents University California	\$439,365.31	Employer/employee contributions to UC Retirement Plan for PPE 08/31/2015
9/9/15	ACH1399	Internal Revenue Service	\$505,367.77	Payment for federal income taxes, social security taxes and Medicare taxes (employee and employer share) for PPE 08/31/2015
9/9/15	ACH1400	State of California Franchise Tax Board	\$94,654.85	State withholding employee income tax payment for PPE 08/31/2015 MO Employee
9/14/15	E0037111	Corp State Street	\$58,833.24	Retirement program costs for annuitants and employees – Other Post-Employment Benefits for PPE 08/31/2015
9/14/15	E0037112	Regents of the University of California	\$290,596.87	Employer contributions: UC Core and Healthnet for PPE 08/31/2015
9/18/15	9003883	Wells Fargo Bank, N.A.	\$341,333.57	Recording of procurement card payments/Paylt on general ledger for the month of August 2015

Date	Check/ Electronic Transfers No.	Vendor	Amount	Description
9/22/15	0262964	ABM Engineering Services	\$61,178.45	Progressive payment for Tower Bldg. engineering services for the period ending 08/31/2015
9/22/15	E0037245	Palace Hotel	\$68,660.82	Pre-payment for 2016 Hastings Reunion
9/25/15	E0037282	PCD	\$50,886.55	Progressive payment #1 - Media Services Educational Technology Center audio visual installation
9/25/15	E0037286	Systems & Space, Inc.	\$117,973.75	Progressive Billing - provision and installation of high-density shelving required for the remodeling of the sixth floor library space; pay period ending 08/31/2015
9/30/15	E0037322	Regents University California	\$798,232.00	UC Student Health Insurance Plan Fall 2015
10/1/15	E0037321	Regents University California	\$445,390.86	Employer/employee contributions to UC Retirement Plan for PPE 09/30/2015
10/2/15	0263020	ABM Janitorial Services	\$74,983.18	Facilities custodial services in the 198, 200 & 100 McAllister buildings for the month of periods ending 09/30/2015
10/2/15	ACH1404	State of California Franchise Tax Board	\$96,481.66	State withholding employee income tax payment for PPE 08/31/2015 MO Employee
10/2/15	ACH1405	Internal Revenue Service	\$492,264.69	Payment for federal income taxes, social security taxes and Medicare taxes (employee and employer share) for PPE 09/30/2015
10/6/15	0263099	Pacific Gas & Electric	\$74,424.94	Utilities payment for the period of 08/07/2015-09/07/2015
10/13/15	E0037426	Corp State Street	\$59,297.37	Retirement program costs for annuitants and employees – Other Post-Employment Benefits for PPE 09/30/2015
10/13/15	E0037427	Regents of the University of California	\$282,786.97	Employer contributions: UC Core and Healthnet for PPE 09/30/2015
10/16/15	9003939	Wells Fargo Bank, N.A.	\$83,058.32	Recording of procurement card payments/Paylt on general ledger for the month of September 2015
10/22/15	0263200	Pacific Gas & Electric	\$92,084.00	Utilities payment for the period of 09/08/2015-10/06/2015
	42 Records Listed	TOTAL	\$7,977,673.29	

REPORT ITEM

1. **REPORT BY:** Provost & Academic Dean Elizabeth L. Hillman
2. **REPORT:** Report on Financial Aid Modeling for Class of 2018

UC HASTINGS COLLEGE OF THE LAW
OFFICE OF ENROLLMENT MANAGEMENT
Net Tuition Revenue Scenarios: 159 Goal

These three scenarios forecast net tuition revenue for class sizes of 280, 290, and 300 while maintaining a 159 median LSAT score for the incoming class. Specific targets are as follows:

<i>Class Profile Goals</i>	
LSAT 75th	162
LSAT 50th	159
LSAT 25th	156
GPA 75th	3.67
GPA 50th	3.50
GPA 25th	3.33

159 Goal: Model Assumptions and Notes

1. 2% increase in applications based on higher registrations for the Feb, Jun, and Oct LSAT exams
2. Similar scholarship bands and yield to our 2015 applicant pool
3. 95% of the incoming class receiving scholarship assistance
4. For the class entering in 2015, scholarships ranged from \$10,000 to \$43,000.
5. Our average award for the class entering in 2015 was \$20,191.
6. Our discount rate for the 2015-16 fiscal year is 46%.
7. Our 2015 admit rate was 42%

Scenario 159-M1: Class Size 280

<i>Projected Discount Rate</i>	
Total Class Size	280
Students Receiving Aid	266
Per Student Tuition	\$ 43,486
Gross Tuition Revenue	\$ 12,176,080
Cost of Scholarships	\$ 5,453,000
Net Tuition Revenue	\$ 6,723,080
Average Award	\$ 20,500
Discount Rate	47.14%
Admit Rate	44%

UC HASTINGS COLLEGE OF THE LAW
OFFICE OF ENROLLMENT MANAGEMENT
Net Tuition Revenue Scenarios: 159 Goal

Scenario 159-M2: Class Size 290

<i>Projected Discount Rate</i>	
Total Class Size	290
Students Receiving Aid	276
Per Student Tuition	\$ 43,486
Gross Tuition Revenue	\$ 12,610,940
Cost of Scholarships	\$ 5,658,000
Net Tuition Revenue	\$ 6,952,940
Average Award	\$ 20,500
Discount Rate	47.14%
Admit Rate	45%

Scenario 159-M3: Class Size 300

<i>Projected Discount Rate</i>	
Total Class Size	300
Students Receiving Aid	285
Per Student Tuition	\$ 43,486
Gross Tuition Revenue	\$ 13,045,800
Cost of Scholarships	\$ 5,842,500
Net Tuition Revenue	\$ 7,203,300
Average Award	\$ 20,500
Discount Rate	47.14%
Admit Rate	46%

UC HASTINGS COLLEGE OF THE LAW
OFFICE OF ENROLLMENT MANAGEMENT
Prioritizing Student Metrics: 160 Goal

These three scenarios forecast net tuition revenue for class sizes of 280, 290, and 300 while shooting for a goal of a 160 median LSAT score for the incoming class. Specific targets are as follows:

<i>Class Profile Goals</i>	
LSAT 75th	163
LSAT 50th	160
LSAT 25th	157
GPA 75th	3.70
GPA 50th	3.55
GPA 25th	3.40

160 Goal: Model Assumptions and Notes

1. 2% increase in applications based on higher registrations for the Feb, Jun, and Oct LSAT exams
2. Similar scholarship bands and yield to our 2015 applicant pool
3. 95% of the incoming class receiving scholarship assistance
4. For the class entering in 2015, scholarships ranged from \$10,000 to \$43,000.
5. Our average award for the class entering in 2015 was \$20,191.
6. Our discount rate for the 2015-16 fiscal year is 46%.
7. Our 2015 admit rate was 42%

Scenario 160-M1: Class Size 280

<i>Projected Discount Rate</i>	
Total Class Size	280
Students Receiving Aid	266
Per Student Tuition	\$ 43,486
Gross Tuition Revenue	\$ 12,176,080
Cost of Scholarships	\$ 6,203,120
Net Tuition Revenue	\$ 5,972,960
Average Award	\$ 23,320
Discount Rate	53.63%
Admit Rate	44%

UC HASTINGS COLLEGE OF THE LAW
OFFICE OF ENROLLMENT MANAGEMENT
Prioritizing Student Metrics: 160 Goal

Scenario 160-M2: Class Size 290

<i>Projected Discount Rate</i>	
Total Class Size	290
Students Receiving Aid	276
Per Student Tuition	\$ 43,486
Gross Tuition Revenue	\$ 12,610,940
Cost of Scholarships	\$ 6,436,320
Net Tuition Revenue	\$ 6,174,620
Average Award	\$ 23,320
Discount Rate	53.63%
Admit Rate	45%

Scenario 160-M3: Class Size 300

<i>Projected Discount Rate</i>	
Total Class Size	300
Students Receiving Aid	285
Per Student Tuition	\$ 43,486
Gross Tuition Revenue	\$ 13,045,800
Cost of Scholarships	\$ 6,646,200
Net Tuition Revenue	\$ 6,399,600
Average Award	\$ 23,320
Discount Rate	53.63%
Admit Rate	46%

REPORT ITEM

- 1. REPORT BY:** Elizabeth Hillman, Provost and Academic Dean
- 2. SUBJECT:** Update on Academic Administration Program
- 3. REPORT:** Oral

REPORT ITEM

- 1. REPORT BY:** Elizabeth Hillman, Provost and Academic Dean
- 2. SUBJECT:** Other Informational Items, Academic Programs and Student Services
- 3. REPORT:** Oral

REPORT ITEM

- 1. REPORT BY:** Eric Dumbleton, Chief Development Officer,
The Office of Development & Alumni Relations
- 2. SUBJECT:** Campaign/Fundraising Update
 - Fundraising Comparison Raised Report
 - Fundraising Comparison Received Report
 - Fundraising Comparison Raised Year-to-date Report (past two years and current FY-YTD)
 - Fundraising Comparison Received Year-to-date Report (past two years and current FY-YTD)
 - 10K and Above Gift Report
- 3. REPORT:** Written

Background:

- A review of year-to-date campaign and fundraising results, including comparisons to previous fiscal years' results.

Attachments:

- Fundraising Comparison Raised Report
- Fundraising Comparison Received Report
- Fundraising Comparison Raised Year-to-date Report (past two years and current FY-YTD)
- Fundraising Comparison Received Year-to-date Report (past two years and current FY-YTD)
- 10K and above gift report

UC Hastings Foundation

Comparison Year-to-Date Raised Report

	7/1/2013 to 11/20/2013					7/1/2014 to 11/20/2014						7/1/2015 to 11/20/2015					
	Total	Number of	Percentage of	Avg given	Largest	Total	Number of	Percentage of	Avg given	Largest	Variance	Total	Number of	Percentage of	Avg given	Largest	Variance
Restricted	given	Gifts	total given	per gift	Gifts	given	Gifts	total given	per gift	Gifts	Percentage	given	Gifts	total given	per gift	Gifts	Percentage
Centers & Programs	\$979,676	96	49.20%	\$10,205	\$588,000	\$592,392	139	40.21%	\$4,262	\$328,456	-39.53%	\$220,611	142	22.64%	\$1,554	\$25,000	-63%
Clinical Education	\$1,930	9	0.10%	\$214	\$500	\$4,632	5	0.31%	\$926	\$2,500	140%	\$1,000	2	0.10%	\$500	\$500	-78%
Faculty	\$40,033	20	2.01%	\$2,002	\$29,583	\$4,250	5	0.29%	\$850	\$1,500	-89%	\$1,000	1	0.10%	\$1,000	\$1,000	-76%
Financial Aid	\$387,390	62	19.46%	\$6,248	\$178,320	\$572,698	73	38.87%	\$7,845	\$162,500	48%	\$317,815	36	32.62%	\$8,828	\$185,533	-45%
Library	\$0	0	0.00%	\$0	\$0	\$0	0	0.00%	\$0	\$0	0%	\$50	1	0.01%	\$50	\$50	0%
Miscellaneous (Suspense Account)	\$11,691	14	0.59%	\$835	\$5,191	\$23,125	15	1.57%	\$1,542	\$11,202	98%	\$101,063	127	10.37%	\$796	\$25,000	337%
Student Organizations	\$13,461	43	0.68%	\$313	\$5,000	\$31,302	63	2.12%	\$497	\$5,000	133%	\$27,730	88	2.85%	\$315	\$5,000	-11%
Subtotal:	\$1,434,181	244		\$5,878		\$1,228,399	300		\$4,095			\$669,269	397		\$1,686		
Unrestricted	\$556,957	976	27.97%	\$571	\$200,000	\$244,826	399	16.62%	\$614	\$12,500	-56%	\$305,056	495	31.31%	\$616	\$12,500	25%
Subtotal:	\$556,957	976		\$571		\$244,826	399		\$614			\$305,056	495		\$616		
Total Raised:	\$1,991,138	1,220	100.00%	\$1,632		\$1,473,225	699	100.00%	\$2,108		-26%	\$974,325	892	100.00%	\$1,092		-34%

Notes: *Cash and Pledges only

UC Hastings Foundation

Comparison Year-to-Date Received Report

	7/1/2013 to 11/20/2013					7/1/2014 to 11/20/2014						7/1/2015 to 11/20/2015					
	Total	Number of	Percentage of	Avg given	Largest	Total	Number of	Percentage of	Avg given	Largest	Variance	Total	Number of	Percentage of	Avg given	Largest	Variance
Restricted	given	Gifts	total given	per gift	Gifts	given	Gifts	total given	per gift	Gifts	Percentage	given	Gifts	total given	per gift	Gifts	Percentage
Centers & Programs	\$454,241	106	38.63%	\$4,285	\$174,000	\$876,347	152	43.65%	\$5,765	\$328,456	92.93%	\$412,901	152	35.12%	\$2,716	\$134,000	-53%
Clinical Education	\$2,035	11	0.17%	\$185	\$500	\$106,482	7	5.30%	\$15,212	\$102,500	5133%	\$1,250	3	0.11%	\$417	\$500	-99%
Faculty	\$48,034	26	4.08%	\$1,847	\$29,583	\$8,750	9	0.44%	\$972	\$2,000	-82%	\$4,333	5	0.37%	\$867	\$1,000	-50%
Financial Aid	\$311,030	73	26.45%	\$4,261	\$178,320	\$774,034	83	38.55%	\$9,326	\$250,000	149%	\$320,615	56	27.27%	\$5,725	\$185,533	-59%
Library	\$0	0	0.00%	\$0	\$0	\$0	0	0.00%	\$0	\$0	0%	\$50	1	0.00%	\$50	\$50	0%
Miscellaneous (Suspense Account)	\$11,691	14	0.99%	\$835	\$5,191	\$28,025	15	1.40%	\$1,868	\$11,202	140%	\$106,063	128	9.02%	\$829	\$25,000	278%
Student Organizations	\$25,929	47	2.20%	\$552	\$5,000	\$34,902	71	1.74%	\$492	\$5,000	35%	\$31,004	90	2.64%	\$344	\$5,000	-11%
Subtotal:	\$852,960	277		\$3,079		\$1,828,540	337		\$5,426			\$876,216	435		\$2,014		
Unrestricted	\$322,988	1,013	27.47%	\$319	\$40,181	\$179,213	433	8.93%	\$414	\$12,500	-45%	\$299,422	560	25.47%	\$535	\$10,000	67%
Subtotal:	\$322,988	1,013		\$319		\$179,213	433		\$414			\$299,422	560		\$535		
Total Received:	\$1,175,948	1,290	100.00%	\$912		\$2,007,753	770	100.00%	\$2,607		71%	\$1,175,638	995	100.00%	\$1,182		-41%

Notes: *Cash and Pledge payments

UC Hastings Foundation

FY13-14, FY14-15 and FY15-16 Year-to-Date Raised Report

	7/1/2013 to 6/30/2014					7/1/2014 to 6/30/2015						7/1/2015 to 11/20/2015					
	Total	Number of	Percentage of	Avg given	Largest	Total	Number of	Percentage of	Avg given	Largest	Variance	Total	Number of	Percentage of	Avg given	Largest	Variance
Restricted	given	Gifts	total given	per gift	Gifts	given	Gifts	total given	per gift	Gifts	Percentage	given	Gifts	total given	per gift	Gifts	Percentage
Capital & Facilities	\$0	0	0.00%	\$0	\$0	\$150	1	0.00%	\$150	\$150	0%	\$0	0	0.00%	\$0	\$0	0%
Centers & Programs	\$2,379,954	433	37.98%	\$5,496	\$588,000	\$1,347,683	500	29.67%	\$2,695	\$328,456	-43.37%	\$220,611	142	22.64%	\$1,554	\$25,000	-84%
Clinical Education	\$420,630	19	6.71%	\$22,138	\$410,000	\$27,388	14	0.60%	\$1,956	\$10,000	-93%	\$1,000	2	0.10%	\$500	\$500	-96%
Faculty	\$99,032	27	1.58%	\$3,668	\$45,000	\$46,355	16	1.02%	\$2,897	\$25,000	-53%	\$1,000	1	0.10%	\$1,000	\$1,000	-98%
Faculty Chair	\$5,000	1	0.08%	\$5,000	\$5,000	\$1,000,000	1	22.02%	\$1,000,000	\$1,000,000	19900%	\$0	0	0.00%	\$0	\$0	0%
Financial Aid	\$1,944,877	225	31.04%	\$8,644	\$475,000	\$897,025	223	19.75%	\$4,023	\$162,500	-54%	\$317,815	36	32.62%	\$8,828	\$173,666	-65%
Library	\$40	1	0.00%	\$40	\$40	\$100	1	0.00%	\$100	\$100	150%	\$50	1	0.01%	\$50	\$50	-50%
Miscellaneous (Suspense Account)	\$92,349	57	1.47%	\$1,620	\$48,400	\$48,238	39	1.06%	\$1,237	\$11,202	-48%	\$101,063	127	10.37%	\$796	\$125,000	110%
Student Organizations	\$46,420	240	0.74%	\$193	\$5,000	\$81,751	309	1.80%	\$265	\$5,000	76%	\$27,730	88	2.85%	\$315	\$3,000	-66%
Subtotal:	\$4,988,301	1,003		\$4,973		\$3,448,690	1,104		\$3,124			\$669,269	397		\$1,686		
Unrestricted	\$1,277,775	2,398	20.39%	\$533	\$200,000	\$1,093,117	1,560	24.07%	\$701	\$75,000	-14%	\$305,056	495	31.31%	\$616	\$50,000	-72%
Subtotal:	\$1,277,775	2,398		\$533		\$1,093,117	1,560		\$701			\$305,056	495		\$616		
Total Raised:	\$6,266,076	3,401	100.00%	\$1,842		\$4,541,807	2,664	100.00%	\$1,705		-28%	\$974,325	892	100.00%	\$1,092		-79%

Notes: *Cash and Pledges only

REPORT ITEM

1. **REPORT BY:** Eric Dumbleton, Chief Development Officer,
The Office of Development & Alumni Relations
2. **SUBJECT:** 333 Golden Gate Fundraising Plan & Progress Report
3. **REPORT:** Oral

Background:

- An update on the fundraising plan and strategy supporting the LRCP/333 Golden Gate Avenue academic building project.

REPORT ITEM

1. **REPORT BY:** Eric Dumbleton, Chief Development Officer,
The Office of Development & Alumni Relations
2. **SUBJECT:** September Board of Trustees & Governors Meeting
Report
3. **REPORT:** Oral

Background:

- A summary of the September 26, 2015 board meetings, UC Hastings College of the Law.

REPORT ITEM

1. **REPORT BY:** Eric Dumbleton, Chief Development Officer,
 The Office of Development & Alumni Relations
2. **SUBJECT:** 2015 Gala & Reunion Weekend Report
3. **REPORT:** Oral

Background:

- A recap of the weekend including a financial summary of the Gala.

ACTION ITEM

1. **REPORTED BY:** Alex A.G. Shapiro, Communications & Public Affairs
2. **SUBJECT:** THE NEW UC HASTINGS MARKETING DEPARTMENT
3. **BACKGROUND:** *Message from Chancellor & Dean Frank H. Wu*

The New UC Hastings Marketing Department

Our reputation precedes us. For generations, the UC Hastings brand has worked solidly in our favor. UC Hastings is known for our diverse and driven student body, the strength and depth of our faculty and academic programs, our prime location, and the ability of our graduates to succeed—around the world and in all manner of pursuits.

With the steep decline of law school applications along with the rise in cost of a JD and the shrinking market for lawyers, we can no longer rely on one-way, ad hoc communications. We must engage in unified, strategic brand building. The need for this action was noted in the Strategic Plan of 2011, and again more recently in the findings of our *US News & World Report* Rankings Task Force 2.0, which identified marketing as an absolute competitive requirement:

“Our Communications Department has done a tremendous job publicizing the accomplishments of the faculty and the student body, principally to alumni,” reads the report. “However, a marketing arm is needed to develop and manage the strategic investment necessary for brand development and its successful rollout.”

It is in acknowledgement of the importance of our brand and its impact on our institutional bottom lines—financial and for the public good—that the college has made the strategic decision to establish a Marketing department, effective January 1, 2016. As part of this decision to better serve the needs of the college, we are closing the Office of Communications & Public Affairs, effective December 31, 2015.

Marketing Department Overview

Marketing will serve as a catalyst for progress on the college's mission and strategic goals by building, supporting and expanding the UC Hastings brand. Marketing will lead the charge to distinguish our position in the market and positively impact reputation, enrollment, graduate employment, student engagement and fundraising results.

The role of the Marketing Department will be to:

- Enhance Reputation
- Create Strategic Identity
- Create Brand Position
- Lead Consistent Messaging
- Support Cross Functional Integration
- Communicate Value of Offering

Former Director of Communications & Public Affairs Alex A.G. Shapiro will take the lead in this transition. He will run the new department as Chief Marketing Officer and will hire a Marketing Manager and a Marketing Coordinator. These new roles will require high levels of technical ability to take on new tasks in the digital marketing realm, including marketing automation, targeted social media campaigns, email marketing, SEM & SEO, and monitoring and optimization of owned digital properties.

As the original law school of the University of California, UC Hastings has established a reputation for innovation and adaptability. I look forward to working with you to further distinguish our great school—for the benefit of all, and for many years to come.

- *Frank H. Wu*

Frank H. Wu
Chancellor & Dean
UC Hastings College of the Law

RECOMMENDATION: Recommend Approval of the Establishment of the Marketing Department and the Positions.

UC Hastings Marketing Department Function & Structure

Presented to the UC Hastings Board of Directors A&C Committee
Thursday, November 12, 2015 – 2:00 p.m.



UC HASTINGS
COLLEGE OF THE LAW

EST. 1878

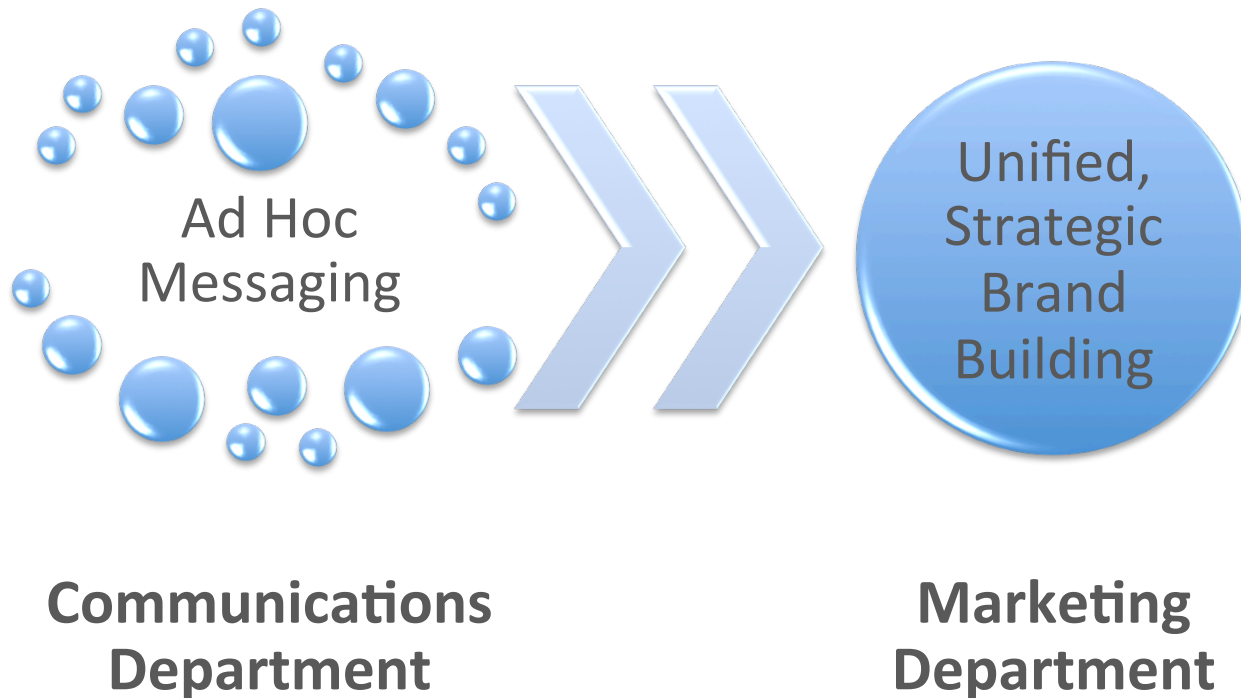
Purpose

- To detail the function and structure of the marketing department for UC Hastings College of the Law.

Overview

The Marketing Department serves as a catalyst for progress on the college's mission and strategic goals by building, supporting and expanding the UC Hastings brand. Marketing will lead the charge to distinguish our position in the market and positively impact reputation, enrollment, graduate employment, engagement and fundraising results.

Why change from Communications to Marketing?



Role of Marketing Department



Organizational Chart



ACTION ITEM

1. **REPORT BY:** Director, Tom Gede, Chair
2. **SUBJECT:** Long Range Campus Plan

A presentation on the following matters will be given at the December 4, 2015 Board of Directors meeting:

- Status Update (PowerPoint; attached)
- UCSF-UC Hastings Student Housing Partnership – Chancellor Sam Hawgood
- Approval of Letter of Intent (Action)

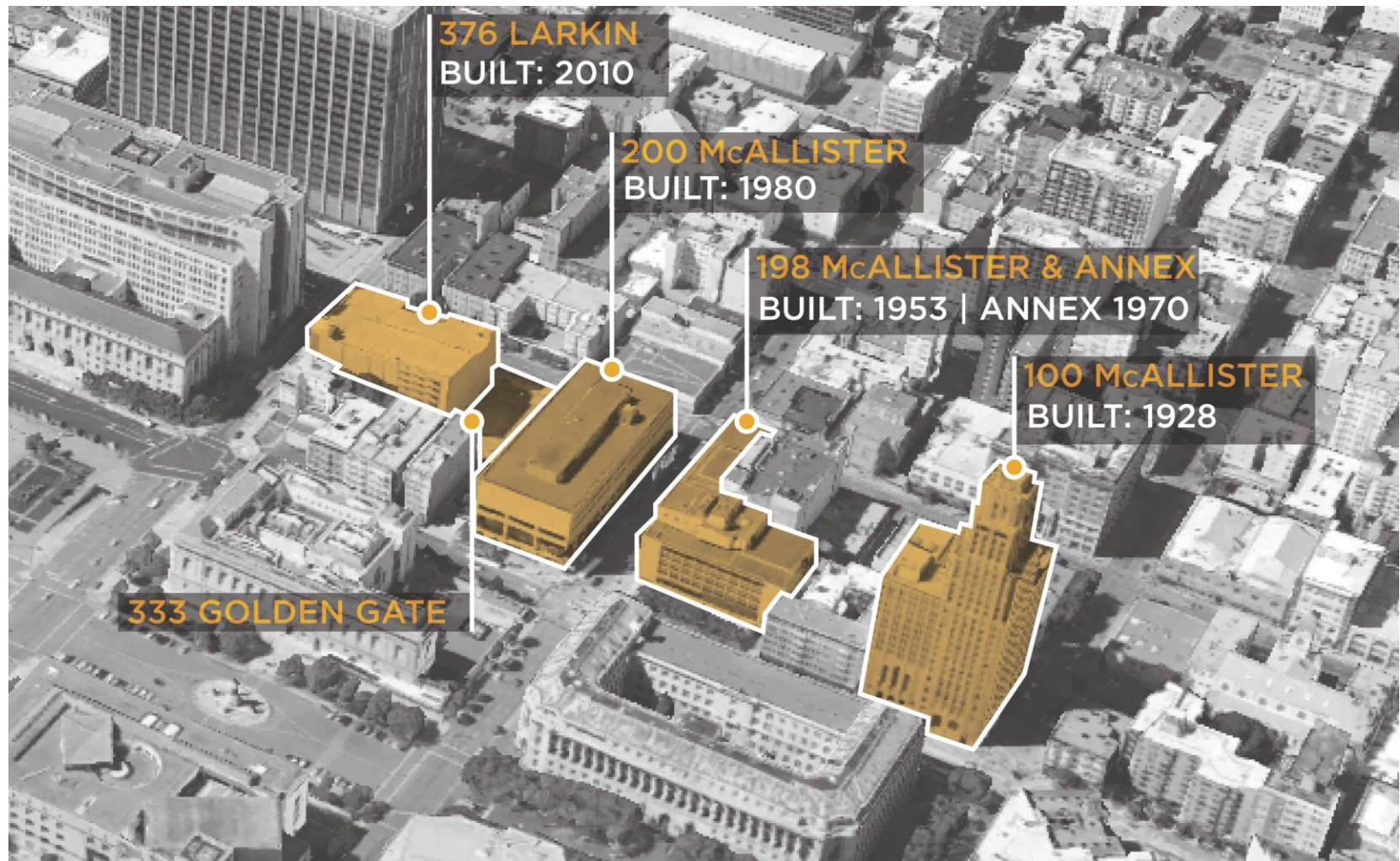
Long Range Campus Plan 3.0



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EST. 1878

Campus Aerial View



Overview

- 333 Golden Gate Avenue Updates
 - CEQA
 - Project Delivery
- Student Housing Updates
 - University of California San Francisco
 - 198 McAllister/50 Hyde Project Variant and Preliminary Project Economics
 - 100 McAllister
- Fundraising/City and Community Outreach
- Long Range Campus Plan Projected Timeline

333 Golden Gate Avenue Updates

- CEQA
 - CEQA consultant, TRC Solutions, Inc., engaged to prepare LRCP Environmental Impact Report (EIR)
 - Technical analyses (e.g., shadow, wind, transportation, etc.) underway
 - Initial Study/Notice of Preparation to be issued to public on December 7, 2015
 - EIR to include analysis of student housing project variants on 198 McAllister site and on combined 198 McAllister/50 Hyde site
 - UC Hastings as lead agency with UCSF as responsible agency

333 Golden Gate Avenue Updates

- Project Delivery
 - Internal working groups finalizing programming, identifying best practices, and conducting site visits (UC Davis, UC Berkeley, Golden Gate)
 - MKThink issued initial draft programming report on November 20, 2015
 - Ratcliff Architects selected as master architect to develop design guidelines and performance criteria
 - Construction and project management consultant finalists interviewed on November 5, 2015
 - DGS agreeable to including building connections in scope subject to cost considerations

Student Housing Updates

- University of California San Francisco
 - Letter of intent for venture between UC Hastings and UCSF for development of campus housing prepared for UC Hastings Board review and approval
 - Letter of intent anticipates parties analyzing ground lease, joint venture, and UC Hastings and UCSF as master developer transaction structures
 - Letter of intent addresses potential development of campus housing on 198 McAllister site or on combined 198 McAllister/50 Hyde site, as well as potential redevelopment of 100 McAllister

Student Housing Updates

- Potential Housing Sites



Student Housing Updates

- 198 McAllister/50 Hyde Project Variant
 - Analyzing potential to develop larger student housing project on combined 198 McAllister/50 Hyde site with relocation of existing 50 Hyde facilities into lower levels of new project
 - Need to assess whether State funding programmed to modernize 50 Hyde facilities can be redirected to support construction costs for academic functions
 - Mayor's Office supports new student housing development on sites

Student Housing Updates

- Based on 140-foot height limit and assuming average unit sizes of either 275 or 400 square feet, estimated housing unit counts by site are:

Estimated Housing Units				
Average Unit Size	198 McAllister	50 Hyde	100 McAllister	Total
275 Square Feet	600	170	350	1,120
400 Square Feet	400	125	260	785

Student Housing Updates

- 198 McAllister/50 Hyde Preliminary Project Economics
 - Assumes approximately \$6.8 million in State funding and exemptions from property taxes and impact fees

UC Hastings Estimated Project Economics			
	Ground Lease	Land Sale	UCH Develops
All Studios Scenario			
Annual Lease Payment	\$3,400,000	NA	NA
Land Value	NA	\$59,000,000	NA
Annual Net Cash Flow	NA	NA	\$3,200,000
Studios & 2-Bedrooms Scenario			
Annual Lease Payment	\$3,000,000	NA	NA
Land Value	NA	\$51,000,000	NA
Annual Net Cash Flow	NA	NA	\$2,600,000

Student Housing Updates

- 100 McAllister
 - Structural engineering firm, Degenkolb Engineers, performed Tier 1 Screening structural analysis of 100 McAllister building
 - Based on Tier 1 Screening, Degenkolb recommends meeting with UCSF Seismic Peer Review Panel and then performing Tier 3 Systemic Evaluation, which involves advanced full building analysis
 - Letter of intent with UCSF to encompass continued evaluation of 100 McAllister pursuant to Degenkolb's recommendations

Fundraising/City and Community Outreach

- Fundraising
 - Meeting to prepare fundraising plan and timeline to held in November 2015
 - Fundraising to address areas including: naming opportunities; technology; campus “front door”; ground level walkway; sustainability; and roof deck
 - MKThink preparing conceptual renderings/images of 333 Golden Gate project to assist with fundraising; renderings/images to be completed by December 7, 2015

Fundraising/City and Community Outreach

- City and Community Outreach
 - Meetings with City agencies held to present campus plan and obtain initial feedback
 - Outreach to community groups to be held prior to EIR scoping meeting in January 2016 and/or issuance of Draft EIR in March 2016
 - Institutional Master Plan (IMP) prepared for UC Hastings Board review and approval
 - IMP to be presented to San Francisco Planning Commission in January 2016 for informational purposes

Long Range Campus Plan Projected Timeline

Project	Projected Timeline
Complete CEQA Process	2016
333 Golden Gate Design/Build Team Competition & Selection	2016 to 2017
333 Golden Gate Design & Construction	2017 to 2020
198 McAllister (and potentially 50 Hyde) Design & Construction	2019 to 2021
100 McAllister Renovation/Upgrade	2021 to 2023

REPORT ITEM

- 1. REPORT BY:** Michael Belote
- 2. SUBJECT:** Annual Legislative Report
- 3. REPORT:** Written



925 L Street, Suite 1250
Sacramento, CA 95814

Legislative Status Report

HASTINGS

AB 17 **(Bonilla D) Personal income taxes: credit: qualified tuition program.** (Amended: 5/21/2015 [pdf](#) [html](#))

Status: 5/28/2015-Joint Rule 62(a), file notice suspended. (Page 1613.) In committee: Held under submission.

Location: 5/27/2015-A. APPR. SUSPENSE FILE

Summary: The Personal Income Tax Law allows various credits against the taxes imposed by that law. This bill would, for taxable years beginning on or after January 1, 2016, and before January 1, 2021, allow a credit under the Personal Income Tax Law in an amount equal to 20% of the monetary contributions made to one or more qualified tuition programs, as defined, by a qualified taxpayer, as defined, during the taxable year, not to exceed \$500. This bill would include findings and declarations regarding the intent of the Legislature to enact legislation to provide that the credit amount in excess of tax liability is refundable in those years in which an appropriation for that purpose is made by the Legislature. This bill contains other related provisions.

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB				

Notes 1:

AB 27 **(Chávez R) Public postsecondary education: exemption from nonresident tuition.** (Amended: 5/7/2015 [pdf](#) [html](#))

Status: 6/22/2015-In committee: Hearing postponed by committee.

Location: 5/7/2015-S. ED.

Summary: Under existing law, the segments of the public postsecondary education system in the state include the University of California, which is administered by the Regents of the University of California, the California State University, which is administered by the Trustees of the California State University, and the California Community Colleges, which are administered by the Board of Governors of the California Community Colleges. This bill would require or request, as applicable, that the policies of each segment of public postsecondary education be updated and adopted to also ensure continued participation in GI Bill education benefits, as defined. This bill contains other related provisions and other existing laws.

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB				

Notes 1:

AB 42 **(Kim R) Public postsecondary education: funding and mandatory fees.** (Amended: 3/16/2015 [pdf](#) [html](#))

Status: 4/21/2015-In committee: Set, first hearing. Hearing canceled at the request of author.

Location: 3/17/2015-A. HIGHER ED.

Summary: Existing law establishes the California State University, under the administration of the Trustees of the California State University, the University of California, under the administration of the Regents of the University of California, and the California Community Colleges, under the administration of the Board of Governors of the California Community Colleges, as the 3 segments of public postsecondary education in this state. Existing law appropriates funding, in the annual Budget Act and in other statutes, from the state General Fund for the support of these segments. Existing law also authorizes these segments to require their students to pay mandatory systemwide fees and tuition, among other costs, for matriculation at these institutions. This bill would express a finding and declaration of the Legislature, and express the intent of the Legislature, relating to the enactment of Proposition 30 by the voters and to the provision of funding to the California State University, the University of California, and the California Community Colleges. This bill contains other related provisions and other existing laws.

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB				

Notes 1:

AB 100 (Alejo D) California Law Fellowship Program. (Amended: 4/22/2015 [pdf](#) [html](#))

Status: 5/1/2015-Failed Deadline pursuant to Rule 61(a)(2). (Last location was RLS. on 4/23/2015)

Location: 5/1/2015-A. 2 YEAR

Summary: Existing law authorizes certain internship and fellowship programs, as specified. This bill would establish the California Law Fellowship Program for the purpose of offering licensed attorneys and other qualifying law school graduates limited-term placements in public sector positions within state government as California Law Fellows, and encouraging each fellow to seek permanent public-sector employment at the conclusion of his or her fellowship, as specified. This bill contains other related provisions and other existing laws.

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB				

Notes 1:

AB 176 (Bonta D) Data collection. (Vetoed: 10/7/2015 [pdf](#) [html](#))

Status: 10/7/2015-Vetoed by the Governor

Location: 10/7/2015-A. VETOED

Summary: Existing law requires any state agency, board, or commission that directly or by contract collects demographic data as to the ancestry or ethnic origin of Californians to use separate collection categories and tabulations for specified Asian groups and Pacific Islander groups, and requires a state agency, board, or commission to include data on specified collection categories and tabulations in every demographic report on ancestry or ethnic origins of California residents that it publishes or releases. Existing law requires specified agencies to use additional separate collection categories and other tabulations for major Asian groups and Native Hawaiian and other Pacific Islander groups, and also requires those agencies to take additional actions, including, among other things, posting, and annually updating, the demographic data collected on their Internet Web sites, and updating the reporting categories to reflect these Asian and Pacific Islander groups as they are reported for the 2020 decennial census. This bill would require the updating of the reporting categories for future decennial censuses. The bill would require, on or after July 1, 2016, the Department of Managed Health Care to use the additional separate collection categories and other tabulations for specified Asian groups and Pacific Islander groups, and to take additional actions as specified above, under certain circumstances. This bill contains other related provisions and other existing laws.

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB				

Notes 1:

AB 206 (Stone, Mark D) Student financial aid: California DREAM Work-StudyProgram. (Amended: 4/14/2015 [pdf](#) [html](#))**Status:** 5/29/2015-Failed Deadline pursuant to Rule 61(a)(5). (Last location was APPR. on 5/28/2015)**Location:** 5/29/2015-A. 2 YEAR

Summary: Existing law establishes the Student Aid Commission as the primary state agency for the administration of state-authorized student financial aid programs available to students attending all segments of postsecondary education. This bill, commencing with the 2016-17 fiscal year, would establish the California DREAM Work-Study Program under the administration of the California State University and University of California to provide financial aid for students meeting its requirements. These requirements would include: enrollment, or acceptance for enrollment, at a campus of the California State University or the University of California; exemption from nonresident tuition pursuant to a specified provision of existing law or an equivalent provision adopted by the Regents of the University of California; making a timely application for financial aid using a designated application ; qualification under applicable income and need standards applied to work-study programs at the institution at which the student is enrolled or accepted for enrollment; and meeting additional eligibility requirements as may be deemed appropriate by the institution at which the student is enrolled or accepted for enrollment. The bill would deem a student who participates in other work-study programs ineligible to receive financial aid under the California Dream Work-Study Program. This bill contains other existing laws.

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB				

Notes 1:

AB 340 (Weber D) Postsecondary education: campus climate: report. (Vetoed: 10/11/2015 [pdf](#) [html](#))**Status:** 10/11/2015-Vetoed by the Governor**Location:** 10/11/2015-A. VETOED

Summary: Existing law establishes the segments of the public postsecondary education system in the state, including the University of California administered by the Regents of the University of California, the California State University administered by the Trustees of the California State University, and the California Community Colleges administered by the Board of Governors of the California Community Colleges. This bill would require the board and the trustees, and encourage the regents, to each generate a report once every biennium of the legislative session, commencing with the 2017-18 Regular Session, that includes specified information related to the segment's campus climate, as defined, post the report on its Internet Web site, and submit the report to specified state bodies. For the purposes of the board's report, the bill would require the board to request certain information from community college districts, and would provide that the board's report shall be based on data available from participating community college districts. This bill contains other related provisions and other existing laws.

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB				

Notes 1:

AB 357 (Chiu D) Employment: work hours: Fair Scheduling Act of 2015. (Amended: 6/1/2015 [pdf](#) [html](#))**Status:** 6/5/2015-Failed Deadline pursuant to Rule 61(a)(8). (Last location was INACTIVE FILE on 6/4/2015)**Location:** 6/5/2015-A. 2 YEAR

Summary: Existing law, with certain exceptions, establishes 8 hours as a day's work and a 40-hour workweek, and requires payment of prescribed overtime compensation for additional hours worked.

Existing law establishes the Division of Labor Standards Enforcement in the Department of Industrial Relations for the enforcement of labor laws, including wage claims. Existing federal law provides for the allocation of federal funds through the federal Temporary Assistance for Needy Families (TANF) block grant program to eligible states, with California's version of this program known as the California Work Opportunity and Responsibility to Kids (CalWORKs) program. Under the CalWORKs program, each county provides cash assistance and other benefits to qualified low-income families and individuals, and is prohibited from applying sanctions upon a recipient of CalWORKs for a failure or refusal to comply with program requirements for reasons related to employment, an offer of employment, an activity, or other training for employment for specified reasons, including, but not limited to, that the employment, offer of employment, or work activity does not provide workers' compensation insurance. Existing law establishes a statewide program to enable eligible low-income persons to receive food stamps under the federal Supplemental Nutrition Assistance Program (SNAP), known in California as CalFresh, and requires counties to implement the program. This bill would make legislative findings and declarations relating to work hour scheduling for employees of food and general retail establishments. The bill would require a food and general retail establishment, as defined, to provide its employees with at least 2 weeks' notice of their schedules. The bill would require a food and general retail establishment to pay those employees additional pay, as specified, for each previously scheduled shift that the food and general retail establishment moves to another date or time or cancels and each previously unscheduled shift that the food and general retail establishment requires an employee to work, and would also require a food and general retail establishment to pay those employees a specified amount for each on-call shift for which the employee is required to be available but is not called in to work. The bill would specify that these provisions do not apply in certain circumstances, including, but not limited to, when operations cannot begin or continue due to causes not within the food and general retail establishment's control. The bill would also require a food and general retail establishment to allow an employee to, upon request, be absent from work without pay for up to 8 hours twice a year to attend any required appointments at the county human services agency, provided that the employee gives reasonable advance notice to the employer of his or her intention to take time off, unless advance notice is not feasible. The bill would prohibit an employer from taking any action against an employee when an unscheduled absence occurs due to a required appointment at the county human services agency if that employee provides specified documentation from the county human services agency. The bill would require the Labor Commissioner to promulgate all regulations and rules of practice and procedure necessary to carry out these provisions. The bill would also prohibit sanctions from being applied upon a recipient of CalWORKs for failure or refusal to comply with CalWORKs program requirements if the employment or offer of employment fails to comply with these provisions. This bill contains other related provisions and other existing laws.

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB		AA - No Folder		

Notes 1:

AB 456 ([Patterson R](#)) Public postsecondary education: University of California: California State University: electronic textbooks. (Amended: 3/26/2015 [pdf](#) [html](#))

Status: 5/1/2015-Failed Deadline pursuant to Rule 61(a)(2). (Last location was HIGHER ED. on 4/6/2015)

Location: 5/1/2015-A. 2 YEAR

Summary: Existing law establishes the system of public postsecondary education in the state, which includes the University of California, administered by the Regents of the University of California, and the California State University, administered by the Trustees of the California State University. Existing law urges publishers of textbooks specifically designed for postsecondary instruction to take specified actions aimed at reducing the amounts that students pay for textbooks, including providing to faculty and departments considering textbook orders a list of all the different products the publisher sells. This bill would require the California State University, and request the University of California, to offer discounted electronic textbook rentals to their students for each textbook assigned in a course, if the content of the electronic and printed versions of the textbook are the same.

Position	Priority	Subject	Group
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Organization **Assigned**
HASTINGS MDB

Notes 1:

[AB 458](#) **([O'Donnell](#) D) Postsecondary education: instructional strategies.** (Introduced: 2/23/2015 [pdf](#) [html](#))

Status: 5/29/2015-Failed Deadline pursuant to Rule 61(a)(5). (Last location was APPR. on 5/28/2015)

Location: 5/29/2015-A. 2 YEAR

Summary: Existing provisions of the California Constitution provide that the University of California constitutes a public trust administered by the Regents of the University of California, a corporation in the form of a board, with full powers of organization and government, subject to legislative control only for specified purposes. Existing law requests the Regents of the University of California, with the approval of the Concurrence Committee, to establish and maintain cooperative endeavors designed to accomplish specified purposes. This bill would add to these purposes conducting a feasibility study to determine the appropriate grade level and subject area and potential costs for a pilot program to develop standards-aligned content and instructional software for use on portable electronic devices.

Organization **Assigned** **Position** **Priority** **Subject** **Group**
HASTINGS MDB

Notes 1:

[AB 636](#) **([Medina](#) D) Postsecondary education: student safety.** (Chaptered: 10/9/2015 [pdf](#) [html](#))

Status: 10/9/2015-Chaptered by Secretary of State - Chapter 697, Statutes of 2015.

Location: 10/9/2015-A. CHAPTERED

Summary: Existing law requires the governing board of each community college district, the Trustees of the California State University, the Board of Directors of the Hastings College of the Law, the Regents of the University of California, and the governing boards of postsecondary educational institutions receiving public funds for student financial assistance to require the appropriate officials at each campus to compile records of specified crimes and noncriminal acts reported to campus police, campus security personnel, campus safety authorities, or designated campus authorities. Existing law requires, as a condition of participation in a specified financial aid program, any report by a victim of a Part 1 violent crime, sexual assault, or hate crime, as defined, received by a campus security authority and made by the victim for purposes of notifying the institution or law enforcement, to be immediately, or as soon as practicably possible, disclosed to the appropriate local law enforcement agency without identifying the victim, unless the victim consents to being identified after the victim has been informed of his or her right to have his or her personally identifying information withheld. Existing law prohibits this report to a local law enforcement agency from identifying the alleged assailant if the victim does not consent to being identified. This bill would authorize the identification of the alleged assailant, even if the victim does not consent to being identified, if the institution determines both that the alleged assailant represents a serious or ongoing threat to the safety of students, employees, or the institution, and that the immediate assistance of the local law enforcement agency is necessary to contact or detain the assailant. In that case, the bill would require the institution, as a condition of participation in the financial aid program, to disclose the identity of the alleged assailant to the local law enforcement agency and to immediately inform the victim of that disclosure. This bill contains other related provisions.

Organization **Assigned** **Position** **Priority** **Subject** **Group**
HASTINGS MDB

Notes 1:

[AB 653](#) **([Levine](#) D) Postsecondary education: community college contracting practices.** (Chaptered: 9/30/2015 [pdf](#) [html](#))

Status: 9/30/2015-Chaptered by Secretary of State - Chapter 366, Statutes of 2015.

Location: 9/30/2015-A. CHAPTERED

Summary: Existing law establishes the California State University, the University of California, and the California Community Colleges as the 3 segments of public postsecondary education in this state. This bill would also authorize the governing board of a community college district to post the notice described above on its Web site or through an electronic portal. This bill contains other related provisions and other existing laws.

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB				

Notes 1:

AB 721 **(Medina D) Student financial aid: private student loans.** (Chaptered: 10/8/2015 [pdf](#) [html](#))

Status: 10/8/2015-Chaptered by Secretary of State - Chapter 632, Statutes of 2015.

Location: 10/8/2015-A. CHAPTERED

Summary: Existing law requires a public, private, or independent postsecondary educational institution, except the California Community Colleges, to make specified disclosures related to private student loans in financial aid material and private loan applications provided or made available by the institution, to distinguish private loans from federal loans in individual financial aid awards, and, if the institution provides a private loan lender list, to provide general information about the loans available through the lender and disclose the basis for each lender's inclusion on the list. This bill would require the public, private, or independent institution, except the California Community Colleges, to make available to the public upon request and in a prominent location on its Internet Web site within 12 months of a completed academic year, as defined, specified student loan debt statistics on graduates. The bill would require all public, private, and independent postsecondary institutions to provide students information concerning unused state and federal financial assistance including unused federal student loan moneys available to them before certifying their eligibility for private student loans and, if the institution does not participate in federal student loan programs, to inform students that they may be eligible for federal student loans at participating institutions and provide them information regarding Cal Grants and federal student aid. The bill would make nonsubstantive and conforming changes.

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB				

Notes 1:

AB 798 **(Bonilla D) College Textbook Affordability Act of 2015.** (Chaptered: 10/8/2015 [pdf](#) [html](#))

Status: 10/8/2015-Chaptered by Secretary of State - Chapter 633, Statutes of 2015.

Location: 10/8/2015-A. CHAPTERED

Summary: Existing law establishes the segments of the postsecondary education system in the state, including the California State University, administered by the Trustees of the California State University, and the California Community Colleges, administered by the Board of Governors of the California Community Colleges. This bill would establish the College Textbook Affordability Act of 2015 to reduce costs for college students by encouraging faculty to accelerate the adoption of lower cost, high-quality open educational resources, as defined. This bill contains other related provisions and other existing laws.

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB				

Notes 1:

AB 801 **(Bloom D) Postsecondary education: Success for Homeless Youth in Higher Education Act.** (Amended: 9/3/2015 [pdf](#) [html](#))

Status: 9/11/2015-Failed Deadline pursuant to Rule 61(a)(14). (Last location was INACTIVE FILE on 9/8/2015)

Location: 9/11/2015-S. 2 YEAR

Summary: Existing law, the Donahoe Higher Education Act, sets forth the missions and functions of the segments of postsecondary education in this state. Among other things, the act requires the California State University and each community college district, and requests the University of California, with respect to each campus in their respective jurisdictions that administers a priority enrollment system, to grant priority in that system for registration for enrollment to foster youth, as defined, or former foster youth, until the repeal of this provision on January 1, 2017. This bill would enact the Success for Homeless Youth in Higher Education Act. The bill would extend the above-referenced priority requirement, with respect to the California State University and community college districts, and would extend the request for the granting of priority, with respect to the University of California, to include homeless youth and former homeless youth, as defined, and extend the operation of this provision until January 1, 2020. To the extent that this provision would impose new duties on community college districts, it would constitute a state-mandated local program. This bill contains other related provisions and other existing laws.

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB				
Notes 1:					

AB 819 ([Irwin D](#)) **Public postsecondary education: alumni associations.** (Chaptered: 7/16/2015 [pdf](#) [html](#))

Status: 7/16/2015-Chaptered by Secretary of State - Chapter 121, Statutes of 2015.

Location: 7/16/2015-A. CHAPTERED

Summary: Existing law establishes the California State University, administered by the Trustees of the California State University, and the University of California, administered by the Regents of the University of California, as 2 of the segments of public postsecondary education in this state. This bill would instead provide that this form may be incorporated into another communication piece intended for the target audience, or through a link to the form located on the Internet Web site of the trustees, the regents, the affected alumni association, or the affected auxiliary organization, as specified. This bill contains other related provisions and other existing laws.

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB				
Notes 1:					

AB 831 ([Bonilla D](#)) **Student financial aid: Cal Grant Program.** (Introduced: 2/26/2015 [pdf](#) [html](#))

Status: 5/28/2015-In committee: Held under submission.

Location: 5/28/2015-A. APPR.

Summary: Existing law, the Ortiz-Pacheco-Poochigian-Vasconcellos Cal Grant Program, establishes the Cal Grant A and B Entitlement awards, the California Community College Transfer Cal Grant Entitlement awards, the Competitive Cal Grant A and B awards, the Cal Grant C awards, and the Cal Grant T awards under the administration of the Student Aid Commission, and establishes eligibility requirements for awards under these programs for participating students attending qualifying institutions. Existing law specifies the amounts of the maximum Cal Grant A and B awards for students attending private nonprofit postsecondary educational institutions and private for-profit postsecondary educational institutions that are regionally accredited, as specified. This bill would change, in accordance with a prescribed formula, the maximum Cal Grant awards for students attending private nonprofit postsecondary educational institutions, commencing with the 2015-16 award year. The bill would impose requirements on private nonprofit postsecondary educational institutions to provide specified data to a specified association as a condition for the funding of Cal Grant maximum awards to their students, and would require the association to report on that

information to the Legislature, the Governor, the Department of Finance, and the Legislative Analyst's Office. This bill contains other related provisions.

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB				

Notes 1:

AB 837 (**Hernández, Roger D**) **University of California: employee salaries and other information.** (Amended: 3/26/2015 [pdf](#) [html](#))

Status: 5/29/2015-Failed Deadline pursuant to Rule 61(a)(5). (Last location was APPR. on 5/28/2015)

Location: 5/29/2015-A. 2 YEAR

Summary: Under existing law, the University of California, under the administration of the Regents of the University of California, is one of the segments of public postsecondary education in this state. Under existing law, the regents have all the powers necessary or convenient for the administration of the university, including the power to employ officers and employees of the university, but are subject to such legislative control as may be necessary to ensure the security of university funds. This bill would express findings and declarations of the Legislature relating to salaries paid to some officers and employees of the University of California. As a condition of the receipt of state funding in the annual Budget Act, the bill would prohibit the University of California from paying any of its employees or officers a salary that exceeds \$500,000 in any fiscal year , and would require the University of California to publish specified information regarding its employees .

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB				

Notes 1:

AB 913 (**Santiago D**) **Student safety.** (Chaptered: 10/9/2015 [pdf](#) [html](#))

Status: 10/9/2015-Chaptered by Secretary of State - Chapter 701, Statutes of 2015.

Location: 10/9/2015-A. CHAPTERED

Summary: The Kristin Smart Campus Safety Act of 1998 requires the governing boards of each community college district, the Trustees of the California State University, the Regents of the University of California, and the governing boards of independent postsecondary institutions, as defined, to adopt rules requiring each of their respective campuses to enter into a written agreement with local law enforcement agencies relating to certain violent crimes. These agreements are required to designate the law enforcement agency that will have operational responsibility for the investigation of these crimes. Existing law provides that these provisions do not apply to the University of California except to the extent that the regents, by appropriate resolution, make the provisions applicable. This bill would, for the Trustees of the California State University, the governing boards of independent postsecondary institutions, and, subject to appropriate resolution, the Regents of the University of California, require these written agreements to designate the law enforcement agency that will have operational responsibility for the investigation of each sexual assault and hate crime, as defined, and require these written agreements to be reviewed, updated if necessary, and made available to the public by July 1, 2016, and every 5 years thereafter. Upon the governing board of a community college district adopting a rule requiring its campuses to update these agreements, the bill would subject the community college district and its campuses to the requirements imposed on other postsecondary institutions by the bill. The bill would encourage the governing board of each community college district to adopt a rule requiring its respective campuses to update these agreements. By expanding the duties of community college districts and local law enforcement agencies, this bill would impose a state-mandated local program. This bill contains other related provisions and other existing laws.

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB				

Notes 1:

[AB 967](#) **([Williams](#) D) Postsecondary education: sexual assault cases.** (Vetoed: 10/11/2015 [pdf](#) [html](#))
Status: 10/11/2015-Vetoed by the Governor
Location: 10/11/2015-A. VETOED

Summary: Existing law establishes the University of California, under the administration of the Regents of the University of California, the California State University, under the administration of the Trustees of the California State University, the California Community Colleges, under the administration of the Board of Governors of the California Community Colleges, and independent institutions of higher education as the segments of postsecondary education in this state. This bill would require, in order to receive state funds for student financial assistance, the governing board of each community college district, the Trustees of the California State University, the Regents of the University of California, and the governing board of each independent postsecondary institution to adopt and carry out a uniform process, applicable to each campus of the institution, for disciplinary proceedings relating to any claims of sexual assault as defined by the institution's adopted sexual assault policies. This bill contains other related provisions and other existing laws.

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB				

Notes 1:

[AB 968](#) **([Williams](#) D) Postsecondary education: transcripts.** (Vetoed: 10/9/2015 [pdf](#) [html](#))
Status: 10/9/2015-Vetoed by the Governor
Location: 10/9/2015-A. VETOED

Summary: Under existing law, the Donahoe Higher Education Act, the segments of postsecondary education in this state include the University of California, the California State University, the California Community Colleges, independent institutions of higher education, and private postsecondary educational institutions. A provision of the act applies to the University of California only to the extent that the Regents of the University of California, by appropriate resolution, act to make the provision applicable. This bill would amend the act to require the governing board of each community college district, the Trustees of the California State University, the Regents of the University of California, the governing body of each independent institution of higher education, and the governing body of each private postsecondary educational institution to indicate on a student's transcript when the student is ineligible to reenroll due to suspension or expulsion for the period of time the student is ineligible to reenroll. For community college districts only, the bill would delay the implementation of this requirement until July 1, 2016. The bill would find and declare that the disclosure of student suspensions and expulsions on student transcripts ensures the integrity and transparency of student transcripts and the safety and security of California campuses. By requiring community college districts to provide for the notation of transcripts, this bill would impose a state-mandated local program. This bill contains other related provisions and other existing laws.

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB				

Notes 1:

[AB 1041](#) **([Baker](#) R) Personal income taxes: education savings accounts.** (Introduced: 2/26/2015 [pdf](#) [html](#))
Status: 5/18/2015-In committee: Set, second hearing. Hearing canceled at the request of author.
Location: 5/11/2015-A. REV. & TAX SUSPENSE FILE

Summary: The Personal Income Tax Law, in modified conformity with federal income tax laws, allows various deductions in computing the income that is subject to the taxes imposed by that law. This bill would allow a deduction in computing adjusted gross income for those amounts contributed to a Coverdell education savings account, up to \$750 per taxable year, as provided. This bill contains

other related provisions.

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB				

Notes 1:

AB 1150 (**Levine D**) **Energy: University of California and California State University partnership.** (Chaptered: 10/8/2015 [pdf](#) [html](#))

Status: 10/8/2015-Chaptered by Secretary of State - Chapter 597, Statutes of 2015.

Location: 10/8/2015-A. CHAPTERED

Summary: The Warren-Alquist State Energy Resources Conservation and Development Act establishes the State Energy Resources Conservation and Development Commission. The act requires the State Energy Resources Conservation and Development Commission, beginning November 1, 2003, and by November 1 of every odd year thereafter, to adopt an integrated energy policy report which includes an overview of major energy trends and issues facing the state, an assessment and forecast of system reliability, and the need for resource additions, efficiency, and conservation. This bill would request the Regents of the University of California, and require the California State University, to consider aligning their greenhouse gas reduction goals with those of the statewide institutional partnership between the California State University, the University of California, and investor-owned energy utilities and with those of the state, as specified. As a condition for participation in the expanded partnership, the bill would require the California State University and the University of California to report to each investor-owned energy utility or local publicly owned energy utility the annual reduction in emissions of greenhouse gases from the expanded partnership at all California State University and University of California facilities within that utility's service territory. This bill contains other existing laws.

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB				

Notes 1:

AB 1212 (**Grove R**) **Postsecondary education: Student Freedom of Association**

Act. (Introduced: 2/27/2015 [pdf](#) [html](#))

Status: 5/1/2015-Failed Deadline pursuant to Rule 61(a)(2). (Last location was HIGHER ED. on 4/21/2015)

Location: 5/1/2015-A. 2 YEAR

Summary: Under existing law, the segments of postsecondary education in this state include the University of California, the California State University, the California Community Colleges, private postsecondary educational institutions, and independent institutions of higher education. Existing law prohibits the Regents of the University of California, the Trustees of the California State University, and the governing board of a community college district from making or enforcing a rule subjecting a student to disciplinary sanction solely on the basis of conduct that is speech or other communication that is protected by specified provisions of the United States Constitution and the California Constitution. This bill would require, as a condition of receiving state funds for student financial assistance, the governing board of each community college district, the Trustees of the California State University, and the Board of Regents of the University of California to adopt a policy prohibiting their respective campuses from discriminating against a student organization, as specified, for imposing certain requirements on its leaders or voting members. The bill would authorize a student or a student organization aggrieved by a violation of these provisions to commence a civil action to obtain appropriate injunctive and declaratory relief as determined by a court. The bill would also authorize a court to award attorney's fees to a prevailing plaintiff in a civil action pursuant to these provisions.

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB				

Notes 1:

AB 1307 (McCarty D) Working Families Student Fee Transparency and Accountability

Act. (Chaptered: 10/8/2015 [pdf](#) [html](#))

Status: 10/8/2015-Chaptered by Secretary of State - Chapter 642, Statutes of 2015.

Location: 10/8/2015-A. CHAPTERED

Summary: The Donahoe Higher Education Act sets forth the missions and functions of the segments of the higher education system in the state, including the University of California, administered by the Regents of the University of California, and the California State University, administered by the Trustees of the California State University. The provisions of the act apply to the University of California only to the extent that the Regents of the University of California, by appropriate resolution, make them applicable. Under existing law, the regents have all the powers necessary or convenient for the administration of the university, including the power to set mandatory systemwide fees. This bill would instead urge the regents and trustees to ensure that at least 33% of revenues from an increase in fees charged to undergraduate students is set aside for institutional student aid to assist resident undergraduate students and families, and would make the rest of these policy suggestions requirements, subject to adoption of a resolution by the regents as to the University of California. The bill would change an inaccurate cross-reference in a provision of the Working Families Student Fee Transparency and Accountability Act. This bill contains other existing laws.

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB				

Notes 1:

AB 1317 (Salas D) Public postsecondary education: executive officer

compensation. (Amended: 6/1/2015 [pdf](#) [html](#))

Status: 7/17/2015-Failed Deadline pursuant to Rule 61(a)(10). (Last location was ED. on 6/18/2015)

Location: 7/17/2015-S. 2 YEAR

Summary: Existing law establishes the University of California, which is administered by the Regents of the University of California, as one of the segments of public postsecondary education in this state. Existing law authorizes the regents to employ officers and other employees. This bill would request the regents to refrain from using public funds to increase the compensation of any executive officer, as defined, of the University of California, when the amount of mandatory systemwide student fees and tuition of the university has been increased at any time in the immediately preceding 2 years.

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB				

Notes 1:

AB 1361 (Burke D) Student financial aid: Cal Grant Program: veterans. (Vetoed: 10/8/2015 [pdf](#) [html](#))

Status: 10/8/2015-Vetoed by the Governor

Location: 10/8/2015-A. VETOED

Summary: Existing law, the Ortiz-Pacheco-Poochigian-Vasconcellos Cal Grant Program, establishes the Cal Grant A and B Entitlement awards, the California Community College Transfer Cal Grant Entitlement awards, the Competitive Cal Grant A and B awards, the Cal Grant C awards, and the Cal Grant T awards under the administration of the Student Aid Commission, and establishes eligibility requirements for awards under these programs for participating students attending qualifying institutions. This bill would provide that the requirement that a student not be 28 years or older by December 31 of the award year, as described above, would not apply to a current or former member of the Armed Forces of the United States, as defined, who was seeking a Cal Grant A or B award under this provision, unless he or she is a former member who received a dishonorable or bad conduct discharge. The bill would prohibit a qualifying institution from accepting award funds under the California Community College Transfer Cal Grant Entitlement Program and Title 38 of the United

States Code in the same award year for a current or former member of the Armed Forces of the United States who is 28 years of age or older. This bill contains other existing laws.

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB				

Notes 1:

AB 1365 (**Baker R**) **Sexual assault awareness and prevention program.** (Introduced: 2/27/2015 [pdf](#) [html](#))
Status: 3/23/2015-Referred to Com. on HIGHER ED.
Location: 3/23/2015-A. HIGHER ED.

Summary: Existing law sets forth the missions and functions of California's public segments of higher education, and their respective institutions of higher education. Among other things, the act requires the governing board of each community college district, the Trustees of the California State University, and the Regents of the University of California to adopt and implement a rape and sexual assault education program at each of their respective campuses or other facilities. This bill would appropriate an unspecified amount from the General Fund to the various governing bodies of the public segments of higher education, in order to fund these rape and sexual assault education programs. This bill contains other existing laws.

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB				

Notes 1:

AB 1366 (**Lopez D**) **Public postsecondary education: Dream Resource Liaisons.** (Amended: 9/1/2015 [pdf](#) [html](#))
Status: 9/11/2015-Failed Deadline pursuant to Rule 61(a)(14). (Last location was INACTIVE FILE on 9/9/2015)
Location: 9/11/2015-S. 2 YEAR

Summary: Existing law establishes the segments of the public postsecondary education system in the state, including the University of California administered by the Regents of the University of California, the California State University administered by the Trustees of the California State University, and the California Community Colleges administered by the Board of Governors of the California Community Colleges. This bill would encourage the California Community Colleges, the California State University, and the University of California to designate a Dream Resource Liaison on each of their campuses, as specified, to assist certain students by streamlining access to all available financial aid and academic opportunities for those students. The bill would encourage the governing board of each school district and each county office of education that maintains any of grades 9 to 12, inclusive, to have a Dream Resource Liaison at each of their respective campuses that includes any of those grades. The bill would authorize Dream Resource Centers to offer support services, including, but not necessarily limited to, state and institutional financial aid assistance, academic counseling, peer support services, psychological counseling, referral services, and legal services. The bill would encourage each campus of the California Community Colleges and the California State University to ensure that it has a staff person designated as a Dream Resource Liaison who is knowledgeable in available financial aid, services, and academic opportunities for all students meeting specified requirements, including undocumented students. This bill contains other related provisions and other existing laws.

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB				

Notes 1:

AB 1433 (**Gray D**) **Higher education facilities: Recommitment to Higher Education Bond Act of 2016.** (Introduced: 2/27/2015 [pdf](#) [html](#))

Status: 5/28/2015-In committee: Held under submission.

Location: 5/28/2015-A. APPR.

Summary: Existing law, the California Constitution, prohibits the Legislature from creating a debt or liability that singly or in the aggregate with any previous debts or liabilities exceeds the sum of \$300,000, except by an act that (a) authorizes the debt for a single object or work specified in the act, (b) has been passed by a 2/3 vote of all the members elected to each house of the Legislature, (c) has been submitted to the people at a statewide general or primary election, and (d) has received a majority of all the votes cast for and against it at that election. This bill would enact the Recombination to Higher Education Bond Act of 2016 to authorize an unspecified amount of state general obligation bonds, as scheduled, to provide aid to the California Community Colleges, the University of California, the Hastings College of the Law, and the California State University to construct and modernize education facilities. The proceeds of these bonds would be deposited in the 2016 California Community Colleges Capital Outlay Bond Fund and the 2016 University Capital Outlay Bond Fund, which this bill would establish. This bill contains other existing laws.

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB				

Notes 1:

AB 1466 (**Burke D**) **Student safety: sexual assault.** (Introduced: 2/27/2015 [pdf](#) [html](#))

Status: 5/15/2015-Failed Deadline pursuant to Rule 61(a)(3). (Last location was PRINT on 2/27/2015)

Location: 5/15/2015-A. 2 YEAR

Summary: Existing law requires the governing boards of each community college district, the Trustees of the California State University, the Regents of the University of California, and the governing boards of independent postsecondary institutions to adopt and implement written procedures or protocols to ensure that students, faculty, and staff who are victims of sexual assault on the grounds or facilities of their institutions receive treatment and information, including a description of on-campus and off-campus resources. This bill would make nonsubstantive changes in this provision. This bill contains other existing laws.

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB				

Notes 1:

SB 42 (**Liu D**) **Postsecondary education: Office of Higher Education Performance and Accountability.** (Vetoed: 10/7/2015 [pdf](#) [html](#))

Status: 10/7/2015-Vetoed by the Governor

Location: 10/7/2015-S. VETOED

Summary: Existing law establishes the University of California, under the administration of the Regents of the University of California, the California State University, under the administration of the Trustees of the California State University, and the California Community Colleges, under the administration of the Board of Governors of the California Community Colleges, as the 3 public segments of postsecondary education in this state. This bill would establish the Office of Higher Education Performance and Accountability as the statewide postsecondary education coordination and planning entity. The bill would provide for the appointment by the Governor, subject to confirmation by a majority of the membership of the Senate, of an executive director of the office. The bill would establish an 8-member advisory board for the purpose of examining, and making recommendations to, the office regarding the functions and operations of the office and reviewing and commenting on any recommendations made by the office to the Governor and the Legislature, among other specified duties. This bill contains other related provisions and other existing laws.

Position	Priority	Subject	Group
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Organization Assigned
HASTINGS MDB
Notes 1:

SB 134 (**Hertzberg** D) **State Bar of California: Interest on Lawyers' Trust Accounts: escheated funds: Public Interest Attorney Loan Repayment Program.** (Chaptered: 10/4/2015 [pdf](#) [html](#))
Status: 10/4/2015-Chaptered by Secretary of State - Chapter 488, Statutes of 2015.
Location: 10/4/2015-S. CHAPTERED

Summary: Existing law, the State Bar Act, provides for the licensure and regulation of attorneys by the State Bar of California, a public corporation. Existing law requires an attorney or law firm that receives or disburses trust funds to establish an interest-bearing demand trust account and to deposit in the account all client deposits that are nominal in amount or are on deposit for a short period of time. Existing law creates the Public Interest Attorney Loan Repayment Program, which is administered by the Student Aid Commission, to provide loan repayment assistance for licensed attorneys who practice or agree to practice in public interest areas of the law in California. This bill would require funds in Interest on Lawyers' Trust Accounts (IOLTA) that escheat to the state to be deposited into the Abandoned IOLTA Property Account, which would be established within the Unclaimed Property Fund. The bill would establish the IOLTA Claims Reserve Subaccount within the account and would require that 25% of IOLTA escheated funds be deposited into the subaccount to be used by the Controller, upon appropriation by the Legislature, for the purposes of paying refunds, claims, and costs associated with escheated IOLTA funds. The bill would require the balance of the escheated IOLTA funds to be transferred annually into the Public Interest Attorney Loan Repayment Account to be established by this bill within the State Treasury for the purposes of providing, upon appropriation by the Legislature, additional funding to the Student Aid Commission for the administration of, and provision of loan assistance pursuant to, the Public Interest Attorney Loan Repayment Program. This bill contains other existing laws.

Organization Assigned **Position** **Priority** **Subject** **Group**
HASTINGS MDB
Notes 1:

SB 362 (**Vidak** R) **Postsecondary education: reporting requirements.** (Introduced: 2/24/2015 [pdf](#) [html](#))
Status: 5/15/2015-Failed Deadline pursuant to Rule 61(a)(3). (Last location was ED. on 3/5/2015)
Location: 5/15/2015-S. 2 YEAR

Summary: Existing law requires reports submitted to the Legislature by the University of California, the California State University, and the Office of the Chancellor of the California Community Colleges to be delivered to the Senate and Assembly budget subcommittees on education, the appropriate Senate and Assembly higher education policy committees, the Legislative Analyst's Office, the Office of the Governor, and the Department of Finance, unless otherwise specified. Existing law authorizes the reports to be submitted in PDF format or a comparable electronic format, unless otherwise specified. This bill would instead specify that these requirements apply to a report submitted to the Legislature by the University of California, the California State University, or the Office of the Chancellor of the California Community Colleges, and would make stylistic changes to these provisions.

Organization Assigned **Position** **Priority** **Subject** **Group**
HASTINGS MDB
Notes 1:

SB 376 (**Lara** D) **Public contracts: University of California.** (Vetoed: 10/9/2015 [pdf](#) [html](#))
Status: 10/9/2015-Vetoed by the Governor
Location: 10/9/2015-S. VETOED

Summary: Existing provisions of the California Constitution provide that the University of California constitutes a public trust and require the university to be administered by the Regents of the University of California (regents), a corporation in the form of a board, with full powers of organization and government, subject to legislative control only for specified purposes, including such competitive bidding procedures as may be applicable to the university by statute for the letting of construction contracts, sales of real property, and purchasing of materials, goods, and services. Existing law requires the regents, except as provided, to let all contracts involving an expenditure of \$100,000 or more annually for goods and materials or services, excepting personal or professional services, to the lowest responsible bidder meeting certain specifications, or to reject all bids. Existing law, until January 1, 2018, also authorizes the bid evaluation and selection for these contracts to be determined by the best value. This bill would require a bidder, to qualify as a lowest responsible bidder or best value awardee on contracts for specified services, to certify in writing to the University of California (UC) that the bid includes a total employee compensation package that is valued on a per-employee basis at a level sufficient that it does not materially undercut the average per-employee value of total compensation for UC employees who perform comparable work at the relevant campus, medical center, or laboratory at which the bidder proposes to perform the work. The bill would require the UC to include in its request for proposals a calculation of the average per-employee value of total compensation for UC employees who perform comparable work at the relevant location, as prescribed. The bill would require contracts for services involving an expenditure of \$100,000 or more annually to include any renewals or extensions of the contract that would result in an expenditure of \$100,000 or more annually. This bill contains other related provisions.

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB				

Notes 1:

SB 565 ([McGuire D](#)) **College loans: rates.** (Introduced: 2/26/2015 [pdf](#) [html](#))

Status: 5/15/2015-Failed Deadline pursuant to Rule 61(a)(3). (Last location was B. & F. I. on 3/12/2015)

Location: 5/15/2015-S. 2 YEAR

Summary: Existing law authorizes educational institutions of collegiate grade to make loans or forbearances to finance student educational expenses including tuition, room and board, and other costs of attendance or living at the institution, at rates not to exceed the higher of 10% per annum or 5% per annum plus the rate established by the Federal Reserve Bank of San Francisco, as provided. This bill would change those rates to 7.5% per annum or 3% per annum plus the rate established by the Federal Reserve Bank of San Francisco, as provided. The bill would also update an obsolete reference.

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB				

Notes 1:

SB 574 ([Pan D](#)) **University of California: alternative investment information.** (Amended: 4/22/2015 [pdf](#) [html](#))

Status: 8/28/2015-Failed Deadline pursuant to Rule 61(a)(11). (Last location was APPR. on 8/27/2015)

Location: 8/28/2015-A. 2 YEAR

Summary:

Existing provisions of the California Constitution establish the University of California as a public trust under the administration of the Regents of the University of California. The University of California system includes 10 campuses, which are located in Berkeley, Davis, Irvine, Los Angeles, Merced, Riverside, San Diego, San Francisco, Santa Barbara, and Santa Cruz.

This bill would require the University of California to obtain certain information regarding alternative investments from each private equity fund, venture fund, hedge fund, or absolute return fund in which the University of California provides or has provided funds for investment.

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB				

Notes 1:

SB 665 (Block D) Postsecondary education: preventing and addressing incidents of rape and sexual assault. (Amended: 5/6/2015 [pdf](#) [html](#))

Status: 5/29/2015-Failed Deadline pursuant to Rule 61(a)(5). (Last location was APPR. on 5/28/2015)

Location: 5/29/2015-S. 2 YEAR

Summary: Existing law, the Donahoe Higher Education Act, sets forth the missions and functions of California's public segments of higher education and their respective institutions of higher education. Provisions of the act apply to the University of California only to the extent that the Regents of the University of California act, by appropriate resolution, to make them applicable. Among other things, the act requires the governing board of each community college district, the Trustees of the California State University, and the Regents of the University of California to adopt and implement a rape and sexual assault education program at each of their respective campuses or other facilities. This bill would require the Attorney General to establish a statewide Title IX Oversight Office, which would, among other things, serve as a point of contact for students who are dissatisfied with campus-based policies or investigative procedures designed to prevent or address incidents of rape or sexual assault. The bill would require the office to receive complaints from students regarding the students' campuses' noncompliance with Title IX of the Education Amendments of 1972. The bill would also authorize the oversight office to establish a process to investigate these complaints, and campus-based policies and investigative procedures regarding rape and sexual assault. The bill would further require students enrolled at the California Community Colleges, the California State University, each independent postsecondary educational institution, and the University of California to receive information or to complete a form of annual training, electronic or in person, on rape and sexual assault awareness and prevention, as specified. The bill would further require the California State University, the California Community Colleges, each independent postsecondary educational institution, and the University of California to place a hold on the course registration of each student who does not complete required training by the end of the first term of the academic year until the student completes the training. The bill would further require informational posters containing specified information relating to rape and sexual assault to be placed in buildings that are most frequented by students, including student housing and dining areas, the student union, and athletic facilities, on each campus of these institutions. This bill contains other related provisions and other existing laws.

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB				

Notes 1:

SB 686 (Pan D) Public postsecondary education: Higher Education Employer-Employee Relations Act. (Vetoes: 10/10/2015 [pdf](#) [html](#))

Status: 10/10/2015-Vetoed by the Governor

Location: 10/10/2015-S. VETOED

Summary: Existing law, known as the Higher Education Employer-Employee Relations Act, contains provisions relating to employer-employee relations between the state and the employees of state institutions of higher education, including the University of California and the California State University, as well as the Hastings College of the Law. These provisions assign major responsibilities for implementation to the Public Employment Relations Board. The Higher Education Employer-

Employee Relations Act provides specified rights, provisions, and definitions for supervisory employees, as defined, of the University of California and the Hastings College of the Law, and excludes those employees from the general provisions of the act. This bill would provide that the general provisions of the act apply, instead of the specified rights, provisions, and definitions for supervisory employees, to supervisory employees who are employed as sworn peace officers by the University of California or the Hastings College of the Law, except as specified. The bill would prohibit supervisory employees who are employed as sworn peace officers by the University of California or the Hastings College of the Law from being placed in the same collective bargaining unit as nonsupervisory employees.

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB				

Notes 1:

SB 691 **(Morrell R)** Postsecondary education: student code of conduct: testing. (Introduced: 2/27/2015 [pdf](#) [html](#))

Status: 5/1/2015-Failed Deadline pursuant to Rule 61(a)(2). (Last location was ED. on 3/19/2015)

Location: 5/1/2015-S. 2 YEAR

Summary: Existing law establishes the University of California, under the administration of the Regents of the University of California, the California State University, under the administration of the Trustees of the California State University, and the California Community Colleges, under the administration of the Board of Governors of the California Community Colleges, as the 3 segments of public postsecondary education in this state. This bill would require the trustees and the board of governors, and would request the regents, to do all of the following regarding the respective segment's student code of conduct: (a) make it available to prospective students before enrollment, (b) develop a method of testing prospective students' knowledge of it before, or as a condition of, enrollment, and (c) set a standard for a prospective student to demonstrate proficient knowledge of it before beginning classes. The bill would require the trustees, and urge the regents and each community college district, to require each student to demonstrate proficient knowledge of the applicable code of conduct before the student begins classes.

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB				

Notes 1:

SCA 1 **(Lara D)** University of California: legislative control. (Introduced: 12/4/2014 [pdf](#) [html](#))

Status: 1/15/2015-Referred to Coms. on ED. and E. & C.A.

Location: 1/15/2015-S. ED.

Summary:

Existing provisions of the California Constitution provide that the University of California constitutes a public trust, and require the university to be administered by the Regents of the University of California, a corporation in the form of a board, with full powers of organization and government, subject to legislative control only for specified purposes. These provisions require that corporation to have all powers necessary or convenient for the effective administration of its trust.

This measure would repeal on January 1, 2017, the constitutional provisions relating to the university and the regents, and would require the university and the regents to be continued in existence subject to legislative control as may be provided by statute. The measure would require the Legislature to enact legislation to implement these provisions, but would prohibit the Legislature from enacting any law that restrains academic freedom, as defined, or imposes educational or curricular requirements on students enrolled at the University of California. The measure would also require the University of California to focus its recruitment efforts on the enrollment of California residents as students of the university.

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This bill contains other existing laws.

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB				

Notes 1:

SCA 5

([Hancock D](#)) Local government finance. (Amended: 7/16/2015 [pdf](#) [html](#))

Status: 7/16/2015-From committee with author's amendments. Read second time and amended. Re-referred to Com. on GOV. & F.

Location: 7/16/2015-S. GOV. & F.

Summary: The California Constitution provides that all property is taxable, unless exempted by the California Constitution or by federal law. The California Constitution authorizes the Legislature to classify personal property for differential taxation or for exemption by means of a statute approved by a 2/3 vote of the membership of each house. This measure would exempt from taxation for each taxpayer an amount up to \$500,000 of tangible personal property used for business purposes. This measure would prohibit the Legislature from lowering this exemption amount or from changing its application, but would authorize it to be increased consistent with the authority described above. This measure would provide that this provision shall become operative on January 1, 2019. This bill contains other related provisions and other existing laws.

Organization	Assigned	Position	Priority	Subject	Group
HASTINGS	MDB				

Notes 1:

Total Measures: 42

Total Tracking Forms: 42

ACTION ITEM

1. **REPORTED BY:** Elise Traynum, General Counsel
2. **SUBJECT:** MEMORANDUM OF UNDERSTANDING
REPORTING OF CAMPUS SEXUAL ASSAULT
3. **BACKGROUND:**

Colleges Must Immediately Disclose Reports of Violent Crimes, Sexual Assault, or Hate Crimes to Local Law Enforcement without Identifying the Victim

As a condition of institutions receiving public funds for student financial participating in the Cal Grant post-secondary institutions whose campus security authority receives any report from a victim of a violent crime, sexual assault, or hate crime shall immediately, or as soon as practicable, disclose the report to local law enforcement without identifying the victim. The victim's identity shall remain confidential, unless the victim consents to being identified after being informed of his or her right to remain anonymous.

The governing board of each postsecondary educational institution shall adopt and implement written policies and procedures to ensure that any report of a **violent crime**, **sexual assault**, or **hate crime** received by a campus security authority is immediately forwarded to the appropriate law enforcement agency.

The purpose of this MOU is to meet the statutory requirements established by AB 1433 (Gatto, 2014), specified in the California Education Code (§ 67383(a) and § 67381), requiring covered institutions to adopt and implement written policies and procedures to ensure that reports of Part 1 violent crimes, hate crimes or sexual assaults are immediately, or as soon as practicably possible, disclosed to local law enforcement.

The proposed MOU promotes collaboration between the Parties to enhance the reporting, investigation and appropriate response to sexual assault and other covered crimes.

In addition it is the purpose of this MOU to meet the requirements set forth in the Victim's Bill of Rights Act of 2008 known as Marsy's Law, California Constitution

article I, § 28, section (b), which amended the California Constitution to provide all victims with rights to justice and due process.

Finally, it is the purpose of this MOU to promote compliance with the numerous state and federal laws that provide specific requirements related to these issues, as outlined in California Education Code Sections 67380, 67381 (the Kristin Smart Campus Safety Act of 1998) and 67383; SB 967 (de León, 2014), specified in California Education Code Section 67386; the federal Jeanne Clery Disclosure of Campus Security Policy and Campus Crime Statistics Act (the “Clery Act”) and Title IX of the Higher Education Amendments of 1972 (“Title IX”), as well as the California Penal Code and applicable state laws related to health and confidentiality/privacy.

RECOMMENDATION: Resolved that the Board of Directors Adopt the Memorandum of Understanding Regarding Reporting of Campus Sexual Assaults.

Draft of New Standing Order

Multiyear Contracts:

Definition: A multi-year contract means a contract for the purchase of supplies or services for more than 1, but not more than 10 years. Such contracts are issued under specific authority of the Board of Directors for specific programs.

The key distinguishing difference between multi-year contracts and multiple year contracts is that multi-year contracts buy more than 1 year's requirement (of a product or service) without establishing and having to exercise an option for each program year after the first.

Multiyear Contract Commitments for Expenditure–

To the extent that funds are otherwise available for obligation, UC Hastings may enter into multiyear contracts for goods or services whenever the Board of Directors finds at least one of the following:

- (1) That the use of such a contract will result in substantial savings;
- (2) That there is a reasonable expectation that throughout the contemplated contract period the Chancellor & Dean, or designee, will request funding on a yearly basis for the contract at the level required to avoid contract cancellation;
- (3) That the use of such a contract will promote the best interest of UC Hastings

Result of Review of Multiyear Commitments for Expenditures – A multi-year contract may provide that performance under the contract during the second and subsequent years of the contract is contingent upon the appropriation of funds, and (if it does so provide) may provide for a cancellation payment to be made to the contractor if appropriations are not made.

OPEN BOARD OF DIRECTORS MEETING

ACTION ITEM:

***14. ADJOURNMENT**

The meeting was adjourned at _____

2015-2017 Board of Directors and Committee Meeting Schedule
Revised 11/17/15

Board of Directors Quarterly Meeting 9:00 a.m. First Friday of the Month	Finance Committee 9:00 a.m. Second Thursday of the Month	Advancement and Communications Committee 2:00 p.m. Second Thursday of the Month	Educational Policy Committee 12:00 p.m. Second Thursday of the Month
<ul style="list-style-type: none"> • Tom Gede, Chair • Chip Robertson, Vice Chair • Donald Bradley • Tina Combs • Marci Dragon • Claes Lewenhaupt • Mary Noel Pepys • Sandi Thompson 	<ul style="list-style-type: none"> • Don Bradley, Chair • Tina Combs • Claes Lewenhaupt • Chip Robertson • Marci Dragon 	<ul style="list-style-type: none"> • Sandi Thompson, Chair • Don Bradley • Marci Dragon • Mary Noel Pepys 	<ul style="list-style-type: none"> • Marci Dragon, Chair • Claes Lewenhaupt • Mary Noel Pepys • Chip Robertson • Sandi Thompson
Friday, December 4, 2015	Thursday, February, 11, 2016	Thursday, February, 11, 2016	Thursday, February, 11, 2016
Friday, March 4, 2016	Thursday, May, 12, 2016	Thursday, May, 12, 2016	Thursday, May, 12, 2016
Friday, June 3, 2016	Thursday, August, 11, 2016	Thursday, August, 11, 2016	Thursday, August, 11, 2016
Friday, September 2, 2016	Thursday, November, 10, 2016	Thursday, November, 10, 2016	Thursday, November, 10, 2016
Friday, December 2, 2016	Thursday, February 9, 2017	Thursday, February 9, 2017	Thursday, February 9, 2017
Friday, March 3, 2017	Thursday, May 11, 2017	Thursday, May 11, 2017	Thursday, May 11, 2017
Friday, June 2, 2017	Thursday, August 10, 2017	Thursday, August 10, 2017	Thursday, August 10, 2017
Friday, September 1, 2017	Thursday, November 9, 2017	Thursday, November 9, 2017	Thursday, November 9, 2017

2015-2017 Board of Directors and Committee Meeting Schedule
Revised 11/17/15

Sub-Committee on Audit 9:00 a.m.	Board of Directors/Faculty Retreat	Executive Performance Committee	Executive Committee 11:00 a.m.
<ul style="list-style-type: none"> • Tina Combs, Chair • Don Bradley 		<ul style="list-style-type: none"> • Tom Gede Chair • Chip Robertson Vice Chair 	<ul style="list-style-type: none"> • Tom Gede, Board Chair • Chip Robertson, Board Vice Chair • Marci Dragun, Chair Education Policy Committee • Sandi Thompson, Chair Advancement and Communications Committee • Don Bradley, Chair Finance Committee • Don Bradley, Ex-Officio/Immediate Past Chair
(Dates to be determined)	Saturday, October 2, 2016	(Dates to be determined)	(Dates to be determined)